

Good day, Speaker Guo, Deputy Speaker Lin, and fellow councilors.

My team and I came here today to deliver a policy address at the fourth regular meeting of the third session.

First, I would like to thank the Tainan City Council for your support and guidance, so that policies could be carried out effectively and major constructions could be launched, making Tainan a better place day by day, year by year.

This year, the COVID-19 pandemic has made a significant impact on the whole world, forcing many countries to close their borders and go into lockdown. In Taiwan, the central and local governments cooperated with each other in active preparation, and along with increased public awareness of epidemic prevention, we have managed to contain the pandemic. The “Taiwan Model” has certainly set an example for many countries.

Besides implementing the economic relief package of the central government, we also actively promote solutions for affected laborers, industries and enterprises to minimize the economic impact of the pandemic. To further stimulate the city’s

economy, we combine the triple stimulus voucher with themes such as food, lodging, transportation, love, travel and shopping to promote discount offers, so that when the pandemic ends, the economy will come to life.

Regarding the achievements of the Tainan City Government from the period of April 1 to August 15 2020, a written report has been submitted to the council. Please refer to it at your own discretion. The following is a concise oral report on the recent achievements of the city government:

1.Combine Epidemic Prevention with Relief and Economic Stimulus, Accelerating Economic Transition

In response to the COVID-19 pandemic still spreading around the world, the city government stipulated that from August 17, all people must wear face masks in 8 types of venues, including public transportation. We also strongly advise everyone to observe epidemic prevention measures, wear face masks, wash hands frequently, maintain social distancing and practice personal health management.

In terms of innovative epidemic prevention measures, with

the help of the central government, we took the unprecedented step of overcoming legal obstacles and coordinating tirelessly with private distilleries, inviting local enterprises such as Chyuan Jeou Rong, Kunzhan, Tien Chien and Longtian to join the “National Alcohol Team,” to increase the production of alcohol disinfectant and gradually implement it throughout the country.

In addition, the city government coordinated closely with the local mask factories of the “National Face Mask Team.” The daily production of face masks has increased from only 140,000 right after the outbreak to over 4 million. Moreover, with the high-speed mask making machine that KNH Enterprise Co., Ltd. launched on September 11, the production capacity is 5 times faster, increasing the future production capacity of face masks by more than 3 million. This way, we not only boost Taiwan’s epidemic prevention, but can also lend a hand to other countries, showing our strength of epidemic prevention.

As for dengue fever prevention and control, this year we have adopted 3 strategies: imported cases prevention, public participation and scientific epidemic prevention, which further

include 10 programs. At the same time, we teamed up with enterprises to launch Taiwan's very first “AI Dengue Fever Prevention Platform,” using the AI image recognition model technology to achieve the goal of deploying AI technology in epidemic prevention and to build a healthy and smart city. Up until September 21, we have had 0 domestic cases and 5 imported cases of dengue fever.

As a result of everyone’s joint efforts, Tainan scored 92.38 points in a recent media poll, ranking first in Taiwan. The overall satisfaction of health policies also ranked top among the six special municipalities. We thank the citizens for your support and approval.

In response to the policy to ease restrictions on US beef and pork imports, which would take effect on January 1 next year, the city government took preemptive action by establishing a cross-bureau response team on September 7. Regarding marketing channels, food safety inspection and source control, we adopt multifaceted rolling response and tracking management, conducting spot checks and sampling inspection on the source and

meat products. We developed five policies including the certification and labeling of locally produced beef and pork, themed travel, food and agriculture education, cooperation between industries and factories, and marketing channel segmentation. From the place of origin to the dining table, we keep close tabs on every level, defending the rights of pig farmers in Tainan, protecting the overall industry and ensuring food safety, thus creating a win-win-win situation. Up until September 21, all 293 pig farms that were spot-checked passed the inspection; a total of 118 inspections in two meat markets were also successful. At present, 559 domestic meat labeling stickers have been posted on public and private pork stalls, and 52 on beef stalls. In addition, we conducted inspections and provided guidance on the mark of origin of meat to food services, sales and manufacturing industries, completing a total of 1,079 sessions, and all meet the requirements.

