

Good day, Speaker Guo, Deputy Speaker Lin, and fellow councilors.

My team and I came here today to deliver a policy address at the seventh regular meeting of the third session. First of all, I would like to thank Tainan City Council for your approval on the Annual Budget Proposal for 2022. My team and I are dedicated to serving our citizens, and the budget shall be managed prudently and utilized efficiently to build Tainan as a better city.

In the face of the impact of COVID-19, Tainan City Government has been actively preventing the pandemic. Tainan is the city with the lowest number of local cases among the six special municipalities. We're grateful for the sacrifice and dedication of front-line anti-epidemic medical staff, as well as the full cooperation of our citizens. We'd like to call for all to continue to implement anti-epidemic measures and administer vaccines to better protect our homeland together.

Tainan City Government has abided by the principle of financial discipline. My team and I have integrated resources from the central government and the private

sector to jointly invest in major municipal constructions. In 2021, 11 contracts on public-private-partnership were signed, with an investment of NTD27 billion, the highest in the number of contracts and largest in scale of investment over the past 10 years. In addition, the gross debt of Tainan has been reduced by more than NTD19.1 billion. The level of gross debt and public debt reached an unprecedented low level ever since the merge of former Tainan City and County.

My team and I have been dedicated to the development of the city. According to media polls, the happiness and pride indices of Tainan citizens ranked first among the six special municipalities. In particular, citizens recognized the development of long-term care resources and the tourism industry, ranking first among the six special municipalities. As citizens are concerned about issues such as housing prices, employment opportunities, transportation, my team and I have been actively taking actions, including showing our determination to stabilize housing prices. We would like to thank the Council for your approval of the Multiple House Tax, which will be

levied at a maximum of 3.6%. We have also endeavored to encourage investment and assist citizens in finding suitable job opportunities. Every year, we organize four large-scale job fairs and more than 300 talent recruitment activities. Tainan City has had the lowest unemployment rate among the six special municipalities for three consecutive years. In addition, the overall MRT road network has been reviewed and approved by the Ministry of Transportation and Communications, and the dark green line and the yellow line have been newly included in the network. The plan is expected to strengthen connection among the three core living areas of Tainan, STSP and Shalun, improve the transportation capacity, and foster future development of the city.

Regarding the achievements of the city government from August 16, 2021 to February 28, 2022, a written report has been submitted to Council. Please refer to it at your own discretion. The following is a concise oral report on the recent achievements of the city government:

I. Fostering Industrial and Economic Development

Driven by the twin engines of growth from Southern

Tainan Science Park (STSP) and Shalun, Tainan has attracted three major national research institutions -- the Industrial Technology Research Institute, the National Applied Research Laboratories, and Academia Sinica -- to operate branches in the city, making Tainan a key force in the Great South, Great Development policy. The newly opened Tainan Mitsui Outlet is a smart mall providing Japanese style style service while integrating green energy and local culture. The International Conference Center (ICC) Tainan will be holding its first exhibition soon, which is a new milestone in driving regional economic and industrial development.

To foster the development of the innovation ecosystem of the smart green energy industry, the Shalun Cybersecurity & Smart Technology R&D Building has been officially launched. This year, the second phase of the southern branch of Academia Sinica completed its beam installation ceremony (main building completed). Premier Su Tseng-chang announced the launch of the country's first medical service and innovation park, Shalun Medical Service and Innovation Park by National Cheng Kung University,

which will increase the average number of general beds in hospitals per 10,000 people in Sinfong area to 160% and bridge the gap in rural medical resources. Combined with the Green Energy Science City, Healthcare Zone, and Shalun Industrial Park that are in progress, Tainan will become an important hub for Taiwan's green energy, smart technology and medical industries.

My team and I have endeavored to build a highly competitive industrial and economic hub in the city, and have been actively seeking resources from the central government. In the past three years, we have been encourage investments in the city, and the establishment of factories by major enterprises such as TSMC and UMC in STSP has driven the growth of surrounding logistics and business service industries, attracting supplies to set offices and plants in Tainan, with a total investment scale of over NTD 1.8 trillion. In addition, to address the lack of industrial land, the construction of Cigu Technology Industrial Park has been started, and Madou Industrial Zone has also been put into use. Together, they will form the satellite industrial zones for the semiconductor industry

and further balance the development across the city.

