

Good day, Speaker Lai, Deputy Speaker Guo and fellow councilors.

My team and I came here today to deliver a policy address at the seventh regular meeting of the second session. First, I would like to thank the Tainan City Council for passing the city's 2018 General Budget Proposal, continuing to support and supervise our administration.

Since I accepted the duty as acting mayor last September, the government has continued to uphold the principles of governance—integrity and diligence, inheritance and innovation—under the set governance blueprint and the foundation of the city's development over the past six years. We carry out our duties and do our best to build a better city on the basis of “integrity and diligence, people-oriented policy, public welfare, and open government.”

The government team dedicates itself to the development of the six major industries, creating a high-quality investment environment, removing industrial investment barriers, and actively serving small and medium enterprises. We also help the central government solve the “Five Shortages” problem by attracting the investment of large enterprises such as TSMC and SAMPO and thus creating job opportunities for the citizens, implementing the core value of governance—eating is the first priority.

Moreover, we continue to promote major constructions relevant to the city's development and actively cooperate with the central government's Forward-looking Infrastructure Development Program. We make plans in line with urban development and the citizens' needs, striving for construction funds to achieve co-prosperity and balanced development of different regions.

At the same time, as a city of culture, we respect diverse ethnic groups and their cultures. We implement the low carbon city project and promote the application and development of smart technology, laying the foundation of an international smart city. We link Tainan with the international world using creative marketing, demonstrating its touristic charm so that Tainan can be universally acknowledged.

We strengthen the city's security system, and with the help of public welfare

organizations, we promote the long-term care policy 2.0 and care for the disadvantaged, making Tainan a city of kindness and warmth. We promote diverse learning and adaptive education based on the concept of “giving children wings to pursue their dreams through education”. We also build a healthy city by promoting sports for all.

The government team has never stopped the process of building Tainan, and we are even accelerating public constructions. In the past seven years, a total of more than 11.6 billion NT dollars have been approved for 15,947 small construction and local infrastructure projects, and 1,053 major constructions of over 10 million dollars have been finished. The city government has had 239 domestic and international awards and 2,123 good evaluation results, including 1,276 first place, excellent performance and outstanding awards. This is a demonstration of the government’s high endurance and outstanding execution.

About the achievements from August, 2017 to January this year, please refer to the written report. There are six main accomplishments:

1. Balance regional development and accelerate public constructions.

Co-prosperity of urban and rural areas and balanced regional development are our governance goals. Therefore, I have led the government team to accelerate public constructions on the basis of a set blueprint. We worked on rapid transit-ized public transportation to shorten the distance between different areas and balance urban and rural development.

Major constructions including the following are all underway: Tainan Museum of Fine Arts, New Main Building of Tainan Municipal Library, Taijiang Cultural Center, Five Cultural Parks, Shanshang Garden Waterway Museum, Veterans Home relocation, Sinhua Fruit Market relocation, Yongkang Artillery School relocation and Guanmiao Campus construction, Chinatown demolition, Yongkang Logistics and Transshipment Center, Jhu River Green Gallery, and Yonghua National Sports Center. The Greater Tainan Expo & Convention Center (with the functions of Taipei Arena) has completed the international call for design proposals and contract procedures, and it is characterized as a green smart exhibition center. The first phase of the Asia-Pacific International Baseball Training Center, which can revive Tainan’s glory as a baseball city, held the groundbreaking ceremony on March 17th.

Convenient transportation is one of the indicators of an advanced city. Holding the principles of “balanced regional development and co-prosperity of urban and rural areas”, the government has worked hard to promote rapid transit-ized public transportation and improve the quality of Tainan Bus, increasing the annual ridership. We have been actively promoting the development of transfer stations since 2014, and 9 in 17 have been completed. The “Sinying District Transfer Station”, whose groundbreaking ceremony was held on February 13th this year, symbolizes that Sinying’s transportation and urban development have reached a new milestone. We thank bus companies including Ho-Hsin Bus, Ubus, Kuo-Kuang Motor Transport, Shingnan Bus and Singing Bus for cooperating with the city government to improve public transportation in Tainan. And “Tainan Transfer Station”, where three national highway buses, city buses and taxis converge, started its construction on February 24th. It is expected to relieve the traffic jam around Tainan Train Station effectively.

