

**Speaker Lai, Deputy Speaker Guo, and all the councilors here with us today. It's good to see you all.**

**My team and I are here today at the fifth regular meeting of the second session in order to deliver a policy address.**

**Ever since I first took office, my administrative direction has been to build a solid foundation in my first term and then carry out large projects in my second term. As for my administrative goals, I want to lead my team at the city government—a team that has established the policy goals of developing Tainan into the island's cultural capital, a low carbon city, a smart city, and a tourism paradise. Our administrative philosophy includes four core values: honesty and diligence, people-oriented policy, public welfare and open government. In order to develop Tainan in a way catered towards the city's needs, we had worked together to create the ten flagship projects. In my second term, we've integrated 55 new ideas for our city's prospects and construction projects, making them the new ten flagship plan. We've given our all in promoting and bringing this plan to fruition. The city government has been proactive about eliminating problems that have afflicted Tainan for years, and making Tainan a sustainable city. Efforts have also been made to promote the six major industries: green energy, refined agriculture, tourism, medical care, the cultural and creative industry, and bio-technology. We also have promoted large and small-scale construction efforts that are tailored to the unique characteristics and needs of our city's administrative districts. All of this is being done to ensure that the greater Tainan area will continue to improve and that both urban and rural areas will experience balanced development.**

**In the past six years, we've faced many difficult challenges, so I'd like to thank city residents and the city council. People of different walks of life have stood together with the city government in overcoming various kinds of barriers, as they've met these problems head-on and then solved them, proving that Tainan is a city that has grit.**

**We understand that only by joining forces with the central government can we, Tainan City Government, ensure infrastructure projects continue moving forward, improve our community, and bring about happiness in the lives of our people. So, I'd like to take this**

**opportunity to once again express my gratitude to President Tsai Ing-wen, Premier Lin Chuan, and the central government's many ministries as well as this city's legislators for their full support and assistance. These people have helped ensure that all of this city's major infrastructure projects, which are imperative to Tainan's development, get to the actual construction stage. In short, these projects fulfill my promises to city residents. There are also different infrastructure needs that concern Tainan's future development, such as advancing environmental sustainability with green energy infrastructure; building a railway network that's safe, convenient, and fast; and carrying out water environment-based projects that deal with challenges brought about by climate change. These projects have been included in the central government's Forward-looking Infrastructure Development Program. All these infrastructure projects will change the way people see Tainan and help take this city to the next level.**

**As for our city government's administrative results from September 2016 to the end of February 2017, we have put them in a written report that has been sent to the city council. I invite all the councilors to read them. The following is a brief report on what we at the city government have achieved in the last six months:**

**1. Working with the central government in advancing the city's infrastructure**

**With the assistance of the new central government, Tainan City Government has been able to be more efficient at launching major infrastructure projects, including Tainan Museum of Fine Arts, Sinying Art Park, Tainan Municipal Library, Shanshang Garden Watercourse Museum, Tainan Convention & Exhibition Center, Tainan Asia-Pacific International Baseball Stadiums and Training Center, Tainan Cultural and Creative Park (which is one of the island's five cultural and creative parks), Taijiang Cultural Center, Tainan Yonghua Public Sports Center, Shalun Green Energy Science City, the southern branch of Academia Sinica, PingShi Camp Site Development Project, and the Yongkang Artillery School Relocation and Guanmiao Campus Construction Project. All these projects are currently in the construction phase.**

**There are also transportation infrastructure projects for the city's busier roads, such as National Freeway No. 1's Yongkang Interchange Access Road, access road construction work on the north side of YongKang Creative Design Park, building one road on each side of the national freeway that runs along the north side of Provincial Highway 20, construction on a road that goes underneath the high-speed rail viaduct of Sinhua District's Shalun Station (which is connected to THSR Tainan Station), work on the Tainan Metropolitan Expressway system, road construction on South 80 that extends it southward from Yanshuei District to Sinying District's Fusing Road, and new road construction for the expressway that runs through Siaying's south and the east side of Sigang. In addition to these projects, which are all blossoming, Sinhua Fruit and Vegetable Market Relocation and Construction Project and the Sibin Expressway Zengwun River Bridge Engineering Project have earned the support of the Executive Yuan and it is now pushing these two plans forward.**

**The groundbreaking ceremony for the Tainan Railway Underground Project was held on March 15 of this year, and it is the first step towards connecting the entire city through transportation. Underground railway construction is a massive infrastructure project made possible by the government, industries, and individuals in Tainan who've worked extremely hard for 20 years and have faced many trials and tribulations along the way. So, I'd like to express my gratitude to every person who worked hard and provided support on this project. As for the families we relocated after we demolished their houses, I am absolutely sincere in that we will continue to help you and keep communicating with you. I'm truly anticipating the completion of this major infrastructure project that Tainan City residents have been looking forward to for many years.**

