

Good morning/afternoon, Speaker Guo, Deputy Speaker Lin and fellow councilors.

My team and I came here today to deliver a policy address at the first regular meeting of the third session. First, I would like to thank the Tainan City Council for your continuous encouragement and supervision of our administration, so that we could provide municipal services according to the citizens' needs. The city government and council strictly adhere to the well-being of the citizens and strive for their welfare to make Tainan a better place.

The government team is professional, listens to public opinion, and cares for the land and its people. We get rid of the bureaucracy and promote the policy that establishes trust with the public—"Protect the culture, the environment, and the people", so that they feel happier, safer and prouder of their city.

Regarding the future development of Greater Tainan, apart from building the basic infrastructure, the government team will create an investment-friendly green industry environment on the basis of a cultural capital. We promote urban and rural revitalization, develop the convenient road network, bridge the gap between urban and rural areas and bring new vitality into the region. We create smart economy service, changing Tainan into a smart city with traditional culture and new technology, thus building a livable city with happy families.

About the achievements from December 25th, 2018 to January 31st this year, please refer to the written report. In the following oral report, I will present our governance goals, accomplishments and future plans.

1. Lower taxes and attract investment to stimulate the economy.

In my inaugural address, I said that "we understand that high taxes are a heavy burden for citizens. Therefore, with financial discipline as the precondition, we will plan a low tax program to ease the burden on the public". We will "talk the talk and walk the walk". On March 19th, we invited professionals, scholars, and councilors to convene for the 2019 Real Estate Assessment Committee. We passed the following resolutions: reset to zero the price increases of pre-owned houses finished between July 1st 2001 and June 30th 2016; lower the standard unit housing price of houses finished after July 1st 2016 to 58%, which is the lowest in the six municipalities; increase the depreciation rate of steel structure and reinforced concrete buildings

from 1% to 1.17%, and reduce the salvage value to 29.80%; extend the scope of reducing the street level adjustment rate to 388 sections; reduce house tax by 16% on houses used for residential purposes by the owner. The government will, as soon as possible, announce the application of the reduced house tax after July 1st this year to ease the financial burden of the citizens.

What the citizens care most is “stimulate the economy”. To support the city’s economic development so that people can live a happy life, we must attract investment and create job opportunities.

The government team established a single window to attract investment, providing one-stop integrated service where each project is assigned to officials with specialized training. To help resolve investment problems and manage and accelerate the process, we held monthly investment committee meetings to track investment projects of over 200 million dollars. We have monitored 77 investment projects with a total investment amount of 225 billion dollars. In addition, we promoted preferential policies, providing comprehensive guidance and subsidy measures to attract more corporate investment and promote overall industrial development.

As for the construction and revitalization of industrial zones, up until the end of January, 122 companies have been stationed at Yongkang Technology Industrial Park, and 114 companies have been stationed from zone 1 to 4 at Sin Ji Industrial Park, Taiwan’s first zero discharge wastewater industrial zone, reaching 100% sell rate. On January 28th this year, the Ministry of Economic Affairs approved of Cigu Technology Industrial Park. As with Sin Ji Industrial Park, the government will work with manufacturers to accelerate the development of Sabei Industrial Zone, which will help with rural and fishing village transformation and is estimated to provide 9,540 job opportunities for people in rural areas. Up until the end of January, in the 24 existing industrial zones, we have attracted 297 companies with a total investment amount of 11.8 billion and 3,831 job opportunities. We have also reduced 56.62 hectares of idle land.

We encourage youths to work in their hometown, promote youth entrepreneurship and develop youth start-up economy, bringing new energy into local areas. Through providing diverse job openings in job fairs, we attract youths to find jobs in their hometown. On March 9th, we held the first large-scale 2019 Living and Working in Tainan Job Fair, with 75 companies providing 2,765 job opportunities,

and the event resulted in an initial matching rate of 62.49%.

