

**Good morning, Speaker Lai, Deputy Speaker Guo and fellow councilors.**

**My team and I came here today to deliver a policy address at the fourth regular meeting of the second session.**

**We uphold four natures of governance: honesty and diligence, people-oriented policy, public welfare and open government. My team and I dedicate ourselves to the city's development, improving the quality of service, and carrying out policy measures and development projects step by step.**

**Our hard work, acknowledged by the citizens, is once again shown in the excellent performances in the evaluations and competitions of the central government. Up until August 2016, the city government has won 384 domestic and international awards. According to the "2016 Government Satisfaction Survey" by Global Views Monthly, Tainan City has yet again been awarded five stars. And in the "2016 City Happiness Survey" by Economic Daily News, Tainan City has won first place among the six major cities with a satisfaction rate of 71.3%.**

**However, we also know that some of our conditions, such as financial situations, have room for improvement when compared to other special municipalities. Some objective indicators and social welfare benefits—per capita tax, per capita expenditure for police services, self-financing ratio, percentage of social welfare staff of total population, and other indices that are highly dependent on finances—especially demand our attention. When these become the main indices in the central government’s evaluation, Tainan City would get a low ranking due to economic conditions. To solve this problem, my team and I will continue to work hard on what we have achieved by now and continue to strengthen the foundation so that our citizens will have a better quality of life.**

**I am grateful for the support and recognition of our citizens, and also the support and constructive criticisms from the Tainan City Council from the last session. My team and I will keep working to make Tainan a better city.**

**About the achievements since the last policy address**

**(April 21<sup>st</sup>, 2016) up until August, please refer to the written report. There are eight main accomplishments:**

- 1. Simplifying the procedures, increasing revenues and reducing expenditure to improve the quality of service.**

**Among the six major cities, Tainan has evidently less resources. In the past five years, we have maintained fiscal discipline and carried out the policy of “increasing revenues and reducing expenditure”. We have gradually increased the self-financing ratio and reduced the budget deficit. In 2015, we finally balanced the revenue and expenditure and even had a budget surplus, which was the first time in 16 years.**

**Adjusting the organization and streamlining manpower are also methods that we adopted to maintain fiscal discipline. On July 1<sup>st</sup>, 2016, we consolidated the former Department of Finance and the former Local Tax Bureau to establish the “Finance and Local Tax Bureau”. At the same time, by simplifying the organizations and**

**delaying the structures, we implemented the “single window” policy for the citizens’ convenience. The efficacy of our service has not been affected by manpower streamlining; in fact, it has been improved. Take the “Government Service Quality Award” as an example. This year (the eighth year), the former Local Tax Bureau has been awarded the “first-line service agency”, and the Labor Affairs Bureau and the Public Works Bureau have been awarded the “service planning agencies” for their innovation projects. Tainan is the only city that has received both awards.**

**Because the Act Governing the Allocation of Government Revenues and Expenditures has not yet been approved, we have prepared next year’s budget according to “zero-based budgeting”, maintaining the budget size after the merger of Tainan City and Tainan County. As for the expenditures, apart from continuing major public constructions, the three greatest expenses will be the educational, scientific, and cultural expenditures, the**

**expenditures for economic planning and development, and the expenditures for social welfare. As for the additional income due to the adjustments of house taxes, we hope that, with your support, we can use it on new major projects and constructions, preschool education, and the living conditions of the needy.**

## **2. Inviting investments for industrial development and work on major constructions.**

**Through the “single window” project in the first six months of this year, Tainan has attracted investments from enterprises such as STMicroelectronics, UNIQLO, LUMAX, Taiwan Nissin Koki Co., Ltd, New Widetech Industries, RORZE Technology, Inc. and Genovior Biotech Corporation. And “Sin Ji Industrial Park”, established after Tainan became a special municipality, is the only industrial area in Taiwan that has adopted the “zero discharge wastewater” policy. Up until August 2016, 52 companies have been stationed in zones 1 and 2.**

**Moreover, the city government and the National Property Administration have cooperated and attracted investments from private sectors for the “West Central District Jiansing Section Business 4-1 Development Project” through the creation of superficies. In this project, the Tainan Lakeshore Hotel will be built, providing 300 work opportunities.**

**Thirty years have passed since the Tainan Railway Underground Project was first proposed. My team and I have carefully assessed the feasibility of the project, taking into account the citizens’ safety and the impact on the environment in urban district. We are ready to take responsibility and make the right choice. Now the urban planning has been approved by the City Planning Commission of the Construction and Planning Agency under the Ministry of the Interior, and it is currently at the purchase of negotiation stage. We will communicate with sincerity and listen to the voices of every citizen. And with a pragmatic attitude, we will work hard to carry out**