**Western Taiwan's first ever Relocation Plan for Homes of Veterans, which combines medical and care service, was officially launched on March 16 of this year. I would like to give special thanks to the Executive Yuan for always coordinating with us as well as for their all-out effort in collaborating with the Veteran Affairs Council and the Ministry of National Defense. In addition to**

**this, the exit ramp of Rende Interchange that heads north was opened to traffic on January 26 of this year. Taking ten years to construct and boasting a length of 13.8 kilometers, the road connects Annan District's Zengwun River levee to Yanshuei River's levee, bringing together both ends of Taijiang Boulevard. The entire route was opened to traffic on March 12, and this project is a benchmark for realizing the goal of making it possible to travel around the greater Tainan area's busy sections in just one hour.**

**Also worth mentioning is it is now confirmed that the National Central Library's Southern Branch and Joint Archives Center will be located at Sinying Wengao Plot 11, and Taiwan Water Corporation's Employee Training Center has selected the former site of Sinying Water Purification Plant as its main location. We've worked very hard in order to seek the funds on these major infrastructure projects from the central government, and they'll link up with all the infrastructure work we've done in the area north of Zengwun River in the last few years. The day that all of Sinying District will be developing at an incredible pace is on the horizon.**

**On March 23 (2017), the Executive Yuan passed the draft of the "Special Act for Forward-looking Infrastructure Development Program". Seeking to increase the amount of investments for infrastructure, our city government has been awarded funds on the following projects: Shalun Green Energy Science City Project; Tainan Railway Grade-Separation Shanhua District Extension Project; Tainan City Advanced Transportation System Project: Blue Line (Jhonghua Loop) and Green Line (Fucheng Line); Restoration of Five District-level Drainage Systems, Repairing 14 Main Storm Sewers, and Improving Water Pumping Station Equipment and Building Six Detention and Retention Basins; Follow-Up Engineering Work to Update and Improve Baihe Reservoir; and Zengwun-Nanhua Water Collection Pipe Construction. Our city government has joined forces with the central government so that the greater Tainan area's infrastructure can continue to progress at a fast pace, as these projects provide the area with a strong foundation to develop from.**

**2. A win-win situation for businesses and laborers: seeking investments to stimulate the economy and create jobs**

**In the last six years, the city government has placed equal emphasis on industry and commerce, as we've been active in looking for companies that'll invest in Tainan and we've also been setting up a new industrial zone in addition to improving our current industrial zones. Essentially, we're trying to create an investment environment that'll benefit our city. We're also stimulating development of Tainan's six major industries, because we want to inject vitality into the city's economic development and we also want to assist the city's job seekers by matching them up with employers. As a result, the city's unemployment rate has dropped from 5.2% when Tainan was upgraded into a special municipality to the current figure of 3.9%.**

**I'd like to express my gratitude to the business and industrial sectors for investing in Tainan. From September 2016 to the end of February 2017, the city has earned 141 investments, which add up to NT14.8 billion in total and 4,767 new jobs. Results provided by the one-stop desk we have for attracting investors indicate that the following companies are investing in Taiwan: Sampo, Chung-Hsin Electric & Machinery Manufacturing, Taiwan Nisshin Precision Steel, a Uniqlo store in Sinying, JINS, Cameo Communications, and Fujifilm Electronic Materials Taiwan as well as a Fujifilm plant for advanced semiconductor materials.**

**Ever since becoming a special municipality, we've improved the infrastructure for rural industries, our local culture, and the city's overall environment. We've also strengthened small and large-scale infrastructure for rural villages, and giving autonomy to communities has helped realize our policy goal of "a New Agriculture Industry, New Rural Villages, and New Farmers". As of the end of February 2017, there are 838 new farmers being assisted and a total of 73 communities that underwent the Rural Regeneration Plan, earning Tainan first place amongst the nation's six special municipalities. In 2016, fields being rested in the second phase of rice farming continued to go down, with 3,442 hectares being the current figure. And, in 2016, the city's agriculture land use and management once again earned an award of excellence,**

marking the third year in a row the city has earned the highest distinction. In 2016, farming waterways for 542 hectares of the old farmland readjustment zone were maintained or renovated. Furthermore, the city has a budget to fix or update 84.18 kilometers of farming waterways, maintenance and improvements of roads and waterways that supply and drain water will benefit up to 3,250 hectares of aquafarming areas, and we're planning to repair 73 kilometers of industrial roads.