Moreover, by organizing large-scale business events, we revitalize business districts and stimulate the consumer market. Now in its 8th year, the 2019 Tainan Sinhua Lunar New Year Festival had 165 stands participating in the event, including daily goods, the top 100 stores in Tainan, Chinese New Year merchandise, featured food carts and old street gourmet. In the 8 days, it attracted 220,000 consumers with a total turnover of 22 million dollars. At the same time, through the traditional market transformation program, we create a friendly and high-quality shopping environment, transforming and upgrade the traditional market economy using mobile payment technology.

2. Develop a sustainable city and promote smart green energy.

“Protect the environment and the people” is my promise to my fellow citizens. To protect Longqi Badlands, which has the potential to become one of the world’s natural assets, the first document that I signed as the mayor was to demand that the Industrial Development Bureau stop the extension of the Longqi Ocín Landfill Development Project. A month after my inauguration, I designated the waste site as a tentative natural landscape. The Agriculture Bureau will be in charge of the following procedures. In response to public opinion, the Executive Yuan announced that the landfill development project will be permanently terminated after the expiration of the extension on March 10th. We thank the central government for preserving a piece of pure land in Tainan.

Digital governance is one of our goals in recent years. We introduce technology and talents from the outside world, create a smart economy, develop green technology, and transform Tainan into a smart city with traditional culture and new technology.

On February 22nd, the government signed the Smart City Letter of Intent with AI Labs. We will make Tainan the world’s first smart city that uses camera drones and AI technology, not only showing the world Taiwan’s industrial potential but also setting a new milestone for Taiwan’s smart city.

As for smart transportation, we established the smart transportation center, which is scheduled to start before April. We set up smart parking grids, 406 of which are online. About smart security, we built a smart monitoring security network,

created a localized crime database and formed a digital evidence forensic team to improve the effectiveness of evidence investigation and the ability to solve the case, so that the police in Tainan could become the protectors of the citizens.

As for smart agriculture, we applied drones to agricultural management and completed the pesticide spraying test of the first cultivation and a pesticide spraying demonstration. We promoted the automatic 4.0 robot in agriculture and animal husbandry. There are currently 4 livestock farms using robots or automatic milking machines.

As for smart medical treatment, we finished planning the “Joint Care Management System Application Development Program” with the assistance of the Industrial Development Bureau. We established the AI Data Sports Center, formed a sports science care team, and organized the athletic performance data and sports injury examination of 600 outstanding athletes from 29 schools, improving the sports injury protection and sports science environment. In terms of smart disaster prevention, for important water level locations, we set up 79 water level stations, 27 rainfall stations and 35 image monitoring stations, along with the flood control warning system so that we could grasp the current situation.

Shalun Green Energy Science Park, which we built together with the central government, not only spurs industrial development but is also a core industrial area of the new generation in Tainan. It includes the Greater Tainan Expo & Convention Center, the Southern Campus of Academia Sinica, educational facilities, the grand shopping mall “Mitsui Outlet Park Tainan”, and basic facilities such as access roads, all under construction or finished. The government implements renewable energy in daily life and in local areas, making Tainan the core base for Taiwan's green energy industry. We promoted the “Tainan Solar City Project 2.0”, and up until February this year, it has received 5,518 successful applications, with a total installed capacity of over 764 MW and an estimated annual electricity generation of over 990 million kWh, which is about the annual electricity generation of 3.6 Zengwen hydroelectric power stations. Attracting investments of over 53.5 billion dollars, it can provide electricity for 271,000 families and reduce about 547,000 tons of carbon a year, which equals that of 1,682 parks in Tainan.

Our vision of a low-carbon city and the goal of building the first green city in Taiwan have gained international recognition. On January 23rd, Google announced

that they had chosen Tainan for the first renewable energy deal in Asia and will purchase 10 MW. Tokyo Electric Power Company also made a cross-sea investment for the first time, choosing Tainan Shalun Green Energy Science Park as their first stop. They will invest 3 billion to devise a brand new power supply scheme for “grid plus renewable energy”. On February 23rd, PVGSA and its well-known member companies vowed to make more investments in Tainan. They will create a solar photovoltaic system of 1 GW and invest up to 50 billion in three years.