As for major traffic constructions, the Rende section C214 Tender and the North District C211 Tender of the Railway Underground Project are now under construction, and the East District C213 Tender was awarded on December 5th, 2017. The Tainan Railway Residential Care Project “He Zhu Zhen Bang”, unprecedented in the history of local self-governance, was completed on February 3rd, fulfilling the promise of “relocate first and demolish later”. Also, the “Siaying District South Outer Ring Road Construction Project”, which for 13 years the people of Siaying District had been striving for, started its construction on January 10th. The section from Cigu Interchange to Shihfen Interchange of “Provincial Highway No. 61 (West Coast Expressway)” was open to traffic on November 11th, 2017, representing the completion of the Freeway/Expressway Network.

As for urban landscape construction, apart from finishing the first phase of Sinying Railroad Park, the first and second phase of Haiian Road and Zhongzheng Road Art Street and Landscape Design, the “Sinying-Yanshuei Development Project” was elected for the central government’s infrastructure plan—City Heart Construction Project. It will restore the historical and cultural glory of Yanshuei and establish Sinying and Yanshuei as the two core areas in the big Sinying region. Moreover, the “Sinying-Yanshuei Green Gallery Project” is also in full swing. It combines the old

sugar railways with surrounding roads and transform them into green bike paths, linking the three main living spheres—Sinying, Houbi and Yanshuei.

2. Attract investment and build a sustainable, low carbon city.

One of the main goals of city development is to develop the economy so that people can live a happy life. To help companies remove investment obstacles and resolve investment problems, the city government set up a single window to attract investment. Furthermore, I myself preside over the monthly investment committee meetings to track investment projects of over 200 million dollars. From last November to March this year, we have held 4 investment committee meetings and have monitored 45 investment projects with a total investment amount of 110.9 billion dollars. We have helped companies remove investment obstacles such as building (use) permit, land acquisition, urban planning drainage, and road and land alteration.

We monitored the TSMC investment projects of a 3-nanometer factory and a 5-nanometer factory, with a total amount of 1.1 trillion, helping the company solve problems regarding water, electricity and land, providing solutions according to the establishment schedule to accelerate the investment process of the new factories. The 5 nm factory started its construction at the Southern Taiwan Science Park last year, and the new advanced manufacturing the 3 nm factory is scheduled to start its construction there in two years. The two investment projects are expected to provide 11,000 job opportunities and make Tainan the most important advanced manufacturing base of TSMC and a global settlement of the semiconductor industry.

Furthermore, we drove the consumer market through hosting large-scale commercial activities. Tainan Shopping Festival has been held for seven years. Our appointed stores have increased from 400 in the beginning to 1,684, and the total turnover has increased from 500 million to 2 billion. A total of 141 stands, from selling daily goods, gourmet snacks to Chinese New Year merchandise, participated in the 2018 Sinhua Lunar New Year Festival. And in the six days, it attracted 200,000 consumers with a total turnover of 22 million dollars.

Apart from working hard to attract investments, the government team also helped citizens find jobs and companies find employees. The large-scale 2018 Living and Working in Tainan Job Fairs, held in September and November respectively last year,

invited a total of 176 companies, providing 12,352 job opportunities, and the event resulted in an initial matching rate of almost 70%.

As for agricultural development, we continue to encourage farmland rehabilitation and the cultivation of different crops in different environments. We also promote quality agriculture and develop smart agriculture, implementing the “New Farmer, New Farm, New Agriculture” policy. During the second cultivation last year, there were 3,509 hectares of fallow land, which is 46 hectares less than a year ago. Up until the end of January, 78 communities in Tainan have passed the Rural Rejuvenation Project, which is more than any other city. In line with the central government's policy, we also promoted the “Design Regional Revitalization” project and completed the “Cultural and Creative EAT+Art: Baihe Local Creative Value-Added Industries Project.”