The Taiwan International Orchid Show came to a picture-perfect close on March 13 this year, which marked the 13<sup>th</sup> time it's been held. A new record was set this year, as the 240,000+ people in attendance at this ten-day event beat 2016's figure. People from 37 different countries were at the Orchid Show, and export orders that'll last for three to five years garnered an output value of NT9.2 billion. Furthermore, cultural and creative industry products and biotechnology products being sold at the event earned a total of NT5.36 million, and the Tainan High-quality Agricultural Goods Center had an incredible sales performance of NT2.53 million. Compared to last year, the local area's hotel occupancy rates grew 2%. So, I'd like to give a big thank you to the team at National Cheng Kung University for their meticulous planning, as the team members helped make this year's show better than previous years. The team has also helped spur development of Tainan's industries, including tourism, high-quality agricultural products, the cultural and creative industries, and biotechnology.

Fostering friendly work environments is a labor industry policy we're promoting, as we want to ensure that the labor market is a harmonious one. In addition to matching up job seekers with employers looking for talent and offering services for people who are job-hunting, Tainan City Government's Labor Affairs Bureau has reacted to the Labor Standards Act's one fixed day off and one flexible rest day system by setting up an advising center where people can go for information on this new policy. The city government has also carried out over 20 large-scale information events, in which different members of our society shared their opinions, and then we sent the feedback to the Ministry of Labor as reference. On January 1 of this year, we founded the city's Labor

**Inspection Center, and we also got the Ministry of Labor to partially authorize us on occupational safety and health administration-related matters. We hope that this center will help ensure the rights and safety of all the city's laborers.**

**3. The smell of books effuses around Taiwan's cultural capital; cultivating the humanities and respecting diversity**

**Bringing excitement to historic buildings and thus giving them new life is a method for establishing cultural infrastructure. Tainan Cultural and Creative Park, Taijiang Cultural Center, Tainan Museum of Fine Arts, Sinying Art Park, Shanshang Garden Watercourse Museum, Tainan Municipal Library (which is about to be finished), cultural heritage, and the work of preservation and passing down our culture and history all showcase the spirit of a city that has established itself with culture.**

**From September 2016 to late February 2017, our city's historic sites had over 1.36 million visitors. In 2016, for the second year in a row, Hayashi Department Store was presented with a Grand Award for Environmental Design, which is the highest distinction given by the DFA Design for Asia Rewards, and the store was said to be the best model of revitalizing a historic site. Also, Yanshuei Historic Street Area once again passed the Fucheng Historic Street Project's standards. Inspections and preservation work have led to the following historic site figures; as of late February 2017, Tainan City has 138 historic sites (which includes 22 national-level historic sites and 116 municipal-level historic sites), 61 historic buildings, 83 items labeled as intangible cultural heritage, and 16 former residences of historic figures that've been preserved and opened to visitors.**

**In order to create a city that effuses with the smell of books, we're improving facilities, diversifying reading materials, encouraging residents to read, and seeking to increase book borrowing figures. As of late February 2017, we've enhanced the quality of libraries in 263 junior high and elementary schools with renovation work, and we've already completed 97% of our goal so far. Furthermore, we're also revitalizing and upgrading the libraries of administrative districts, and we'll finish the project of**

enhancing the quality of these libraries sometime this year. We also significantly raised the city's yearly book purchasing budget to be NT28.44 per person, and we're promoting the Best Reader Plan for Schools as well. We're also using innovative methods to encourage reading by innovative measures including creating mobile libraries, providing book lending services for the entire city, giving out reading gift packages for newborns, and broadcasting the Tainan Must-Read TV program which offers book recommendation and commentary.

Tainan was second in the nation in figures for books borrowed by city/county residents, as a total of 7.82 million books were checked out, which meant that 4.1 books were borrowed per Tainan City resident. This figure was only less than Taipei City's 4.56 and much higher than the national average of 3 books per person. Five junior high and elementary schools were bestowed with the nation's 2017 The Award for Best Reader. Tainan took home first place in the country in total amount of schools receiving awards as well as total schools receiving awards in the elementary division. Also, six teachers won awards in the individual division for reading encouragers, making Tainan number one in individuals that won awards as well.

One of the most important elements of a cultural capital like Tainan is that it needs to enjoy a rich environment for the humanities. In 2016, the biennial Nanying International Folklore Festival invited 26 performing groups that hailed from 15 different countries to perform at this folk culture extravaganza. There were more than 30 different shows, luring in over 100,000 audience members who were very excited to be able to experience live performance art. 2017 marked the sixth year of the Tainan Arts Festival, and on March 4<sup>th</sup> the first performance event of this large-scale festival took place in Sinying, which includes three performance series: International Classics, Taiwan Glamour, and City Stage. Celebrated around the world, the classical music soprano Sarah Brightman accepted an invitation to give performance in Tainan for the first time, so on March 11<sup>th</sup> her beautiful voice entertained a crowd of 10,000 people. The 2016 Bring the Art to Your Community, an art performance event that toured

around 18 administrative districts in Tainan, Sinying Art Festival, Tainan Literature Festival, the 6th Tainan Literature Award, and the second year that the Classical Style Poetry Competition have also been held in 2016. All these events show the city's dedication to cultivating the arts.