Reducing air pollution is also one of the government’s duties. 18 bureaus and departments worked together to promote the Blue Sky Suspended Particulates Reduction Project, strictly controlling the city’s air pollution sources and striving to reduce air pollutant emissions, thus carrying out environmental governance. In the future, with the introduction of new technology, the industrial zones will be fully equipped with miniature sensors to track air pollution sources 24 hours a day, and the automatic monitoring system in public sewage treatment plants will monitor effluents online in all weathers, demonstrating our determination to build a clean and sustainable city.

We construct a diversified waste circular economy, accelerating the extension of the Chengsi Incinerator Project and planning a kitchen waste processing bioenergy center. Taiwan’s first self-built Incinerator Bottom Ash (IBA) Reuse Plant has finished its test run, producing 8,491 tons of recycled aggregates, promoting the concept of sustainable recycling and reuse.

3. Promote urban and rural revitalization and balance different regions.

To realize the goal of balanced regional development on the great land of Tainan, the government team promotes urban and rural development projects, creating a new blueprint for Tainan. We actively promote the zone expropriation cases of the 6 major new development zones including the FG section of the Southern Taiwan Science Park, and work on the land readjustment of rural communities. In addition, through complete evaluation of urban planning, we improve the overall quality of the living environment and increase the land use value. The zone expropriation for Yanxing Junior High School, the sixth phase of the Sinying Jhangsheng Camp Land Readjustment Project, and the Yongkang Logistics and Transshipment Zone Land Readjustment Project are all ahead of schedule. Moreover, the Yongkang Artillery School relocation and Guanmiao Campus construction

project, the Veterans Home relocation and the zone expropriation for the Chinatown and Canal Nova Project are all underway.

A well-developed transportation network is the perfect means to shorten the distance between urban and rural areas. In terms of road networks that connect urban and rural areas, the widening project of Prefectural Road 172 Anxiliao section to Baihe District was awarded on February 19th, and up until the end of January, the progress of the Siaying District South Outer Ring Road Construction Project has reached 51%. Additionally, Tainan Metropolis North Outer Ring Road has a total length of 14 km, with a construction cost of up to 17,638 million dollars. It is divided into four phases, in which the first phase is finished and the third under construction. The second and fourth phases, which are in the examination process, are estimated to cost 11.6 billion. After his previous visit, Premier Su Tseng-chang agreed to make it a project of the Executive Yuan. When finished, it will become the city's fourth east-west express arterial road, linking the Southern Taiwan Science Park and Tainan metropolitan area.

In response to urban development, we develop the advanced transportation system of Tainan to connect the transportation hubs. We promoted T-Bike to provide diverse transportation services, adding 7 stations and 84 bikes. We did a trial run of five "taxi-bus" routes in remote areas, shortening the distance between urban and rural areas. To reduce environmental pollution, we activated the "Zhonghua Circle Line" of Tainan Ecobus, with 64 daily runs. We promote green transportation, reducing carbon emission and air pollution at the same time, laying the foundation of Tainan's transportation construction for the next 100 years.

As for the perfection of regional infrastructure, up until the end of January, the implementation rate of the sewerage system has reached 19.16%, taking over 132,220 households. We increased the implementation rate of tap water, providing subsidies for 19 cases and benefiting 147 households. We also activated renovation projects of 41 farm roads.

As for hydraulic engineering, taking into account the regional topography and terrain, we use different strategies such as drainage widening, flood diversion, and settlement protection to promote water control, a clean water environment and an aqua friendly life. We continue to work on Xiajiadong drainage, Liouying Dajiaotuei drainage, DaWan drainage project and the new construction of the northern Xuejia

water pumping station. We also promoted the turnkey operation of Yongkang Water Reclamation Plant, which started construction on January 20th. We improved the Jhu River environment, of which the second phase construction will be finished at the end of the year, restoring its former glory.