Regarding school lunch in Tainan, the city government announced that all meat products will be locally produced and certified by the Council of Agriculture to meet nutritional

standards, and to be traceable and ractopamine-free. Moreover, the information of the ingredients used must be registered in the “Campus Food Ingredients Registration Platform,” ensuring food safety on campus so that “Students Eat Healthy, Parents Don’t Worry.” Additionally, according to Article 11-1 of the Tainan City Self-Government Ordinance for Food Safety Management amended in 2017, pork sold in Tainan City shall not contain beta agonists, no matter which country it comes from, and the government has strictly enforced the law. As of September 21 this year, we have inspected 467 cases of pork and 161 cases of beef. Rest assured that all are in compliance with the regulations and safe to consume. Also, in the school lunch joint inspection, all 17 elementary and junior high schools provide only domestic meat products.

In order to speed up the relief and economic stimulus program and help enterprises and laborers weather the storm, the city government assists firms in applying for financial relief. 6,081 loans have been approved, with a financing amount of over NT\$30.2 billion. As for adversely affected companies with a 50%

decline in turnover, 6,596 cases have been approved, with a total amount of subsidies of over NT\$3.1 billion. Over NT\$120 million have been approved by the central government in response to the impact on agricultural and fishery industries. A total of NT\$180 million have been approved to provide fuel and wage subsidies to taxi drivers. In addition, we have received NT\$83.2 million from the central government to assist in the transformation training of tourism-related industries.

In terms of providing emergency relief, we uphold the principle of “simple, lenient and expeditious,” expanding the scope of relief and simplifying the application procedures, so that all cases are reviewed immediately upon reception. Tainan City was the first in Taiwan to issue relief funds of NT\$10,000, approving 33,821 cases, with a total amount of approximately NT\$390 million. We thank all the first-line staff for their hard work. During the pandemic, according to the “Additional Living Allowance for the Disadvantaged” program of the Executive Yuan, we have distributed a total of NT\$317 million among approximately 210,000 recipients. We have also issued a total of

NT\$2.95 billion in subsidies to about 213,000 farmers and fishermen.

Facing the “new life, new normal” of the post-pandemic era, the city government promotes the otaku economy and digital transformation, helping 1,195 new food services, retail businesses and market vendors to collaborate with delivery and e-commerce platforms. At the same time, in conjunction with the triple stimulus voucher of the central government and the stress-free travel subsidies of the Tourism Bureau, MOTC, we have launched discount programs such as the “Tainan Coupon Pass” and the Tainan Good Gifts monthly draw event. The consumption registration amount has exceeded NT\$2.2 billion, encouraging the overall commercial development in Tainan.

In terms of accelerating economic transition, the city government has been cooperating with the central government and the InvesTaiwan Service Center to assist companies with the “five deficiencies.” In addition, we provide high-quality one-stop investment attraction service, where each project is assigned to officials with specialized training, to help companies solve various

investment problems, accelerating the administrative procedures and factory investments. Furthermore, in the monthly investment report meetings, we accelerate the investment progress through cross-bureau coordination. 19 projects have been put into mass production, with a total investment of NT\$19.8 billion, and currently 97 projects totaling NT\$297.7 billion have been registered and supervised.

Many technology giants, including TSMC Fab 18 at the Southern Taiwan Science Park (STSP), have started mass production of 5 nm and are planning to build 3 nm factories. ASML, a leader in the semiconductor lithography industry, established the “Global EUV Training Center,” which, along with the Google Data Center at Tainan Technology Industrial Park, will make Tainan a global semiconductor center and create a new ecosystem of the semiconductor industry.

In response to the entry of major international companies, the city government has liberated more than 400 hectares of industrial land through measures such as industrial zone development, conversion of private land into industrial zones,

urban land consolidation and zone expropriation. We also actively plan the development of zones A~E, I, N and O of the STSP Special District, providing industrial support to construct a complete industrial sphere and facilitate overall development.

In the next 5 years, the central government will invest over NT\$6 billion in Tainan’s two core industrial areas—Shalun Smart Green Energy Science City and the Southern Taiwan Science Park, including the construction of a 5G networking center in STSP, the continuous investment in the testing of smart driving in Shalun Park, the construction of the second building in Shalun Zone C, and the deployment of submarine fiber-optic cables above ground, building a core technology industrial corridor and leading Tainan towards the goal of a core industrial area. The Greater Tainan Expo & Convention Center, which cost about NT\$2 billion, officially started construction in 2018 and is expected to be completed in April 2021. It will combine processing and manufacturing, marketing, food service and tourism to increase economic and trade revenue and promote economic transition, enhancing international competitiveness.