Creating opportunities for people to learn their family's native language(s) is an act of respecting different ethnic groups and helping them develop, and so mainstreaming policies for ethnic groups is an important method that we're utilizing. 100% of this city's elementary schools have native language courses, including Taiwanese Hokkien, Hakka, and aboriginal languages, and the percentage of junior high schools with local language courses has increased to 95%. On December 1, 2016, the nation's first city bus to have speakers that offer the Siraya language officially hit the streets, giving the public a new way to get to know this language. As for the promotion of the mother tongues of new immigrants, in addition to continuing to open new courses for different Southeast Asian languages, this year we also added 20 classes that help students learn Vietnamese. This is being linked up with the Taiwan Native Language Day Program so that we can encourage people to learn the languages of new immigrants as well as promote courses for these languages.

#### **4. Marketing our tourism paradise: strengthening our friendships with other countries through city-level diplomacy**

Last year's 0206 Earthquake caused great harm to Tainan's tourism market, yet with the city's pervading charisma and the hard work of different tourism sectors the city's tourism environment has already returned to its former bustling state. In 2016, the city's 22 tourism spots brought in over 22 million visitors and over 3.1 million people stayed in local hotels. Furthermore, a little more than 1.5 million people visited Tainan during the February 28 holidays.

The city government put a lot of hard work into organizing and running Tainan New Year Countdown Trilogy events, Yuejin Lantern Festival, and Yanshuei Beehive Fireworks Festival, and these events have already built a solid brand-name reputation. A crowd of over 220,000 people attended the 2016-2017 Tainan New

**Year Countdown Trilogy events, while more than 820,000 people went to admire the sights at the Yuejin Lantern Festival, which was open to the public for 39 days. As for the 2017 Yanshuei Beehive Fireworks, nearly 500,000 people came to experience the powerful and shocking yet aesthetically beautiful scene of fireworks shooting off all around them. We're also integrating Tainan's Taiwan International Orchid Show, Guanziling firefly watching, the Fire Prince Festival, and Guanziling Matsuri (a hot spring and culinary festival) as a means of building a reputation for our Guanziling Hot Springs. 2016 was the first time Guanziling had more than one million visitors in a calendar year. In addition, the city has more tourism factories than any other place in the country, and in 2016 nearly 1.3 million people visited its 24 tourism factories, helping bring in over NT500 million in revenue.**

**Tainan's Dual Fort Tourism Zone is the first legally announced tourism section approved by the central government. The city government's Tourism Bureau has promoted this plan in a step-by-step fashion, and it has come up with a Management of Tourism Sections Plan, launched the Hotel and Lodging Facilities Supervision and Inspections Plan, established a cross-bureau platform to coordinate works involving the tourism zones, and created a platform that advises B&Bs on becoming legal lodging businesses. We hope that all these plans and measures will raise the quality and quantity of Tainan's lodging entities, helping build a strong international reputation for our tourism zones. In short, this effort is a milestone for the development of Tainan's tourism.**

**We're trying to align Tainan with the international community through city-level diplomacy, so we're forging friendships with other cities from all over the world. Last year, from September 6-15, we went to the USA to visit the city government of San Jose, a sister city of Tainan, for observing the city's infrastructure. On September 24, 2016, we headed to Japan in order to visit Keiji Yamada, the governor of Kyoto Prefecture, and Daisaku Kadokawa, mayor of Kyoto. During our time there we shared ideas about culture and art. We traveled to Israel from November 11-19, 2016 to visit our sister city Ra'anana and observe the city's infrastructure. Meanwhile, I took part in the 31st Conference of Mayors held there,**

**which gave me the opportunity to discuss issues concerning smart technology, sustainable development, and city safety with 22 mayors from all over the world. On October 27, 2016, we signed a friendship agreement with Chandler, a city in Arizona in the U.S., and we did this in order to strengthen the foundation of our sister city relationship.**

**In addition to this, Lee Hsien-wei, Director-general of our city government's Environmental Protection Bureau, and his colleagues at the bureau went to Morocco to attend the United Nations Framework Convention on Climate Change's (UNFCCC) twenty-second session of the Conference of the Parties (COP 22) and the Low-Emissions Solutions Conference. This experience gave us the opportunity to learn about other countries' strategies for dealing with climate change, and so this will help us come up with our own policy direction. Our presence there will also prove beneficial in raising our visibility in the world.**