We believe that money has to be spent in a worthy way, and that the city's financial resources are limited, so we must spend every penny wisely to make Tainan a better place. Apart from maintaining fiscal discipline and reducing expenditure, we also actively attract private investments in public constructions, and up until the end of January this year we have signed 24 contracts with a total investment amount of about 30,726,290,000 dollars.

Tainan, as a major agricultural city, has an annual agricultural production value of 62.6 billion dollars, more than the other five municipalities. Its crop production value is more than 33 billion, making it the head of the agricultural counties in southern Taiwan. We have a number of unique advantages in agricultural production, as well as a comprehensive strategy to assist farmers and fishermen in production and marketing. We have also self-built Xuejia Fish Factory and the Cold Chain Logistics Center for Agricultural and Fishery Products, regulating effectively the production balance and stabilizing prices.

What we have accomplished so far: in terms of entering the international market, in the Tainan Tropical Fruit Trade Fair, we have made deals with buyers from Japan, Korea, Singapore, Indonesia, and Malaysia, and will export about 325 containers of pineapple. We participated in the Foodex Japan 2019, receiving 50% more orders than before. As for expanding domestic sales channels, we cooperated with PX Mart, which will start selling agricultural and fishery products from Tainan in May. We increase consumption and boost tourism by promoting the place of origin. To prevent off-grade products from entering the market and affecting the price, we negotiate with agricultural products packing plants to buy and process them.

4. Promote Tainan as a brand and develop tourism marketing.

Tainan is not only the name of a city but also a brand. In 2016, the country's first legal tourist area—Tainan Two-fort Zone became a tourism brand of Tainan. During the Lunar New Year Festival this year, 7.13 million tourists visited Tainan. The continuous growth of visitors promotes mutualism between industries and creates a tourism economic output value.

Tainan's cuisine is not only food but also a kind of lifestyle, culture, and brand. The 2019 Tainan Food Festival will present a series of activities including the best chef competition and seasonal dishes exploration. We continue to promote the Show Case Tainan Music Festival, gradually making it a regional indicator music conference/festival so that the interaction between people, music and the city can present different aspects of Tainan.

“The more local, the more international” is Tainan's unique tourism charm. The “Pokémon GO Safari Zone in Tainan” event, held from November 1st to 5th, 2018, attracted 1.01 million visitors, with a business opportunity profit of 1.5 billion dollars, becoming a pioneering model combining games and tourism in Tainan. In the future, we will focus on local history and cultural heritage, combining game software to develop a new form of game tourism.

Taiwan's most magical Yuejin Lantern Festival, a waterfront art both traditional and innovative, has successfully created a brand of art lantern festival. This year, with the theme of “breathing with light”, it attracted 910,000 visitors during the 30-day exhibition. In the future, we will build the “Museum of the Night” step by step, striving for “high-quality, normalized, wide-area and artistic” sustainable management, thus accelerating the development of the Simei area.

The “Yanshuei Beehive Fireworks”, selected as one of the “2019 Taiwan Tourism ‘International’ Events” by the Tourism Bureau, is the only Asian festival in the “Ten Best International Festivals” by Australian magazine Get Lost. This year, other than the active participation of people from all over the country, news media from 22 countries including the United States, Japan and Germany came to cover the event. A total of 650,000 people came to experience the shocking power and beauty of the Yanshuei Beehive Fireworks.

The 2019 Taiwan International Orchid Show, with the theme of “Orchid Land, Reading Tainan”, exhibited 200,000 orchids of over 800 species in the space of more than 18,182 square meters. Combining nearly 400 years of Tainan history and linking tourism, cultural creativity, biotechnology, and other cross-industry alliances, it promotes industrial development and global connection. In the 10-day exhibition period, there were a total of 210,000 visitors.