While the technology industry is setting up factories on a large scale, Tainan must also take well care of its neighborhood economy. Since 2020, it has garnered subsidies totaling NTD 58.18 million from the central government for the stores in business areas to drive digital transformation and marketing in the face of COVID-19. Driven by Tainan Shopping Festival 2021 and the quintuple stimulus voucher issued by the central government, the total trading volume registered in Tainan bucked the trend and exceeded NTD 12.4 billion, an increase of nearly 88% over last year. According to the Ministry of Finance, Tainan's total sales of all industries in 2021 reached NTD 2.7 trillion, a 16.48% increase of nearly NTD 400 billion over 2020.

In terms of agricultural development, my team and I have made great efforts to stabilize domestic market prices, and we have also actively integrated and expanded sales channels. In terms of export sales, last year, 3,563 metric tons of mangoes and 4,300 metric tons of pineapples were exported. Together with the fishery and livestock

husbandry industries, we have realized sales totaling more than NTD 1 billion in domestic and international markets. In addition, a subsidy of NTD 500 million has been approved by the central government to build an agricultural product processing and cold chain logistics center in Yujing. The construction plan will be contracted and started this year. Upon completion, the cold chain trading system will be further improved, the value of agricultural products will be enhanced, and greater benefits will be brought to farmers. In addition, my team has assisted and trained more than 1,700 young farmers, and over 180 of them enjoy an annual income of over NTD 1 million.

2. In-Depth Cultivation of the Tourism, Arts, and Cultural Industries

To drive the revitalization of old houses and creation of young people, my team and I overcame legal restrictions and built up the brand images of B&Bs in Tainan. The number of legal B&Bs has exceeded 700, ranking first in the six special municipalities. In addition, my team has won the 4th Government Service Award, which is often nicknamed as the Oscars for Governmental Agencies. In January, my team

and I signed the MOU of "Collaborative Development of Designated Tourism Area and Land Redevelopment Project in Sishu and Wanli, South District, Tainan City" with the Construction and Planning Agency, Ministry of the Interior and the National Property Administration, Ministry of Finance. This is a commitment that the central and local governments will work together to build a new coastal tourism area in Tainan.

The 2022 Yuejin Lantern Festival and the Longci Light Festival attracted more than 1.23 million visitors, establishing the Tainan Art Lantern Festival brand. Another NTD 32 million has been invested to renovate the Sinhua Performance Hall, and over NTD 200 million has been invested to build the Longtian Culture Heritage Area. The Old Tainan Canal, the country's largest national historic site, will celebrate its centenary this year. The second phase of the expansion of the film-television industrial park at Annei Sugar Factory has been completed, reproducing the scene of Sakaemachi during the Japanese Colonial Period. Tainan Traditional Art Research and Preservation Center has also been put into planning. Feasibility study

of the Cultural Center at Yenfen area is expected to be completed by the mid of the year. The site selection process will begin afterwards, shaping the cultural asset and tourism areas in the northern Tainan.

As a cultural capital, the city government has also put a lot of effort into the regeneration of cultural resources and the reproduction of the city's history. In terms of promoting the revitalization policy of historical blocks, as of the end of February, a total of 43 applications for subsidies of "Old House Preservation and Regeneration" have been approved by the Ministry of Culture. Subsidies granted totaled over NTD 90 million. In addition, investigation and research on historical old houses and areas with potential for revitalization were launched to expand the scope of revitalization. The restoration project of cultural asset fields has received a funding of NTD 375 million from the central government. The groundbreaking ceremonies for the restoration projects of the Chikan Tower, a national historic site, and the "Former Tainan Penitentiary Wooden Building Complex" have been held, in preparation for Tainan City's 400th

Anniversary.

In order to achieve the common prosperity of Tainan's diverse ethnic groups, the second and third phases of the "Beitouyang Cultural Park" were completed, and the planning and design budgets were approved by the Council of Indigenous Peoples to build the Beitouyang Settlement Service Center. Furthermore, the series events, First Year of Hakka in Tainan, have been launched, which allows the Hakka language and cultural heritage to take root and pass down in Tainan.

3. Creating a Southern City of Inclusion and Happiness

In terms of the friendly welfare policy, this year, the maternity bonus has been raised to NTD 10,000 for the first child, the childcare subsidy will be raised to NTD 8,500 in August, and the childcare allowance will be raised to NTD 5,000. In addition, the coverage of public preschool education services have been expanded, and the ratio of affordable and public preschool education at a broad sense was nearly 80% in the 2021 academic year. Areas for family play and leisure activities have been increased, and construction of 25 featured parks have been planned. Since

2019, 13 of them have been completed and launched. In addition, an additional health insurance benefit of NTD 1,000 was issued to the disadvantaged seniors, benefiting more than 240,000 people.