**In order to ensure that our city is in line with the central government's New Southbound Policy, we've set up a Southbound Promotion Committee in addition to having a focus that begins at education. 12 local universities have formed the Tainan Universities Alliance (TNUA), and, from March 4-11, representatives from these universities went together to Ho Chi Minh City in Vietnam, Kuala Lumpur in Malaysia, and Jakarta in Indonesia. During this 3-country, 3-city trip we signed 9 Memorandums of Cooperation between industries and academic institutions, which includes talent cultivation memorandums. We did this in order to create multilateral opportunities for collaboration and exchange.**

**5. A low carbon city and stronghold for green energy: 4G Tainan is a smart and innovative city**

**The city government has worked hard at implementing the central government's low carbon cities goal, and by doing so our city can create a sustainable living environment. The 2016 Low-Carbon City Plan pushes for 45 low-carbon measures and 85 undertakings, and its benefits are that it'll reduce CO<sub>2</sub>e emissions by nearly 823,000 metric tons and eliminate almost 93,000 metric tons of carbon sequestration. We also served as advisors for Wanli Village**

**when it calculated its carbon inventory. The village passed a third-party investigation, making it Tainan's first community to be recognized as being carbon neutral and zero carbon. We're also integrating bus companies and cremation incinerators in order to obtain carbon label certification. For five straight years we've earned an Award of Excellence for the National Implementation Results for Responding to Climate Change, making us the only special municipality in Taiwan to enjoy this distinction. We're also focusing on water from livestock farms that's polluted with manure and ends up being used to irrigate cropland. We've eliminated 77,000 tons of pollutants that flow into bodies of water every year, and our results show that our progress makes us number one in the nation in this category.**

**We launched the Solar City program in 2011, and, as of late February 2017, we've approved a total of 3,621 applications to install solar power equipment with a capacity of over 245 megawatt (MW), generated over 307 million kilowatt hours of energy, and reduced carbon emissions by 167,000 tons. This year, the city's project "Solar City – Greater Tainan greets the sun" participated in the 3<sup>rd</sup> APEC Energy Smart Communities Initiative (ESCI) Best Practices Competition. Tainan stood out from the pack of advanced Asian cities, as we won a gold award, the highest honor in the Low Carbon Model Towns pillar. This was the first time a local government from Taiwan was able to win an award of this distinction, and it proves that this city has the solid foundation necessary to become an international stronghold for the green energy industry.**

**As for green transportation, the rapid transit public transport system will integrate 109 city bus routes, improve the environments of bus stops' waiting areas, lower the ages of buses, raise service quality, and increase passenger figures. In 2016, Tainan City's traffic volume had over 20 million passengers. The Chinese Institute of Transportation selected our city as the winner of the 2016 Outstanding Public Transportation Plan Award, which is the highest transportation award in the country. Serving the double purpose of commuting and recreation, Tainan's T-Bike system**

currently has 23 stations, and from February 27 (2017) to now it already has served over 75,000 riders.

**The Green Energy and Technology Industry Promotion Plan is one of industries that's part of the central government's Five Major Innovative Industries Plan. Tainan's Shalun, which is currently setting up the Green Energy Science City, was selected by the Executive Yuan, and last year in November an office that'll deal with preparation-related work was officially established. This office will coordinate with the area's green energy infrastructure, which was approved in the Forward-looking Infrastructure Development Program. This addition will also help speed up installation of facilities at Green Energy Science City as well as complete the surrounding area's infrastructure. Furthermore, the office will be connected with the newly established the southern branch of Academia Sinica and Tainan Convention & Exhibition Center. All of these connections will prove beneficial in linking together resources from the industry, business, education, and research sectors, helping create an innovative ecosystem for Tainan's green energy industry so that it'll be the most advanced green energy industry in all of Taiwan.**

**In order to welcome in the worldwide trend of smart cities, Tainan, the first capital of Taiwan, is seeking to create an innovative culture. In 2015, we stepped in line with the 4G Smart Broadband Application City Subsidy Program, which was launched by the Ministry of Economic Affairs' Industrial Development Bureau. The plan aims to foster collaboration amongst the industry, business, education, and research sectors, and it also promotes six types of model 4G infrastructure for the following categories: smart city operations centers, water resources-related emergency response and disaster prevention, comprehensive smart transportation, open mobile learning, smart (technology) and healthy communities, and smart living aspects. We're also seeking to realize the core concept of our effort in developing Tainan as a smart city, which is "If we want to solve problems affecting city residents, we must not only develop technology for technology's sake". We've also earned recognition from the international community. Competing against more than 400 cities, Tainan earned a spot in the finals of the**