“If you haven't been to Tainan, you haven't been to Taiwan.” We will actively develop overseas markets, exporting the brands of Tainan to create higher tourism

output value. On March 15th, we signed a memorandum of understanding with Booking.com, the leading brand hotel booking website with the most backpackers and business travelers. This way, we can establish cross-border accommodation facilities with no time difference, stimulating the digital tourism economy and boosting blue ocean tourism in Tainan.

5. Preserve cultural heritage and respect diverse ethnic groups.

In the friendly exam-free admission scoring system of Tainan region, we made the following adjustments—“emphasize diverse indicators”, “replace the three levels of the Comprehensive Assessment Program with seven grades” and “equivalent subjects and indicators”, taking into account the educational concept and fairness for the disadvantaged, allowing children to develop in their own way. To create a bilingual environment and lay a solid English foundation for the students, we organized English-taught courses, conducted trials to extend English education to the first grade, and subsidized after-school English classes for elementary schools. We also promoted bilingual menus in the 8 major night markets of Greater Tainan, English-friendly temples and 4 English-friendly rural jaunt routes, transforming Tainan into an international city.

Sports culture is part of a Tainan citizen’s daily life, and Tainan is a major city of baseball in Taiwan. The fifth WBSC U-12 Baseball World Cup will take place from July 26th to August 4th this year. As the construction of the Asia-Pacific International Baseball Training Center is currently ahead of schedule, it will certainly be finished in time for the games at the end of July.

Tainan is the historical and cultural starting point of Taiwan. It is not only the first city in Taiwan but also one with historical heritage. Its rich cultural assets, diverse ethnic groups, and unique aesthetics all demonstrate the power of this city of culture.

We developed the Tainan City Historical District Policy 2.0, linking Tainan Art Museum and Tainan Judicial Museum to form the Tainan Museum Art Corridor. Tainan Art Museum Building 2, which has been our dream for over 60 years and is the brightest art showcase of the city of culture, had its grand opening on January 27th. It is not only the citizens’ pride and joy but also the most beautiful, most valuable and most attractive cultural landmark in Tainan City. It is also an important bridge that connects Taiwan with the world.

We recreate the new landmark of Tainan, restoring historic monuments to their former glory. At present, 8 restoration works such as the national historic site “The Old Tainan Watercourse Second Phase Restoration Project—Water Resource Site” are underway. In addition, we collected and organized data on temples and created digital archives of artwork as the basic construction materials of the city museum.

We promote local art landscape. For example, the 2019 Madou Sugar Industry Art Triennial attracted 57,650 visitors, presenting the hundred-year history of Madou’s sugar industry and its cultural landscape from the perspective of interdisciplinary art of living. On January 21st, the public art piece “Greetings from the Whale”, combining arts and crafts, technology and humanities, was unveiled at Harborside Historical Park. On February 28th, we also announced the opening of the 1661 Taiwan Warship Museum, which has become a new highlight of the Anping waterfront culture. In addition, the 2019 Yuguang Island Art Festival, kicking off on March 30th, will present the past, present and future of Yuguang Island with the theme of “Island New Paradise”.

We value diverse cultures, expand the horizons of different ethnic groups and create a local ethnic culture. We continue to support the Siraya name rectification movement. On January 28th, we opened the trail of the first Pingpu cultural park in Taiwan—Pingpu-Beitouyang Feifan Culture Park, and completed the basic data survey of the cultural assets of 18 Siraya settlements, demonstrating the city government’s efforts to protect the valuable traditions of the indigenous peoples. We also held 3 Ca’hamu Music Festivals, and 12 music and dance performances and Ca’hamu markets, with a total of 12,524 participants.

6. Build a safe home and improve safety care.

We build a safe city and strengthen the social care network. As a city with zero tolerance for child abuse, we integrate public and private resources, combining social affairs, health, police, civil affairs, and education systems to promote the child care action plan. Strengthening the social safety network, we improved risk management for vulnerable households, promoted cooperation within the community, and provided proactive services to special high-risk groups. We carry out the reporting of children and youth protection, holding the principle of “investigate the case and penalize the criminal”.