We also developed smart new agriculture. On December 28th last year, we signed the memorandum of understanding on “Revitalization of Smart New Agriculture in the Sabei Area” with National Cheng Kung University, and we inaugurated the “Smart Agriculture Research Center” and the “Orchid Biotechnology and Biological Resource Center” together, bringing new energy to local education and talent training for new agriculture. The “Taiwan Orchid Varieties Commercial Center”, inaugurated in the Taiwan Orchid Plantation in Houbi District on January 24th, will integrate Taiwan’s orchid breeding energy, enhancing the protection mechanism of variety rights and master global market trends.

In its 14th year, the 2018 Taiwan International Orchid Show ended successfully on March 12th. We thank Vice President Chen for coming to preside over the opening ceremony and Premier Lai for attending the event, showing their care for local industrial development. There were more than 210,000 visitors during the 10-day show, with 1,410 orchids competing. It is worth noting that this year, we had visitors from 42 countries, and the export orders in the next 3 to 5 years amount to 10.968 billion, both of which have broken the record.

To create a low carbon city, we dedicate ourselves to making Tainan a solar city, laying the foundation of Tainan’s green industry. Up until the end of 2017, we have received 4,483 successful applications, with a total installed capacity of over 432.6

MW and an annual electricity generation of over 560 million kWh, which is about 203% of the annual electricity generation of the Zengwen hydroelectric power station and can reduce over 296,000 tons of carbon a year. The “Shalun Green Energy Science Park”, which the city government worked with the central government to promote, held the groundbreaking ceremony on March 31st. We thank President Tsai Ing-wen, Premier Lai Ching-te, the Ministry of Science and Technology and the Ministry of Economic Affairs for their support and for listing Tainan as a green energy city in the 5+2 Industrial Innovation Plan, so that Tainan can also promote energy transformation in Taiwan.

For the city’s sustainable development, Tainan joined the World Council on City Data (WCCD) last year and participated in the ISO 37120 certification along with 250 advanced cities around the world, including London, United Kingdom and Boston, United States. All 100 indicators were verified, and Tainan received the highest international certification—the platinum level. Among the only 35 cities with the platinum certification in the world, Tainan is the second in Taiwan (after Taipei City) to join the council and receive this certification.

We also combined new smart technology with traditional culture. Since 2015, we have been promoting the 4G Smart City Project, combining the power of academia and business to make progress in seven areas including the smart city operation center, water resources instant disaster prevention, all-round smart transportation, open mobile learning, smart healthy community, smart travel and new farmers brand industry upgrade. We provided smart and convenient services and promoted local industry upgrading and sustainable development. Last year, Tainan entered the Top21 of the Intelligent Communities of the Year in the Intelligent Community Forum. This year, with “Ancient Capital, Technological Transformation”, we have made new progress and have entered the Top7 Intelligent Communities of 2018.

3. Build a safe city and protect our healthy home.

We built a safe city, working on seven aspects of safety—social security, traffic safety, campus security, food safety, occupational safety, public security and environmental safety.

Enhancing social security, we increase the offense clearance rate, carrying out the

“Anti-drug” project. From January 29th to February 5th, we tracked down 65 cases and arrested 147 people. We cracked down on major traffic violations, dangerous driving, drunk driving, and carried out the illegal parking zero tolerance project and the road-smoothing project to provide citizens with a safe road to go home. We actively prevent crime on campus, patrolling 772 high risk areas where teenagers might get in trouble and establishing the campus security notification operation mechanism to prevent drugs from entering the campus.

We implemented the management of food safety sources and set up the Laboratory Division in the Public Health Bureau, expanding the scope of inspection. We worked in tandem with the “Five Links in Food Safety” program, participating in the trials of the Agriculture and Food Agency to promote the 4 Label 1 QR Code Food Traceability Policy in school lunches. At the same time, we strengthened workplace safety education and propaganda and implemented the fire safety inspection and the public safety joint inspection. We actively conducted inspections of environmental hazards and continued to promote the Blue Sky Project to improve air quality. We signed the disaster prevention cooperation confirmation with Shizuoka Prefecture and Kumamoto Prefecture, Japan, improving the disaster prevention and rescue system and strengthening the cross-boundary joint defense mechanism.