**this major construction that Tainan has waited for thirty years. We truly hope that the public can understand our efforts to complete major constructions, and we also give thanks to the citizens' support.**

**The Greater Tainan Expo & Convention Center, combining the functions of Taipei Arena, is characterized as a “green” and “smart” expo and convention center and will be the industry exchange platform for southern Taiwan. The Executive Yuan has approved that the expo and convention center will be built by using the public budget for public works projects planned by the Ministry of Economic Affairs. The “Academia Sinica in Southern Taiwan” will have the important responsibility of integrating the science and technology, industrial and academic units in southern Taiwan, extending the country's research power to the south. Thanks to the efforts of the city government, the city council and the legislators, the proposal has been approved by the Executive Yuan and budget planning is underway. The**

**“Green Energy Technology Policy and Research and Development Center” is listed as one of the five strategic industries. The central government has assigned the High Speed Rail Station District and Shalun Park as the green energy research and development zone, organizing the “Green Energy Technology Policy and Research and Development Center” and the “Green Energy Technology Demonstration Area”. The city government will fully cooperate with the central government and improve the areas of expertise to develop the green industry and construct a complete eco-industrial chain, making Shalun an important place for green energy development. Lin Chuan, the premier of the Executive Yuan, has also agreed to plan the budget for the “Tainan Museum of Fine Arts Construction Project” each year, helping it finish in 2018.**

**Furthermore, many major construction projects such as the “Sinhua Fruit Market”, the “Yongkang Interchange and the Linking-up Roads of Freeway 8” and the “Orchid Seedlings Center” have all been approved and supported**



**by the central government after the new administration took office.**

### **3. Respecting multicultural heritage and reestablishing the glory of a city of culture.**

**On October 7<sup>th</sup>, the Executive Yuan announced that by amending the Status Act for Indigenous Peoples, it will give the “Taiwanese Plains Aborigines” back their status as the indigenous Taiwanese and gradually restore their rights. We thank President Tsai Ing-wen and the central government for carrying out the policy of “protecting the identity of Taiwanese plains aborigines and giving them back their rights”. This has not only started to fulfill the wish that the Siraya people made twenty years ago—to be properly named, but it has also demonstrated the values of “multiculturalism” and “the protection of human rights”.**

**Language is the inheritance of ethnic cultural values. The city government continues to promote local language education such as Taiwanese, Hakka and the languages of**

**indigenous peoples. At the same time, we promote the mother tongues of new residents and encourage students to get a mother language certification, which has resulted in the highest passing rate in Taiwan every year.**

**Tainan is a historical city with many old houses and alleyways. We put a lot of effort into the preservation of the old streets, houses and trees, which are the local memories. Since 2012, we have been communicating with different groups in hopes of making cultural thought a priority of governance. Take the “Plan for Historical District Empowerment” for example. Last year, Tainan became a pioneer by announcing the “Yanshuei Historical District Project” according to the “Self-governance Article of Historical District Empowerment”. We restored the facades of buildings constructed during the Japanese colonial period and revitalized old houses from the late Qing Dynasty, of which the recently restored façade of “Yuetai Barbershop” was praised to be one of the most beautiful buildings in Taiwan. Moreover, due to its**

**cultural and historical features, the “two-fort zone” that we have been working on for three years has received the first “tourist area” certification from the Ministry of Transportation and Communications and become the first legal tourist area in Taiwan.**

**Diverse large-scale art performances not only enrich the lives of citizens but also add an artistic sense to the city of culture. Tainan Arts Festival 2016 had 59 performance groups, 132 performances and over 60 thousand spectators. On June 12<sup>th</sup>, the final performance “Museum Night—Opera Highlights” brought a perfect ending to the event. The sixth “Bring the Art to Your Community” started from September 17<sup>th</sup>, and for the next three months, there will be great performances on weekends in the mountains, at the beach and in the city. Also, it will cooperate with the biennial Nanying International Folklore Festival so that art can go deep into each district, and Tainan’s glory of a city of culture will be reestablished.**

#### **4. Promoting tourism and city marketing and connecting to the world through global communication.**

**We create a brand of Tainan, offering trademark registration for Guanzihling Hot Spring and providing certification of legal hot spring water source and brand authorization. We facilitate patented technology transfer and help the industries with their production and promotion. On June 2<sup>nd</sup>, 2016, 12 hot spring brand authorized products by 4 companies were displayed and listed for sale.**