The city government actively promotes the Solar City Project

2.0. Up until the end of August, the number of solar alternatives has reached a total of 6,980, with a total installed capacity of 1,632MW and an estimated annual electricity generation of 2.1 billion kWh, which is about the annual electricity generation of 7.7 Zengwen hydroelectric power stations. As one of the six core strategic industries announced by the president, it has attracted investments of over NT\$114.2 billion and can provide electricity for approximately 580,000 families and reduce about 1.12 million tons of carbon a year, which equals that of 3,455 Tainan Parks.

2.Protect Our Hopeful City and Care for Each Generation

To carry out environmental governance, bureaux and departments worked together to promote the Blue Sky Project, reducing pollution emissions from the source and striving to reduce PM_{2.5} to meet air quality standards. According to statistics, from January to the end of July 2020, the number of days with clear blue sky reached 85.2%, with a 7.2% increase compared with the same period last year, which was a significant improvement. In addition, we not only took inventory of 52 sites

including pumping stations, water treatment plants and water resource recycling centers, but also installed photovoltaic power plants, building a sustainable low-carbon city with green energy.

As for the law enforcement of environmental protection, in response to illegal and unscrupulous acts of polluting the environment, we use scientific instruments to assist in inspections 24 hours a day, all year round, reducing environmental crime to safeguard the citizens' rights to a clean life. The city government spares no effort to protect the environment, and our performance has been acknowledged by the central government. We received a total of 12 awards of the highest rating, which was more than any other city, winning a total of NT\$4.65 million.

“Protect the environment, protect the people” is my firm commitment to the public. Regarding the Xuejia District Slag Case, I requested 7 archives and exhibits to be provided to Tainan District Prosecutors Office to assist in the investigation. Apart from proactively assisting in judicial investigations, the city government also took immediate administrative action, fining those responsible and setting a clean-up deadline. I would like to

update the public on the clean-up progress of Xuejia's slag: As of September 18, under the daily supervision and control of the Environmental Protection Bureau, more than 870 metric tons have been excavated and disposed of.

The city government does not tolerate any form of violence, and with every case, we strive to do what's best for the children. Through cross-bureau establishment and strengthening of the social safety net, we create a community safety net prevention mechanism, providing basic community protection, integrated community services and diverse anti-violence programs, so that children in need can receive social assistance and services in the shortest possible time.

One of our main policies is to "take care of the disadvantaged first to build a happy home for everyone." The "Bethlehem Child Development Center," founded by the late Catholic priest Brendan O'Connell, was inaugurated on August 27. The center takes care of children with developmental delay, so that these D.D. angels can soar high in the sky. At present, 3 child development early intervention service management centers have been

established through public-private cooperation, providing early intervention services to 0 to 6-year-olds with developmental delay or to disabled children and their families.

We established 370 community care centers, providing services such as care visits, food services, health promotion and disability prevention and delay. We set up 6 dementia care centers and 40 dementia community bases (with a coverage rate of 108%), providing multiple care services to dementia patients and their carers. We established 63 day care centers across 36 administrative districts in Tainan, which is more than any other city. The Guanmiao District Day Care Center is currently in the planning and preparation stage, so we will soon achieve the goal of having day care centers in every district, improving the long-term care environment where people can “grow old in their hometown.” Moreover, we plan to set up a 100-bed residential long-term care institution on public land in Liujia District. This is the first public-private partnership BTO project with consideration in Taiwan, with public and private sectors working together to make Tainan an age-friendly and livable city.

In order to improve the oral health of aboriginal seniors and provide them with the appropriate care services, the city government cooperated with Tainan Dental Association, inviting 61 contracted dental clinics to implement the “2020 Aboriginal Seniors Dentures Program.” To maintain the basic quality of life and dignity of aboriginal seniors, apart from the usual dentures subsidy, we also subsidize dental crowns.