The city government works hard on hydraulic engineering. Apart from continuing the four regional drainage emergency renovation projects, the coastal and tributary remediation of Sanye River drainage, the comprehensive river basin management plan, and water control projects such as the construction of water pumping stations, sluice gates and detention ponds, we have also finished the maintenance of 52 water pumping stations and 2,084 sluice gates, and have established the rainwater drainage system and the sewerage system. Up until the end of January this year, the implementation rate of the rainwater drainage system has reached 63.84%, and that of the public sewerage system has reached 18.32%.

At the same time, The city government will strive for the construction funds of the central government’s infrastructure plan, working on the remediation of the five drainage systems—Jingliao drainage, Liucuo drainage, Hutou River drainage, Lioukuailiao drainage, and Sanye River drainage—and the metropolitan rainwater

drainage system, and the conservation treatment of watersheds. We focus on water areas such as rivers, detention ponds and drainage systems, and through the improvement of water quality and of the landscape around the water area, we can establish a healthy and friendly water environment to enhance the overall environmental quality.

We work on the prevention and treatment of dengue fever and have successfully prevented dengue fever outbreaks in Tainan. Up until 2017, there haven't been local confirmed cases for 20 years. In response to the bird flu epidemic, the government has comprehensively improved the prevention of epidemic diseases, adhering to the spirit of "epidemic prevention as a battle," and practiced "disease prevention at the first opportunity" to prevent the spread of the virus and reduce agricultural damage. Moreover, we used technology to help with disease prevention. We cooperated with National Cheng Kung University and MediaTek Inc. on the IoT Smart Mosquito Lamp Project, which received the 2017 Cloud Computing and IoT Innovation Award and the 2018 Smart City Innovative Applications Award.

Tainan city has more than 270,000 senior citizens, indicating that we are now an aging society. How to properly take care of the elderly is a serious issue that the government and the public must face together. We promote the Long-Term Care 2.0, with 8 tier A "Community integrated service centers", which is more than any other city, 17 tier B "Combined service centers" and 68 tier C "LTC stations around the blocks", further combining them with 376 community care centers to assist in long-term care referral services.

In response to the serious impact of the sub-replacement fertility, in addition to policies such as maternity grant, nursery subsidies, free tuition plan and preschool education vouchers, the city government started the trial of the "Private Preschool Subsidies Policy", whose first phase aims at preschools at remote areas and non-profit preschools. At the same time, we strive for the "Friendly Child Care Spaces" of the Forward-looking Infrastructure Development Program, planning the establishment of community-based public nurseries and prioritizing areas without nurseries or those in great demand. On April 3rd, we founded Tainan's first public nursery—"Annan District Cih Yun Community Public Nursery". Moreover, we will start providing childcare

subsidies for children from 2 to 3 years old in September, so that there will be a seamless connection between childcare and preschool.

We build a healthy city and protect the citizens' health. We continue to provide friendly medical services such as the mobile hospital health examination, medical care in remote areas and screening of the four major cancers and chronic diseases. We complete dentures for people over 65 years old and indigenous citizens over 55 years old, and provide early intervention services for children with developmental delay and promote citizens' mental health. We also encourage schools to assess health issues on campus, and create a healthy campus through the implementation of health education activities and health services and integration of community resources. In 2016, Tainan was awarded outstanding city of the "School Health Promotion Project" by the Ministry of Education. It is noteworthy that Tainan won 19 awards in the 9th "Taiwan Healthy City and Age-Friendly City", ranking number one in Taiwan. Among those, the South District Office was the only one in Taiwan to receive the "Healthy City—Township Group Award of Excellence", and Houbi District Office and Baihe District Office both received the "Age-Friendly City—Township Group Golden Award".