**Intelligent Community Forum's (ICF) Smart21 of 2017. So, I'd like to express my gratitude to the business world for their support in building Tainan up as a 4G smart city. Tainan also made an appearance at the Mobile World Congress 2017 in Barcelona, Spain, giving us an opportunity to showcase the 4G application results of our city and find ourselves a position at the forefront of the world's most technologically advanced cities.**

**6. Being people-oriented and carrying out kind acts: fostering a community that's healthy, warm, and safe**

**With the help of different sectors of society, the city government incorporated a philosophy of "empathy, diversified care, project management, and being public and transparent" when it put donations to good use during last year's 0206 earthquake. The administration's characteristic of being people-oriented was put into action when we enacted different types of care measures. We also made an all-out effort to rebuild while we continued to assist earthquake victims so that they could start a new chapter in their life's story.**

**Those living in the Weiguan Jinlong Complex suffered the most, so we adopted a two-track system to assist them. As for those who've decided to rebuild their homes at the same location, we've already helped them by setting up an urban renewal and redevelopment committee. In addition to this, we're also rebuilding the manufacturing market of the Eastern District's Dajhih Village and Gueiren District's Singfu Building, and both areas now each have their own urban renewal and redevelopment committees. These committees have been integrated so that they can coordinate with one another. The earthquake triggered soil liquefaction, causing buildings to sink into the ground or tilt to the side slightly. In order to rectify this, the city government approved 71 buildings and 729 households as needing repair work, and we've, with the help of donations, already finished rebuilding and restoration work on 49 buildings and 447 households. We're currently working at a quicker pace so that we can finish the remaining buildings, which are from the following areas: West Central District's Wunhe Street, Sinshih District's Sanmin Street, Annan District's Siding Village and Sidong**

Village, and the surrounding area of the North District's Jhengjyue Village. The city government is also working hard on follow-up projects because it wants to assist the remaining families either rebuild or restore their homes as soon as possible.

As for building a warm and caring greater Tainan area, we're still working very hard at combining the power of different charitable entities, caring for the disadvantaged, and implementing different types of social welfare measures. In order to adjust for our country's aging society and sub-replacement fertility rate, we've enacted a policy where senior citizens above the age of 65 can receive free dental implants. Our long-term care services, which have a "one-stop window where a single case is processed in the same place", provide care for elderly people and social welfare services. In 2016, we received perfect marks in an evaluation of our long-term care management, making us the only city or county government in the nation to earn this distinction. We established the Tainan City Government Long-term Care Promotion Task Force in order to make sure we're compatible with the central government's Long-term Care 2.0, and we're also trying out the Eastern District's Community-level Comprehensive Care Model as well as promoting Tainan's 37-District Community-level Comprehensive Care Model, as we're trying to build a care network that's very thorough in nature. We're also providing social welfare measures for families with young children, such as offering child-birth incentives and childcare subsidies. This year we started giving out vouchers that cover NT15,000 per semester for children that attend privately-run early childhood (children age two to four years) educare facilities. As for public preschools, we've set up 14 schools and 16 classes, and the current amount of schools allows us to provide public education for 40% of the city's preschool children. This year was the first time junior high schools had joined the early childhood education effort, which we had 3 schools offered their services, and we estimate that in the 2016 school year we'll be able to increase student figures by 450.

We want to make sure that Tainan is a healthy city, so we've been persistent about promoting mobile hospitals to offer health checkups for all our residents. Our medical treatment services

**include bringing medical treatment and care to remote communities; improving disease prevention, treatment, and screening; and providing vaccinations. We've also implemented food and (medical) drug safety management and formed a mental health system. Tainan participated in the 8th Taiwan Healthy City and Aged-friendly City Awards, winning more awards than any other city or county government, as we took home 20 awards for innovation-related results and 3 excellence awards for posters. The most treasured result of them all though is the average life expectancy of our city rose to 79.58 years in 2015, which is 1.32 years higher than the 2010 figure. On top of having a higher increase than any other special municipality, Tainan's life expectancy is 1.02 years higher than the national average.**