Improving the care of babies and children is the unchanging goal of the city

government. We have established community-based public nurseries and childcare resource centers. We continue to implement welfare measures including childcare support for children from 0-2 years old and nursery subsidies. We also provide childcare subsidies for children from 2 to 3 years old, 2,500 dollars per child per month, relieving family care pressure and safeguarding children's rights. We provide preschool education vouchers for children from 2 to 4 years old and education subsidies for children from low-income families, middle/low-income families, and foster families. We also provide living subsidies for children and youths, and early intervention services for children with developmental delay.

We care for the disadvantaged, working with private sectors to help disadvantaged families and workers and assist sheltered workshops to sell their products through multiple channels. We promote the Live Safely house repair project for disadvantaged families and workers who suffered from occupational accidents, repairing 83 households up until now. We continue to support the Sunny Day Dream Workshop/Showgirl, the Tainan City Disabled Creative Marketing Platform. We provided supplies for disadvantaged families and built a public care warehouse. Up until the end of January, we have received donated goods with a total value of 1,226,108 dollars, benefiting 8,028 people. We also organized 2 brick-and-mortar stores and a cherish food platform, making Tainan a “loving and caring” city.

We promote an age-friendly city, constructing a long-term care system with “love, characteristics, and cooperation”. In the community care service system, there are currently 42 tier A service centers distributed in 37 districts, providing service to 11,258 people, with a total of 65,247 counts. We have established 26 dementia care bases distributed in 25 districts, providing service to 2,316 people, with a total of 7,029 counts. Among the 370 community care centers, 111 provide tier C station service and 167 provide congregate meal service for the elderly.

The epidemic prevention of the African swine fever is not merely a city security problem but a national security problem. There are 635 pig farmers in Tainan, with about 570,000 pigs, ranking fourth in the country. To carry out the epidemic prevention policy of “deploy in advance, keep ASF out”, the government has held 4 inter-office coordination meetings and emergency response center meetings. We conducted the Tainan City ASF prevention drill on January 14th, launched 3 campaigns, and opened 601 sessions to assist the meat market and pig farmers in disinfection and epidemic prevention.

There is no break in the prevention of dengue fever. Up until March 17th this year, there have been 12 imported cases but none local. In the face of the increasingly serious epidemic, the government mobilized the community to “patrol, discard, clean, and brush” by “not underestimating the enemy and defending rigorously”. We also implemented outdoor chemical prevention and control, and took new measures such as monitoring oviposition traps in heavily populated areas and screening migrant workers, to achieve the goal of “keep the epidemic out, public participation, and scientific epidemic prevention”.

Our goal is to build a safe living environment so that citizens can live a peaceful and stable life, and work and live happily. We promote the third phase of the disaster prevention and response plan, increasing the professional capacity of 37 district offices. We opened Tainan’s first large-scale fire training base—Sinhua Fire Training Center and bought aerial ladder fire trucks and 5 fire engines.

To improve the efficiency and quality of food safety inspection, we took an unprecedented step in setting up the Laboratory Division in the Public Health Bureau. Through inter-office collaboration, we expanded the scope of inspection and improved inspection quality, comprehensively ensuring food safety of Greater Tainan, thus marching towards our vision of the southern national inspection center.

Conclusion—Let us do better and live better.

Since I started my political career more than a decade ago, I have never forgotten my original intention—“care for others”. Upholding the principle of caring for the citizens, I will make Tainan a loving and caring place.

Now, Tainan is in the stage of continuous improvement. Many new businesses have started to invest, many new immigrants have begun to take root, and many regions have also seen new development opportunities. My team and I will use the support and supervision of the city council as the motivation to carry out policies, and I look forward to the cooperation of the city government and council to make things go smoothly. I hope that the citizens can work with us and, with a practical mind, build a flourishing city.

Tainan, our hometown, let us do better and live better. With firm and simple steps, we will build a better road for Tainan. Finally,

I wish everyone good health and good luck.

May the meeting be a complete success.

Thank you!