Holding the principles of transparency and making good use of funds, the 0206 Tainan Earthquake Supervision Committee has met once every four months since March 2016. As of the end of 2017, it has proposed 59 projects and actively engaged in reconstruction work. The reconstruction is still underway, and the mainly affected buildings are now under construction. Among those, the Wei-guan Building reconstruction is scheduled to finish in June 2020, that of the Happiness Building in April 2019, and that of the Da-jhih Market in April 2020. Also, the reconstruction of 44 buildings of 29 schools and the reinforcement of 159 buildings of 101 schools are all underway. Furthermore, the "One Family, One Case, Full Company" program has also continued to support and assist the affected households, providing life care, medical care, education trusts, and insurance.

4. Respect diverse cultures and promote education.

Tainan is the historical starting point of Taiwan and is rich in cultural heritage. The cultural and historical features created by the intertwining of diverse ethnic groups are the eternal treasures of the city. The city government respects diverse ethnic

cultures and works on cultural affairs, taking into account both cultural and urban development. Our cultural investment funds have reached 3 billion dollars in 2017, which is 342% more than the 883 million right after the merge, and we have a total budget of over 8 billion. We thank the Tainan City Council for your support of Tainan's cultural affairs.

As for the preservation of cultural assets, the city government took an unprecedented step of establishing the first archaeological center (Tainan Archaeological Center) built by the local government on March 19th 2018. With the spirit of preventive archeology, we promote the city's heritage preservation and utilization towards professional development to create a win-win situation for the preservation of cultural assets and city development, and further maintain the balance between cultural and urban development.

The Executive Yuan has sent the draft revision of the “Status Act for Indigenous Peoples” to the Legislative Yuan for deliberation. In accordance with the name rectification movement of Taiwanese plains aborigines, the government has made an inventory of the situation of the Pingpu Siraya tribe and their tangible and intangible cultural and historical resources. We have also planned the first Pingpu cultural park—Pingpu-Beitouyang Feifan Culture Park, respecting the culture and ethnic historical memory and creating a pluralistic and equal society.

As a city of culture, promoting art and cultural education to create a reading society is one of our main governance goals. Heading into its 7th year, “Arts to District” organized its first “Art Travel” activity in 2017, with 23 groups performing in 36 districts. The biannual “Street Art Competival” national street dance competition attracted about 100,000 spectators. The first Yuguang Island Art Festival made the island famous. The 2017 Design Expo Taiwan demonstrated that “the whole city is the exhibition area”. In addition, the 2018 Tainan Arts Festival, which lasted almost three months, organized 106 shows of 41 programs with the theme of “taste”, kicking off with the symphony of La La Land on March 8th.

The Executive Yuan has approved the project of the “National Central Library Southern Branch”, the last puzzle to complete the reading society. Regarding the improvement of the reading environment of district libraries, 19 district libraries have

been reopened. We thank the Ministry of Education and the family of famous musician Xu Shi for their support, transforming the Yule Hall, familiar to the citizens of Tainan, into the “Xu Shi Music Library”, which has multiple functions including reading, music, exhibition and performance.

Our education policy is to give children wings to pursue their dreams through education. The city government continues to promote education to achieve the goal of “No Child Left Behind”. At the same time, we plan to combine the Grade 1-9 Curriculum schools with green energy to create the demonstration area of an “Ecological Community in a Sustainable City”, forming a sustainable ecological campus with public aesthetics. We develop featured schools, selecting 9 schools with mobile learning courses, including Chong Ming Junior High School, as the city’s benchmark schools in 2017. Also, Tainan City received 4 golden awards and 1 silver award of the 2017 Excellent Teacher Award by the Ministry of Education. Our total number and ratio of the golden awards both ranked the first in the country.