3. Expand City Diplomacy with Travel Discounts and Agricultural Products

For the first time in history, the National Day fireworks took place on Yuguang Island, Anping District, with 4 stages: Anping Love Square as the main stage, and Sunset Platform, 1661 Taiwan Warship Museum and Sihkunshen (Longgang Overpass Parking Lot) as the secondary stages. In order to expand the celebration to the Sabei area, on September 27, the city government held the “Tainan Music & Fireworks Festival” at Jiang Jyun Fishing Port, with a 15-minute fireworks performance. From October 1 to 4, during the Mid-Autumn Festival long weekend, we held the “2020 Nan Ying International Folklore Festival—Taiwan Performing

Arts” at Xinying Nanying Green City Park, welcoming people from all over the world to celebrate together in Tainan.

On May 27, the central government started promoting anti-epidemic travel policies. The city government took an unprecedented step of inviting nearly 20 directors from Japan route control travel agencies to Tainan. We also helped 9 tourism factories transform into international shopping malls, and actively trained taxi drivers who could speak Japanese and Korean, making Tainan an international travel-friendly city.

Through the sharing of tourism resources and cooperation programs such as the mutual promotion of activities and cross-travel tour groups, we cooperate with Taoyuan City and Pingtung County to promote tourism and stimulate the economy, creating more opportunities for tourism. On June 25, we activated the Mountain Line & Museum Route of the Taiwan Tourism Shuttle, connecting three parks and museums in the mountains including Zuojhen Fossil Park, Shan-Shang Garden and Old Waterworks Museum, and Tainan Astronomical Education Area. In addition, the Gold Coast Ark started its service trials at the end

of May. Another piece of good news from “Blessings of the Whale”—it received the “2020 IES Illumination Awards.” “The Spring” also won several awards, including the 2020 Yuan Ye Awards—Public Landscape Architecture Category, and the Excellence Award of FIABCI-Taiwan Real Estate Excellence Awards 2020.

The 2020 Cigu Seafood Festival in Tainan and the Tainan Summer Music Festival—General Roar both set a new record of participants. The “2020 Guanziling Hot Spring Festival” started on September 19 and will last for one and a half months. With its beautiful scenery, hot springs and delicious cuisine, it set an example for Taiwan’s hot spring festivals. The round-the-island cruise ship “Explorer Dream,” the world’s first reactivated cruise ship, will depart from Keelung Port and make its first stop at Tainan Anping Port on October 26. As the world’s longest blue highway after the outbreak of the pandemic, the cruise line will provide passengers with exclusive activities combined with the city marketing of four cities. Furthermore, the “Tainan Music City” and the “Tainan Food Festival” in November, along with the

Christmas and New Year's Eve activities at the end of the year, will make Tainan City the perfect choice for stress-free travel.

As for the marketing of agricultural products, the 2020 Tainan International Mango Festival was held from June 26 to July 12, inviting Japanese media and attracting about 57,000 participants, with a sales amount of approximately NT\$11.73 million. This year, we continue to provide the “Order in Taiwan, pick up overseas” service. In May, we also co-organized an international purchasing video conference with the Council of Agriculture and the Taiwan External Trade Development Council. A total of 20 trade importers from 8 countries including Singapore and Canada made a purchase, with a business opportunity profit of 13.05 million USD.

Since Tainan has the largest planted area of pomelo in Taiwan, we have organized 18 domestic marketing activities through “export, domestic sales and processing” to balance production and sales, with a total sales amount of NT\$5.15 million. We work with the Council of Agriculture, Madou Farmers' Association and agricultural products marketing

corporations to expand the export market, selling products to places such as Toronto, Singapore, Hong Kong and Macau. After a long wait of 20 years, we also entered the Japanese market on August 28. Additionally, we cooperate with domestic e-commerce companies to deliver Tainan's fresh pomelos directly to overseas consumers' homes in Singapore, Hong Kong and Macau, creating new opportunities for direct sales overseas, so that the pomelo industry can combine all three sectors of the economy, thus increasing farmers' income and stimulating local industries.

As the hometown of milkfish, apart from actively exporting to the Middle East market, we also cooperate with more than 1,000 PX Marts in Taiwan to deliver milkfish straight from the source. This August, the sales amount reached NT\$17.04 million, with a 60% increase compared with the same period last year.