**At the same time, we combine tourism with industrial features, creating a diversified tourism market. For example, we combine shopping district attractions with tourism factories—Tainan has the most tourism factories in Taiwan—and release the critically acclaimed one-day factory tour. Other than inviting rural communities to participate in the “Village Trip” plan, we also organize industrial and cultural events such as Tainan International Mango Festival and Cigu Seafood Festival to promote**

**fishing village tourism.**

**As for city marketing, apart from continuing to participate in domestic and international travel fairs and expanding overseas markets, we also organized events such as “Ingress Anomaly Day” and “Ingress Mission Day” with famous mobile game companies, attracting more than 500 players from places such as Japan, Hong Kong and China. During the two days of the events, about 7000 people visited 72 attractions of Tainan. And “Tainan Unchanged” and “2016 Summer Party”, which show the diverse aspects of Tainan, received TPO’s “2016 Best Ad Award”.**

**As for global communication, we visited Kumamoto Prefecture in Japan with Kaohsiung in June to convey our concerns about the Kumamoto earthquakes. In the middle of September, we visited our sister city, San José, and invited the mayor Sam Liccardo to come visit next year, the fortieth anniversary of our alliance. At the end of September, we headed to Hirado City in Japan to preside**

**over the temple gate unveiling ceremony at the Zheng Chenggong Memorial Museum with the mayor Kuroda Naruhiko. The visit was a demonstration of the warm and deep friendship between Tainan and Hirado. Furthermore, we signed the “Memorandum of Understanding on Halal Industry Development” with Selangor, Malaysia, and attended the Mobile World Congress in Shanghai, in which Tainan was the only official representative of Taiwan. We also connect with the world by attending the 7<sup>th</sup> ICLEI and the 7<sup>th</sup> AFHC Global Conference.**

**Also, Tainan’s third international scheduled flight—“Tainan—Ho Chi Minh City” officially started on June 22<sup>nd</sup>, 2016. Besides widening the international communication channels of Tainan and stimulating the international tourism market, it also enforces the central government’s “New Southbound Policy”.**

- 5. Low carbon, green energy and sustainable environment;  
building a smart city of technology.**

**The green energy industry development is a policy that was determined by the city government long ago and has been actively promoted ever since. In the last five years, Tainan’s Solar City Project has received 3,225 successful applications, with a total installed capacity of over 194 MW and an annual electricity generation of 243,070,000 kWh.**

**The expansion of renewable energy systems is a necessary response to environmental changes. This July, Tainan signed a letter of intent with the Ministry of Economic Affairs, the Ministry of the Interior and the Ministry of Science and Technology. We will work together to upgrade the “Yongkang Wastewater Treatment Plant” into a recycling plant which can provide up to 15,000 tons of recycled water per day in 2020. It will be the first recycling plant to provide recycled water to the high-tech industry, and it is supported by companies such as Innolux, TSMC, UMC and AGC.**

**“Rapid transit-ized public transportation” is an important transport policy of the city government and a vital method to reach the goal of a “low carbon city”. The government starts from “turning bus into rapid transit system”, gradually increasing the ridership. Now the first stage of ridership increase has been achieved. In July, 2016, we added two more lines, in which the 77-1 Anping Holiday Bus is the 110<sup>th</sup> bus route in Tainan City, and the Yellow 10-1 Line “Baihe—Bin Lang Jiao” is the first mini bus of Tainan, which can satisfy the needs of people who live in the mountains.**

**Our goal is to make Tainan into a livable smart city by using modern technology to combine the local characteristics of Tainan with the needs of the citizens. In the past five years, we have continued to build the infrastructure for a smart city, promoting the idea with the central government and the industries. Last year, Tainan even got first place in the “Smart 4G Broadband City” subsidy plan by the Industrial Development Bureau,**



## **Ministry of Economic Affairs.**

**Although we are still in the first stage of the “smart city” project, we have had some achievements. For example, we developed Taiwan’s first anti-epidemic cloud integration platform “The Mosquito Man” with National Cheng Kung University so that people can have access to the newest information about epidemics; the government will cooperate with the industries and the schools to set up 240 air boxes in elementary schools, parks and maker spaces so that people can check the air quality via the Cloud; with Qualcomm’s donation of 650 high-end tablets, we start up “Wireless Reach”, Taiwan’s first cooperation project with Qualcomm, to develop more diverse forms of action education.**