We organized sports competitions and promoted sports for all to build an energetic Tainan. Teenagers from 10 countries participated in the 2017 Asia Rugby U17 Sevens. The little league of Tucson, Arizona and 31 national teams participated in the 8th Giant Cup 2017 International Little League Championship. 20 teams participated in the 2017 Cha-Ha-Mu Cup National Aboriginal Softball Championship. 45 disabled sports groups participated in the 2017 Tainan Athlete Meets for the Physically and Mentally Impaired. 24 teams participated in the Giant Cup 2017 National Junior League Championship. Additionally, the 2017 Tainan City Joint Games and Labor Sports Competition, the 2017 National Zhongzheng Cup Tchoukball Tournament, the 34th Zengwen Reservoir Marathon and the 38th Hua Zong Cup 2017 Volleyball Championship attracted sports lovers from all over the country to compete in Tainan.

Furthermore, the Tainan Ancient Capital International Marathon, famous for the “high density of historical monuments” and “traditional snacks”, took place on March 4th with 16,000 runners from 22 countries (including Taiwan) participating.

5. Make Tainan a charming city and connect to the world through global communication.

Tainan is rich in tourism resources, and through creative city marketing, we have

demonstrated that the charm of Tainan's tourism has successfully shaped the city's brand image as a "Tourist Paradise".

We promote canal cruises, attracting investments by letting companies apply for routes. On December 18th 2017, cruises on the canal, Anping fishing port and commercial port formally set sail. It is divided into 2 routes including the whole section and the Chinatown section. Visitors can enjoy the scenery along the bank from the boat. "Tainan Double-decker Bus" also started its service trials on February 10th, linking the "two-fort" zones—Fort Provintia and Anping Fort—and the top attractions. There are a total of 10 stops in the east and west circle lines, giving tourists a brand new sensation.

We worked on international creative marketing, launching advertisements for Asian international airports and international advertising media marketing. We also published our tourist booklets in globally renowned books and cooperated with Japanese travel books to publish travel books for "Southern Taiwan", which was awarded 7th place in the Ten New Asian Destinations in January 2018. At the same time, we work hard to enter the Japanese tourism market, setting up the "Tainan Temple of Light" area at the Festival of the Lights in Osaka 2017 to reproduce the city's local culture. Additionally, the "Tainan Red Bench Fans Club" was chosen by *La Vie* magazine as one of the "2017 Taiwan Creativity 100-10 Creative Exhibitions".

We hold diverse touristic festivals and activities to enrich Tainan city. The 2017 Tainan Summer Music Festival—Jiangjyun Roar, attracted about 12,000 participants. The 2017 Tainan City Music Festival attracted thousands of music lovers. The 2017 Tainan Food Festival attracted almost 2,000 visitors. The 2017 Tainan Guanziling Hot Springs and Food Festival attracted over 240,000 tourists. Over 240,000 people participated in the 2017 Tainan New Year's Eve festivities, including watching the last sunset of 2016 at Jingzijiao, the countdown party, watching the first sunrise of 2017 at Erliao, and a hiking activity at Hu-Tou Pei on the first day of 2018.

Moreover, the "Yanshuei Beehive Fireworks" and the "Yuejin Lantern Festival" are the two main New Year events. This year, with the theme of "Rendezvous", there are 48 lanterns in total. Also, we cooperated with the Kyoto Lantern Festival for the first time, introducing the international water light projection, bringing out the visual feast of the "Museum of the Night". The "Yanshuei Beehive Fireworks", selected as

one of the “Ten Best International Festivals” by Australian magazine *Get Lost*, enjoyed the enthusiastic participation of the Taiwanese, news media from 8 countries, and 59 exchange students from 22 countries coming to experience the exciting atmosphere of the beehive fireworks, so that Tainan could gain worldwide recognition.

We expand city diplomacy, strengthening international exchanges and developing friendships to increase the city's international visibility. From August last year to January this year, several Sister and Friendly Cities visited Tainan, including Sendai, Japan; Almere City, the Netherlands; San Jose, the United States; and the Region of Steiermark, Austria. We also received 900 guests from 11 countries including Japan, Singapore, the Netherlands, the United States, the Republic of Kiribati, Korea, Austria, the European Union, the United Kingdom, Vietnam and Thailand.