My team and I have been expanding the distribution of Long-Term Care Plan 2.0 resources. In the past three years, budgets and headcount for the long-term care plan have doubled. We expect to achieve the target of having one day care center in each junior high school district by the end of the year. Planning and construction of residential care institution networks are in progress, and the first senior recreation park has been opened in Annan District. Furthermore, the Beimen Branch of Sinying Hospital will be completed and put into operation this year. At the same time, a public welfare platform has been established to integrate charity resources, benefiting nearly 370,000 person-times. We have been providing daily necessities to meet the needs of disadvantaged households. This includes establishing 11 goods banks and 16 food-sharing platforms, benefiting more than 500,000 person-times in total.

We have provided rental incentives to help landlords

managing the lettings and encourage them to release vacant houses. The program is now in its third phase, and the number of lettings involved has increased to 1,600. In terms of rental subsidy, the number of households benefited has increased to 40,000. At the same time, we have collaborated with the central government to accelerate the development of social housing. Currently 6,480 units have been included in the plan, of which 1,178 are now under construction. My team and I have also actively promoted actual-price registration. We have reviewed over 342 violations within the past six months and continued to conduct joint inspections across bureaus and departments.

4. High-quality Education and Sports Environment

To build high-quality campus, we invested more than NTD 2.9 billion to complete the "air-conditioning in every class" program. We thank the Ministry of Education for adopting my team's proposal not to determine the timing of the use of air-conditioners by month, but by actual temperature. This summer, children will no longer have to sweat in class. In addition, we have also been Implementing the plan to produce school lunches in centralized kitchens.

The ratio of self-made lunches among schools in Tainan will reach 93% and the ratio of providing joint lunches will reach 62% in the 2022 academic year. The rates are the highest among the six special municipalities. Meanwhile, the renovation of the school playground will be completed this year. As of now, 148 schools have been either renovated or rebuilt. The plan is expected to improve the overall quality of campus facilities. My team and I have also been working on leveling of campus roads, with nearly NTD 50 million allocated in 2021-2023 to enhance campus safety.

In the development of smart technology, the performance of Tainan's information education has won it the High Distinction Award for 8 consecutive years, and more than NTD 500 million has been invested to implement the "Internet in every class, tablets for all students" policy. Furthermore, Tainan is the first city in Taiwan to establish a Digital Learning Promotion Office, integrating resources and synchronizing the development of all schools in the city, and making Tainan a model city for digital learning.

To build Tainan as a sports city, my team and I have obtained a total budget of NTD 760 million from the Forward-looking Infrastructure Development Program to improve the sports environment. In addition, civil sports centers in Annan, Sinying, and Yongkang Districts (self-budgeted) are all under planning and design. For water sports, construction of Chianan Irrigation Channel Water Sports Training Center has been completed; the urban planning proposal of Yuguang Island Windsurfing Training Center has been approved by the Ministry of the Interior; and the main and auxiliary stadiums for adult baseball at the Tainan Asia-Pacific International Baseball Stadiums and Training Centers will be completed by the end of 2023, and outsourcing operations will be contracted in September this year.

In addition, the 2024 Olympic Games Training Subsidy Program has been launched, with a monthly training subsidy of NTD 30,000 to support the athletes. In addition, a number of sports development measures have been implemented to increase the athletes' incentives and training allowances. Furthermore, we have been implementing

scientific testing and sports injury prevention plans. As a result, Tainan won 101 medals in National High School Games 2021 and 89 in the National Games 2021, both breaking city records since the merger of former Tainan City and County. Tainan City Government will establish the Bureau of Sports this year to host the 2023 National Games. The city's sports development will continue to move forward.

V. Constructing Regional Road Networks

Agricultural waterway is the core lifeline of the agriculture industry. Last year, 267.5 kilometers of agricultural roads and 32.3 kilometers of waterway were completed, ranking first in Taiwan in terms of renewal and improvement rates. This year, we will invest another NTD 1.1 billion to the project, which has hit a new record in history.