### **6. Caring for the wellbeing of the citizens and build a healthy and safe city.**

**In response to the aging society and low birth rate, the city government has announced a general welfare**

**policy, which includes caring for the senior citizens, encouraging childbirth, alleviating the burden of young parents, and taking care of disadvantaged students and families to build a friendly and happy city.**

**We audit the 0206 relief fund with the most cautious attitude and make announcements regularly to keep people up-to-date. Taking care of the victims of the earthquake is our first priority, and at the same time, we do all we can to help with the reconstruction. On September 4<sup>th</sup>, 13 households on Wun-han Street held the groundbreaking ceremony, taking the first step towards reconstruction. As for Yongkang Wei-guan Building, 77 households agreed to sell the land, and 40 were willing to stay and reconstruct their home. On October 2<sup>nd</sup>, we elected the supervisor at the first urban regeneration conference, and we will do our best to help the households reconstruct their home. As for Gueiren Happiness Building, the city government has also helped the citizens reach a consensus and hired leading architects to design**

**the new building. On July 20<sup>th</sup>, the urban regeneration committee of the production market building in Da-jhih Village, Eastern District, was appointed. The reconstruction is going according to plan.**

**We also have concrete results in building a healthy city. Tainan won the most awards in Taiwan in the 7<sup>th</sup> AFHC. In addition, Tainan's average life expectancy in 2015 announced by the Ministry of Health and Welfare has increased by 1.32 years, which is more than the other five municipalities. Other health measures, such as the mobile hospital health examination, medical care in remote areas, screening of the four major cancers and chronic diseases, disease control and psychological care, have also seen fruitful results.**

**As for the prevention and treatment of dengue fever, the city government and the central government face this problem together. The Center of Disease Control has announced that from the start of the year to September 18<sup>th</sup>, there have been 377 patients with local dengue fever**

**in Taiwan, in which 9 are from Tainan, so we cannot let our guard down. We will continue to advocate the importance of a clean environment and carry out the “One Village One Day, Eliminate the Mosquitos” plan. We also hope that the community and the people can “work for themselves” and carry out the four steps, “Patrol, Discard, Clean and Scrub”.**

**As for convenient transportation and road safety, “Da-wan Interchange” was open to traffic on July 6<sup>th</sup>, 2016; the South 80 Road of Houbi District was open to traffic on September 21<sup>st</sup>, benefiting the people who need to travel between Sinying, Houbi and Yanshuei; we obtained 500 million dollars from the central government to reconstruct Yanshuei River Bridge, starting on September 3<sup>rd</sup>; we will also continue to carry out the road-smoothing project, bridge maintenance, prohibition of dangerous and drunk driving and road safety maintenance in order to build a safe way home for the citizens.**

**Typhoon Megi caused serious damage to Tainan with its strong winds and heavy rain. We thank President Tsai for coming to Tainan right after the typhoon to inspect the remediation of San-ye River and the damage to the green peel ponkan in Dongshan District. With the help of the central government, we finished a 10-year water control system, but it wasn't enough to counter the floods that exceeded the standard of protection during the typhoon. President Tsai agreed to ask relevant ministries of the Executive Yuan to reevaluate the standards of protection for flood control and make Tainan's water remediation a priority. At the same time, she promised to pay subsidy to the citizens and farmers for their loss.**

**I regard water control as one of the most important constructions in Tainan. Tainan has the biggest flood risk area in Taiwan, and according to the flood control and water remediation project that the Water Resources Agency created on the basis of the 25-year standard of protection, more than 60 billion dollars would be needed**

**for flood control constructions. The Water Resources Agency has spent 17 billion on Tainan under the “80 Billion in 8 Years” plan before the merger of the cities and counties. However, this was only enough to cover 25% of the project, leaving 75% unfinished. So we proposed an emergency project: using the past foundation, topographic features and the government’s funds for flood control emergency projects, we completed the 10-year water control system. In other words, a flood won’t occur if the accumulated precipitation doesn’t exceed 250mm. But now because of heavy rain and climate change, the daily accumulated precipitation often exceeds 200 and 300mm. During the rampage of Typhoon Megi, it even exceeded 400mm while in Annan District, the daily accumulated precipitation went over 500mm, with an hourly accumulated precipitation of 103mm. Because of the heavy rain and the rising tide, a flood was inevitable.**

**As for the damage that Typhoon Megi caused to Tainan’s agriculture, including Houbi second crop rice,**

**Madou white pomelo, Dongshan green peel ponkan and Rende banana, we have taken measures according to the Implementation Rules of Agricultural Natural Disaster Relief in order to help farmers resume work as soon as possible. In the face of natural disasters, we will definitely do our best to make best preparation. However, due to limitation of funds and time schedule, there is still a lot of room for improvement. We will fully cooperate with the central government to improve our condition.**