**We want to ensure the safety of this city's residents, so Tainan's Police Bureau is carrying out the nationwide mission known as "Sweeping the Entire Nation: Operation Cracking Down on the Mafia", implementing the principle of "Tracing Drugs Back to Their Source and Stopping Them from Getting to Users", getting tough on driving under the influence (DUI), and carrying out the zero tolerance project for parking violations. We formed the Technology Crime Investigation Team at the end of last year, and we're also stocking up on advanced equipment and tools as well as utilizing technological methods so that we can bring about law and order. From September 2016 to the end of February this year (2017), there were 12,734 criminal offenses that occurred in our city, which is 5.07% lower than last year's figure for this six-month period. Our offense clearance rate was 85.83%, and this is 3.78% higher than last year's percentage. As for A1 and A2 traffic accidents, there were 47 fewer incidents this year compared to last year's number for this six-month period. We also implemented a pedestrian-friendly covered sidewalk policy, which has a motto of "When pedestrians are safe, stores make money"; 36.4 kilometers of covered sidewalks have already been cleared of stuff that was blocking their walking paths. The public and private sectors have worked together in adding nearly 60,000 parking spaces in the last six years, and, little by little, we're planning a prospective project of Parking No. 1: Ten Thousand Parking Spaces. We've also continued to seek the support of the central government, as we want to make sure**

that our city has unobstructed traffic, safe roads, and carefree pedestrians.

As for preventing floods by utilizing water management, in addition to continuing to carry out emergency renovation engineering on drainage systems, we're also building water resources-related infrastructure, such as the Integrated Management of River Basins Plan and facilities for water pumping stations and floodgates. We're also planning to restore five district-level drainage systems, we've estimated that we'll fix 58 kilometers of (irrigation) waterways, and we'll repair 14 main storm sewers. All this work will improve the situation of 1,364 hectares of land that's prone to flooding. We're also striving to obtain water environment-related infrastructure funding from the central government's Forward-looking Infrastructure Development Program, as we want to optimize our city's water resources infrastructure. We're putting the Disaster Prevention and Protection Project into practice while also creating autonomous disaster prevention communities. The 2016 Disaster Prevention and Protection 2<sup>nd</sup> Quarter Project was evaluated at the end of the quarter, and we once again earned an Excellent Organization Award, making Tainan a record setter, as we're the only special municipality to have ever won this award six years straight. At the 2016 Flood Autonomous Disaster Prevention Community Evaluation, Tainan City earned three awards in the Elite Community category and four awards in the Superior Community category. Our city was number one in this country in terms of the number of communities that won Elite or higher awards.

After reflecting upon the serious dengue fever epidemic Tainan experienced two years ago, we established stricter threat level control, and we're collaborating with the central government on prevention and treatment-related matters. Everyone joining together last year made us able to significantly lower dengue fever cases, as there were only 9 local cases of dengue fever in Tainan (which includes 2 cases during the summer). Our impressive performance earned us the approval of both the Centers for Disease Control and international scholars and researchers. Dengue fever is a disease that's connected to the community's environment, so all

**that can be done to completely eradicate it is to eliminate breeding areas. We hope that everyone can continue to work together in our effort to prevent this disease from coming back.**

#### **7. Friendly schools and remarkable education: multi-dimensional learning and adaptive development**

**Education is the only path for creating well-rounded children, and it's also the primary force of what improves a society. In the last six years, we've improved the small- and large-scale facilities of schools, and we're striving to ensure that our students enjoy multi-dimensional learning that's part of an excellent teaching environment.**

**We've continued to improve the quality of school libraries. Furthermore, our city government's Education Bureau launched the Junior High and Elementary School Bathroom Renovation Plan in 2014, and in 2016 we increased the plan's scope, which will help us revamp 444 old bathrooms in 127 schools by having a budget of NT194 million. We've already renovated the outdated bathrooms of 88 schools as of late February 2017. We're also fixing and strengthening the structures of old school buildings in addition to adding exercise facilities and equipment. Furthermore, we've been striving to get the central government's support, as we need funding to restore and rebuild school buildings damaged during the 0206 earthquake. The central government approved us for an annual subsidy of around NT2.9 billion, allowing us to demolish and rebuild 43 school buildings and renovate the structures of 159 buildings so that they can withstand earthquakes.**

**Results for our effort in incorporating multidimensional learning and adaptive development are as follows: the Affiliated Kindergarten of Wuwang Elementary School won a Gold Award at the 2016 Outstanding Education Award while both Guantian Elementary School and Houbi Junior High School took home Silver Awards. As for the 2016 Distinguished School Awards, eight elementary and junior high schools from this city were recognized as distinguished schools in the life education and character education categories. Shuren Elementary School was recognized as an Excellent School at the 2016 Arts Education Contribution Award,**

and seven elementary schools were bestowed with the international certificate of being a Health Promoting School. Last year, Yizai Elementary School and Haidong Elementary School took home first and second place in the a-MAZE-ing Challenge at Japan's RoboRAVE International Robotics Education and Competition. Teams representing Tainan won four golds, five silvers, and four bronzes at the Mini-Com regionals and nationals for 2016 PowerTech, which is a technological innovation competition for teenagers.