Although COVID-19 has kept us apart physically, our hearts are even closer than ever. Tainan City has 42 sister cities and friendly cities from 16 countries, though due to the pandemic, only 294 foreign guests visited Tainan. Besides sending greetings from Tainan to convey our concerns, we also promote product

diplomacy, taking action to demonstrate that “Taiwan can Help.” We donated medical supplies such as goggles and masks to 22 sister cities, friendly cities and twin towns in the United States and Japan for medical use, and encouraged one another through video meetings and recordings, connecting with the world despite the pandemic and achieving city diplomacy in the post-pandemic era.

Moreover, with Speaker Guo Sin-liang of the city council making connections during his visit to the United States this February, Tainan and West Covina in Canada discussed our alliance details online, and signed the letter of consent by means of “old school” letters. We officially established our friendship on May 11, which represents a breakthrough in Tainan’s city diplomacy.

4.Build a Smart City with Comprehensive Water Control

In the face of extreme weather conditions, the city government has always been making careful preparations. We worked with the Water Resources Agency to implement the Smart Flood Control Network Project, using innovative technology and the Internet of Things to monitor water conditions. We placed 112

road flood sensors in 25 administrative districts and equipped 120 portable pumps with IoT modules, helping the officers on duty to make judgements through information push and visual presentation, so that they can take precautionary measures and dispatch staff at short notice, thus promoting civic engagement in water hazard mitigation. The project won the 2020 IDC Smart City Asia Pacific Awards, and Tainan is the first city in Taiwan to apply IoT technology to disaster prevention.

In addition, the city government has completed 4 pumping stations in the past two years. There are currently 3 pumping stations (37cms) under construction and 4 (70cms) under design. The pumpage is estimated to increase by 107cms after completion. Also, to protect Anding and STSP from floods, the Anshunliao Detention Basin was completed and put into use ahead of schedule, ensuring the economic development of surrounding areas.

The sewage system is the invisible cleaner in advanced cities. Up until the end of August, the implementation rate of the sewerage system has reached 21.44%, taking over 150,116

households. As for the stormwater sewers, which are critical to the city's drainage system and closely related to daily life, the implementation rate has reached 76.38%, with a total length of 721 km.

In order to improve the flood control of Sanye River, the Bandai Bridge Reconstruction Project, which cost NT\$290 million and can alleviate the flooding problem upstream, broke ground on August 5. NT\$3.155 billion have also been approved for the midstream and downstream rectification project. On June 1, the Environmental Protection Bureau set up a dredging unit, using ditch cleaning vehicles to handle more difficult dredging operations. We also developed a GIS system to keep track of the situation of every ditch. This year, we have cleaned 1,554 km of ditches. Through preemptive preparation of water control and flood prevention, we will make Tainan a safe and resilient city.

In terms of building a smart city, the city government worked with 11 companies including 5G equipment, technology, network services and terminal application companies to assemble the "5G Tainan Team," actively carrying out the "5G vertical field"

application technology testing, so that Tainan can become the first city in Taiwan to apply 5G technology to the public sphere.

At the same time, we use technology to introduce “smart thinking” to Tainan. On August 6, the city government established the country’s first local government drone team. At present, drones have been used by more than 30 agencies in over 40 municipal management applications. We have also launched a number of technology verification projects, including municipal services such as pollution source detection, oyster bed management, pesticide spraying test and AI city inspection. Furthermore, we built the country’s first Drone Simulation Training Center (DSTC), and 25 volunteer police and firemen have obtained advanced professional operating certificates issued by the Civil Aeronautics Administration, so that Tainan will become the first city in Taiwan with a complete drone fleet and pilot resources.

There are many restrictions on adding parking spaces on the narrow roads in the metropolitan area. Therefore, besides striving for forward-looking construction funds to build multi-story

parking garages, through public-private cooperation, we also completed the construction of 2,000 smart parking posts at the end of May, and deployed 5,500 parking spaces with ground magnet detectors, so that the total number of smart parking spaces reached 7,500, accounting for 62.5% of the city's 12,000 roadside parking spaces, which is the highest rate in Taiwan. We use smart technology to increase the turnover rate of parking spaces and reduce the time it takes for vehicles to find parking spaces, thus reducing exhaust emissions. Nearly 90% of the citizens in Tainan are satisfied with our "Smart Roadside Parking Billing System," which, with its paperless fee collection, convenient search and electronic payment, won the "2020 Smart City Innovative Applications Award."