The MRT Dark Green line connecting STSP and Shalun, the dual-engine of growth in Taiwan, will connect passengers traveling across the technology corridor in southern Taiwan. At the same time, to further connect the living areas in Tainan, the third phase of Tainan Metropolitan Expressway, the first urban expressway in Tainan, will be

completed by the end of May. The construction plan of a viaduct to improve traffic of the interchange at Gangkou Interchange, National Freeway 8 has been reviewed and approved by National Development Council.

In addition, the widening of Datan Interchange, Provincial Highway 86, the planned roads 5-40m and 10-30m in STSP, and the access roads of Yongkang Interchange, National Freeway 1 will all be completed soon. These plans will help connect networks in Annan, Yongkang, and Anding Districts, improving the access road networks of STSP and Shalun Smart Green Energy Science City and promoting local economic development. Furthermore, construction of the Cross-Harbor Nridge at Anping Harbor and the Zengwen River Bridge Bridge in the southern extended segment of Provincial Highway 61 are being outsourced. The two bridges will speed up the development and integration of the north and south banks of Zengwen River.

Tainan is the first city to launch the Bus-like Taxi App and Bus Stop by Reservation service. This year, 8 more routes will be added to make up for the insufficient transportation services in mountainous areas and coastal

villages. In addition, my team and I have been dedicated to solving traffic congestion and parking problems with intelligent technology. We have implemented improvement plans in 6 most frequently congested roads, completed the construction a dynamic traffic routing system for road networks in the West Central District. Overall, traffic speed has been improved by 11% on average, winning us the 2022 Smart City Innovation Award. Tainan is the first city in Taiwan to develop intelligent traffic lights that recognize buses and ambulances to increase rescue efficiency, winning us the High Distinction Award in the Development Strategy Planning of Intelligent Transportation Service Evaluation conducted by the Ministry of Transportation and Communications. Three multi-storey car parks, including West District SV (Sports Venue) 3, Shueipingwun Park, and South District Ximen and Jiankang Road Intersection, will be completed by the end of the year, meeting the parking demand and creating a sustainable intelligent transportation ecosystem.

6. Building a Sustainable and Safe City

The 2022 Asia-Pacific Social Innovation Summit will be

held in Tainan on May 14, focusing on net-zero carbon emissions and circular economy. Tainan is the first city in Taiwan to formulate the Self-Governance Ordinances for Low-Carbon City. The installed solar PV capacity in Tainan tops all the cities in Taiwan, exceeding 2.6 GW, and the estimated annual power generation capacity is about 3.4 billion kWh, which covers the need for nearly one million households annually, and emissions reduced per year is nearly 1.76 million tons. In addition, we are installing rooftop solar PV panels in schools, public houses and dormitories, stadiums and parking lots, with an annual rebate of nearly NTD 70 million.

In terms of the promotion of a sustainable and low-carbon future, my team and I have launched the use of electric buses at the Brown Line and the City Bus Line 5, saving energy and protecting the safety of our citizens. This year, we have fully replaced the traditional street lights with LED ones. In addition, we have been promoting the recycling of wastewater in the livestock industry by investing about NTD 150 million to set up a centralized treatment plant for livestock pollutants. These pollutants

are either converted into fertilizers or used for the generation of green energy, establishing a new milestone in the circular economy.

In terms of urban protection, nearly NTD 10 billion has been invested to effectively deal with 46 areas with flooding problems, and the improvement rate in flood-prone areas is 64%. Recently, 2 flood detention ponds and 3 new pumping stations have been built, and 8 water gates and machines in pumping stations have been renovated. The emergent drainage project has been approved by the central government, with a subsidy of more than NTD 150 million. My team and I would like to thank the Council for your support in approving the advance payment. The reimbursable expenditure will be used to improve another 300 hectares of flood-prone areas to ensure the safety of nearly 20,000 residents' lives and properties. At the same time, the length of rainwater sewers constructed has reached about 738 kilometers, with a penetration rate of around 80%, ranking second in the country. In addition, we have been promoting the construction of sanitary sewers, and more than 170,000 households are now equipped with the sanitary

sewers, improving environmental sanitation and life quality.

Conclusion- Building Tainan as a Glorious city of Progress

Tainan is the oldest city in Taiwan. It retains the traditions of an ancient cultural capital, moves towards an important hub of smart technology, and integrates resources from all sectors. My team and I keep enhancing the performance of municipal governance from a far-sighted and in-depth perspective, making Tainan a vigorous city in progress.

Finally, I wish you all good health and good luck.

May the meeting be a complete success. Thank you!