We're committed to our policy of promoting English as our second official language, as we want to align ourselves with the international community. Therefore, we're striving to improve English education so that older students have a better command of the language and so that the youngest students have a more solid foundation as well. Overall, we're strengthening our city's English ability in a step-by-step fashion. Starting in the 2016 academic year, we've had classes where students learn in an all-English environment: our city's second grade students get two hours a week while students from third grade to sixth grade as well as junior high students get one hour a week. We're also currently doing a trial run of this English education policy by including first grade students.

Maker education is already a worldwide trend, and it's also a core piece of Taiwan's educational development. Tainan Municipal Sinsing Junior High School's Maker Education Demonstration Center opened its doors on February 24 of this year and it showcases the results of maker education for elementary and middle school students. We're collaborating with National Kaohsiung Normal University so that we can cultivate the maker technology teachers involved in the university's FabLab-NKNU. This combined effort will help extend maker education to lower grade levels so that we can stimulate the creativity of children and foster maker-style talent.

**8. Honest and hardworking governance and financial sustainability:  
an open government that listens closely to public opinion**

We're committed to our core principle of honest and hardworking governance and we're doing our utmost to create a team at the city government that's both honest and effective. We're

**continuing to implement sunshine laws (which pertain to freedom of information) and establish foundational measures for honest politics. We're also following the HR policies of "only hire talented people" and "cultivate your own talent", and we have a recruitment and hiring process as well as a unified examination system that are fair, impartial, and open. We're selecting the most talented people to be our civil service employees and we're utilizing the University City Plan to cultivate civil servants. In 2016, our city's Civil Service Development Institute was awarded a Gold Award by Taiwan's Talent Quality-management System (TTQS) for the fifth time in a row and we also earned the distinction of being bestowed with a National Talent Development Award.**

**In order to accomplish our goal of financial sustainability, the city government has a policy of broadening revenue sources and saving wherever possible, which includes speeding up the pace of large-scale land development projects, increasing the revenue of the city's treasury, and strengthening tax collection measures. In 2016, we collected almost NT352 million in unpaid taxes from years past. The Organization Restructuring Committee and Budget Examination Committee were able to cut down on unnecessary personnel by 3.6%, reducing human resources-related expenditures by NT164 million. We're also carrying out debt management and being prudent about borrowing money, and this is important when working with the central government, as it pertains to self-funding of infrastructure that's critical to this city's development.**

**The road to open government is a path every democratic society must take, and this is why I've made open government one of my administration's four major qualities. Our three core pillars are "open data (or information), open services, and open decision-making", and, step-by-step, we're ensuring that the democratic value of getting all citizens to participate in government is realized. As of April 17 this year, our government has made 643 data sets and 3,190 items of data available to the public by putting them on our open data platform. The OPEN Tainan 1999 Project is the first plan of its kind in the nation to be promoted by a local government. This project helps provide a diverse range of information channels and it also offers a standardized application programming interface (API) that non-governmental**

entities and people can link up to in order to provide information or feedback. This service is a result of digital governance and it won the Smart City Innovative Application Award this year. Tainan City is the first city or county government in Taiwan to hold an event like the Urban and Rural Forum for Openly Deciding the Location of the New Tainan City Hall. The event was held last year on November 26 and 27, and it was carried out according to deliberative democracy principles. A total of 190 citizens from all over the greater Tainan area participated in this forum from start to finish.

Thirteen Administrative Area Symposium sessions will be held this year in order to listen to public opinion and understand the local needs of our residents. I'm leading a team of senior officials from the city's agencies to talk in person with citizens from different communities and neighborhoods, as we'd like to know how people feel at a grassroots level in order to ensure that our administration meets local needs.

#### **Concluding Remarks. Working together to create a new future**

I've lead the team at the city government for more than six years now, and we've gradually amassed numerous infrastructure-related results. Furthermore, we've been steady in our implementation of the four goals of our city's infrastructure, which are being a cultural capital, a low-carbon city, a smart and innovative city, and a tourism paradise.

Concerning the critical times lying before us, the city government and I must continue to be strong and always find a way to persevere. Not only must we launch big infrastructure projects and ensure that current construction projects meet deadlines and previously established quality standards, but we must also work with the central government in terms of its national development plans. Furthermore, we'll be making an all-out effort in order to ensure that both urban and rural Tainan enjoy prosperity and development and we want to make sure our important infrastructure projects are safe and stable in the long-term as well. We expect that the central government and our city government will work hard together, and thus create a new future for the greater Tainan area.

**I would like to finish by encouraging the city councilors here with us today to not to be shy about sharing your advice with me. I hope everyone enjoys good health and I wish you all the very best. Thank you very much!**