5.Improve the Infrastructure and Balance Urban and Rural Development

In order to improve the road system, the Executive Yuan recently allocated NT\$ 6.636 billion to the construction of Zengwen River Bridge on Provincial Highway No. 61 (West Coast Expressway), which will connect the national road network and

offer spectacular coastal scenery. The road improvement construction of Tainan District Highway 94 in Baihe, Tainan District Highway 99 in Dongshan and Tainan District Highway 140 in Xinshi, and the Daxi Bridge Improvement Construction on Jiangjyun River in Madou received a total of NT\$160 million of forward-looking infrastructure funds. The Xinwan Bridge Reconstruction Project in Yongkang District and the reconstruction project of Yanping Road, Xinying and Liuying Road, Liuying crossing Jishui River were subsidized by the Construction and Planning Agency, Ministry of the Interior, with a total of approximately NT\$370 million.

In addition, after 15 months of construction, the “Xiaying District Black Bridge Reconstruction Project,” which cost NT\$140 million, was opened to traffic on September 7. We recently finished the road improvement constructions of 5 roads on Tainan District Highway 19 in Jiali, Tainan District Highway 81 (Xiaojiaotui to Guoyihou) and Tainan District Highway 112 (Guoyihou to Holland Village) in Liuying, and Ximen Road (Fuqian Road to Jiankang Road), Hai'an Road (Chenggong Road

to Minzu Road) and Binnan Road, which run across the city and connect northern and southern Tainan.

In the future, when the construction of the North Outer Ring expressway connecting STSP and Tainan metropolitan area is completed, it will become the city's fourth east-west express arterial road, upgrading the Freeway/Expressway Network as an important national transportation network. The intersection improvement constructions of Shugu Connecting Road, Xingangshe Boulevard and STSP Connecting Road, along with major constructions such as the newly approved interchanges of National Freeway 1, will also effectively ease traffic congestion caused by the development of STSP. Travel time from Anping to Xinying can be reduced by about 12 minutes, and it will only take 15 minutes to get from Anping to STSP, bringing us even closer to the goal of "One-hour Living Sphere in Tainan."

Additionally, the "New Access Road Construction of Shalun Smart Green Energy Science City," which is under construction, will facilitate the development of the science city and improve the transportation system. The "Extension Project of Section 5, Hwei

Road, West Central District, Tainan City,” with a subsidy of NT\$350 million from the central government, broke ground on August 19. Also, the “Anping Port Great Bridge” is currently following the urban planning rezoning procedures. The “taxi-bus” provides 11 routes in Baihe, Zuozhen, Yujing, Nanxi, Guanmiao and Longqi District. Not only does it set an example for other cities, but it also creates a win-win-win situation for the public, industries and the city government, achieving the vision of co-prosperity of urban and rural areas.

Sinying Bus Station, an iconic construction in the Sibe area and a transfer station for national highway buses and main bus routes, will be officially opened at the end of the year. Actively addressing the parking needs of the public, the “Dongqiao 5th Road Parking Lot” at Dongqiao Readjustment Zone, Yongkang District and the “Jhongsing Sincheng Parking Lot” on the north side of the Xiaodong—Qianfeng intersection have been completed and opened for use. As for Tainan City’s T-Bike system, we have added 15 new stations this year, extending the service to the Sibe area. 4 rental stations have been set up in Xinying and officially

put into operation. There are currently 74 rental stations and 2,104 bikes in operation, with more than 2.86 million user counts.

12 unique parks including the Public Park 20 in Yanshui District, which will be the first special playground in Sabei, and the Special Playground of Historic Harborside Park in Anping District are all underway, creating Tainan's own version of Xanadu.

6.Excellent Adaptive Education, Diverse Arts and Cultural Equality

Nurturing by nature, the city government promotes the business model of cross-school integration and innovation for rural schools. Starting from the 2020 academic year, 10 schools have been paired into 5 groups to conduct the trial. Through cross-school integration and innovation, we hope to gradually integrate limited resources to maximize their benefits, cultivating the children's problem-solving abilities so that every child can be the best of themselves.