From December 3rd to 7th, 2017, my team and I visited the northeast of Japan, including Aomori Prefecture, Hirosaki City, Miyagi Prefecture, Sendai City and Yamagata City. We met with government officials and signed a three-way friendly exchange memorandum with Aomori Prefecture and Hirosaki City. We also signed a friendship exchange agreement with Yamagata City, forming official international liaisons. Also, on March 21st this year, we went to Paris, France, with the representatives of the Chinese Taipei Baseball Association to strive for the right to host the WBSC U-12 Baseball World Cups. We got the opportunity to host four consequent games in 2021, 2023, 2025 and 2027, and as we are already going to host the 2019 World Cup, this means that in the next ten years, all five of the best and most popular U-12 Baseball World Cups will be held in Tainan City.

As for the participation in international affairs, from August last year to January this year, bureaus and department of the city government attended the “2017 Global City Teams Challenge (GCTC)” to share our experience in developing a smart city. We also attended the “2017 Suwon Forum on Asian Human City” to share our experience in sustainable transportation and to exchange ideas with other countries about transportation policies. We attended the “International Bicycle Tourism Conference” to introduce our T-bike to Japan and Portland, the United States. We attended the “UN FCCC COP23 and the Climate Summit of Local and Regional Leaders” to share our results of building a low carbon and solar city.

6. Improve governance effectiveness and develop a sustainable financial environment.

On the basis of “honesty and diligence” and “open government”, we continue to construct an incorruptible and capable government. We carry out the sunshine law and dedicate ourselves to clean politics, and with the three principles “open data, open service, open decision”, we practice the democratic values “open government and public participation”.

With regard to open data, up until the end of January this year, the city government’s open data platform has had 3,872 pieces of data in 675 data sets. As for open service, the country’s first “OPEN Tainan 1999 Innovative Smart Application” not only provides citizens with diverse notification means but also provides a standardized application programming interface, combining with non-governmental collaboration feedback. On January 1st 2018, it upgraded a new version with a more comprehensive notification mechanism. As for open decision, from August last year to the end of January this year, a total of 10 districts, 11 communities organized the participatory budgeting courses and activities.

We activated the grouping and adjustment of boroughs and neighborhoods and made the announcement on November 10th 2017. We reduced the boroughs from 752 to 649, the neighborhoods from 14,730 to 9,660, and made the adjustments on January 29th and April 30th in accordance with the household registration system. We worked with the central government to simplify the procedures. On October 23rd, we merged the National Taxation Bureau, Annan office and Tainan city government, Department of Finance, Annan office so as to provide citizens with “national and local tax” services in the same office. Moreover, as the gatekeeper of prices, we carefully checked the supply and demand prices of staple merchandise, paid close attention to whether or not prices were raised, and if necessary, report the situation to the Consumer Protection Committee, Executive Yuan and the Fair Trade Commission.

We continue to carry out the policy of “increasing revenues and reducing expenditure,” maintaining fiscal discipline according to “zero-based budgeting”, and using various financial strategies to improve debt management efficiency. Up until 2017, we had a remaining public debt of 65,214,826,792 dollars, which is 3.77 billion less than 2016. The long-term and short-term debts meet the requirements of the Public

Debt Act and have not exceeded the loan cap. Our local tax revenue net amount in 2017 was 25,629,328,000 dollars, which had increased 16.74% compared to 2016.

Conclusion—Sprint towards a happy future for Tainan.

As deputy mayor, my most important mission is to continue the city development to achieve the four visions of Tainan—city of culture, low carbon city, smart city and tourist paradise.

“Sprint towards a happy future for Tainan” is the main goal of the city government this year. I will work with my team to carry out the set governance blueprint and strive for the Forward-looking Infrastructure Development Program, working on city development and laying a solid foundation for the development of Greater Tainan. We hope that with your continuous support and the cooperation between the city government and the city council, we can keep moving forward and realize the goal of building a safe and livable city.

Finally, my fellow councilors, I thank you again for your support of the city development. Please feel free to give any comments, and I wish everyone good health and good luck.

Thank you!