**7. Promoting diverse education and reading to create a positive learning environment.**

**On August 2<sup>nd</sup>, I presided over the launching ceremony of class grouping by computer in Tainan Municipal Sinshih Junior High School. By normal class grouping, we protect every child's right to education so that education can become their stepstone to reach their dreams.**

**“Reading Foundation in Every School” is an**

**important education policy in Tainan to promote reading in schools. Five schools in Tainan received the “2016 Award for Best Reader” by the Ministry of Education, including Longci Junior High School, Tainan Municipal Rende Junior High School, Tainan Municipal Sinying Elementary School, Ji An Elementary School and Guan Tian Elementary School. The number of schools awarded makes Tainan second place in Taiwan, which shows that the promotion of reading courses is highly effective. We hope that the reading habit can be spread from the schools to each home, and that Tainan will become a reading society.**

**The city government has been promoting the learning of the city’s second official language—English to enhance the English communication skills of students. We encourage the children of new residents to learn their mother tongue so that they can help implement the New Southbound Policy. We stick to the values of the 12-Year Curriculum for Basic Education to build the children’s**



**confidence and increase their interest and courage to learn. At the same time, we promote the “maker education”, introducing Fablearn Taiwan and establishing a maker education center in Tainan Municipal Singsing Junior High School. We also encourage multiple innovations in schools. Since the 2016 academic year, Hushan Elementary School in Rende District, Tainan Municipal Guang Fu Elementary School in Cigu District and KhauPi Elementary School in Sinhua District have become experimental elementary schools. They will be joined by Tainan Municipal Nanzih Elementary School in Sinying District in the 2017 academic year, which is a big step in promoting “experimental education in schools”.**

**Moreover, after the enhancement of libraries and the renewal of the schools’ running tracks, we have planned a budget of 200 million to improve the quality of 461 old toilets in 128 schools. From a gender friendly perspective, we provide a high quality learning environment.**

**8. Building an elegant new city with urban aesthetics and award-winning outstanding constructions.**

After the “One District, One Park” project, the city government continues to carry out the “One District, One Park Upgrade Project”. We not only hope to increase the space where citizens can exercise and do leisure activities but also expect to help Tainan reach the goal of an elegant new city by greening the urban areas.

This year, Beimen District presented the beauty of the fishing village with the image of “stringing together five-colored pearls to adorn Beimen, the hometown of salt”. It received the highest fund of NTS\$20 million in the 2017 “Friendly Urban and Rural Environment—Top-notch Plan” by the Environmental Protection Administration, Executive Yuan. This is, after the South District and the Lioujia District, the third consecutive year that Tainan has received the highest fund, and Tainan is the only city with this achievement.

**T-Bike, Tainan's own bicycle system, was launched on August 8<sup>th</sup>, 2016. In the first stage, 280 new bikes are provided at 10 stops, including Tainan Metropolitan Park, Chimei Museum and Southern Taiwan Science Park. It also provides 50 children's bikes to satisfy family needs. We have also built the Shanhaizun Green Bike Path along the Chianan Irrigation, and when the Shanhua-Jiaba Green Tunnel is finished at the end of this year, the 45 km Shanhaizun Green Bike Path will be completed.**

**Under the idea of urban architectural aesthetics, our public constructions and school building projects have received many awards, in which the phase two expansion project of Barclay Memorial Park won first prize in the Environmental (Rehabilitation/Conservation) Category of the 2016 FIABCI World Prix d'Excellence Awards. Also, the city government received 14 awards in the 2016 FIABCI-Taiwan Real Estate Excellence Awards and 6 awards in the 2016 Yuan Ye Awards.**

**Conclusion—Working with the central government to achieve the vision of the city.**

**This year, we have faced many difficult challenges, and we give our gratitude to all your help. And we hope everyone can work together to care for the citizens, rebuild homes and protect the city.**

**We thank the central government's attention to Tainan and its full support and promotion of the major constructions in Tainan. We will do our best to cooperate with the policies of the central government and resolve the citizens' doubts with our utmost sincerity, so that the major constructions vital to the city's development can be started and finished as soon as possible, and we can achieve the vision of the co-prosperity of urban and rural areas.**

**Finally, my fellow councilors, please feel free to give any comments, and I wish everyone good health and good luck.**

**Thank you!**