Regarding a safe and sustainable campus environment, we have the highest number of schools and school buildings approved

by the Ministry of Education for restoration and reconstruction after the 0206 Tainan Earthquake, and the degree of progress made is also the highest in Taiwan. At present, for the reinforcement construction, all 161 buildings of 101 schools have been completed. As for the 45 buildings of 30 schools that are to be reconstructed, only 6 schools are still under construction, and all will be completed by the end of this year. For 2020-2022, we secured more than NT\$1.8 billion for the reconstruction of 16 buildings of 15 schools and the earthquake-resistant reinforcement construction of 124 buildings of 83 schools, which are all underway as scheduled.

Moreover, I formed a Tainan team with local legislators to seek funding from the central government for school hardware facilities. Recently, the Ministry of Education approved a subsidy of about NT\$630 million for the optimization of audiovisual classrooms in 154 elementary and junior high schools, the improvement of power systems in 39 schools, the improvement of children's playground in 141 schools, and the kitchen refinement project of 152 schools, creating a comfortable and safe learning

environment for children.

This year is crucial for Tainan’s development as a capital of culture. Nearly 2 million people have visited the Tainan Art Museum. Shan-Shang Garden and Old Waterworks Museum and Zuojhen Fossil Park have both attracted more than a million visitors. Tainan Municipal Library not only celebrates its 101th birthday but will also welcome the new main library at the end of the year. In addition, the Indigenous Creative Center was inaugurated on September 21, fostering local cultural creativity with diverse cultures.

We protect local cultural rights, balancing the exposure to art and cultural performances in urban and rural areas. Before the merger, the ratio of ticket purchases in Tainan City and Tainan County to participate in cultural activities was 8:2, but now it is 6:4, which is much more balanced. The city government plans to invest about NT\$750 million in the new construction of the “Saline Land Cultural Center,” which will promote cultural development in the Sabei area.

As for the preservation of historic houses, in the past two

years, subsidies from the central and local governments have reached NT\$95 million. Additionally, the restoration project of the municipal historic site “Official Residences of the Former Japanese Infantry Second Wing,” which cost NT\$150 million, broke ground on July 27. During the restoration, we will reorganize the future operation and management of the historic site, in the hopes of making it a highlight of landscape, culture and history after completion.

The “2020 Bring the Art to Your Community,” now celebrating its 10th anniversary, started on September 5, bringing art into every administrative district. Also, the one-month event “2020 Taiwan Arts Festival” will start on October 31, bringing a feast of cultural events to the public.

Regarding the 2021 General Budget Proposal, as the “Act Governing the Allocation of Government Revenues and Expenditures” has not yet completed the legislative process, plus our self-financing ratio is the lowest among the six special municipalities, the city government adheres to the principle of “zero-based budgeting,” reviewing existing and new projects and

planning the budget according to our capacity. The deficit in annual revenue and expenditure this year has been significantly reduced from NT\$5.9 billion to NT\$4.5 billion, which demonstrates our commitment to maintain fiscal discipline and our insistence on making the most out of every penny.

In order to balance regional development, construction budgets for farm road improvement and new road construction are listed as a priority, among which, farm road and waterway-related budgets have increased by NT\$225 million. Compared with this year, the budget of new roads and parks has doubled, reaching NT\$543 million. In response to the increase in the elderly population, welfare budgets have also greatly increased to meet the needs of the citizens. Please support us to make Tainan progress forward and promote the citizens' quality of life.

Conclusion—"Bend Down" and Work Hard, "Roll Up Our Sleeves and Strive for Excellence"

This is Tainan's 10th anniversary as a special municipality. Among the six special municipalities, Tainan has faced the most difficulties. However, faced with the challenges that history has

given us, we establish systems, create the city's vision and resolve past problems step by step, balancing regional development.

Municipal administration is like a relay race. My team and I will “roll up our sleeves” and keep working hard. We will continue to attract investments to create employment opportunities, establish a rapid transit-ized public transportation system, build a sustainable low-carbon city that combines technology and ecology, promote Tainan's travel brand with creative marketing, and improve care services to give everyone a home full of warmth and hope.

Finally, may the meeting be a complete success, and I wish everyone good health and good luck. Thank you!