

Good day, Speaker Guo, Deputy Speaker Lin, and fellow councilors.

My team and I came here today to deliver a policy address at the second regular meeting of the third session. First off, I would like to thank the Tainan City Council for the advice given and supervision of our administration during the previous session. The city council and government will continue to work together in bringing Tainan City towards a progressive future.

The administrative team embraced the city-loving spirit of Tainan citizens and worked from their perspectives, actively tackling controversial and revolutionary topics for the past 8 months. We have outlined a rough draft of Tainan's development plans that includes integration of industrial and economic resources, closing the gap between urban and rural areas, strengthening cultural heritage, increasing tourism value add-ons, increasing the efficiency of convenient road networks, completing a nursing and care system, building a resilient city, implementing low-carbon sustainable development, ensuring a safe homeland, and achieving smart management to lay a solid foundation on which the future of Tainan City can be built on.

While municipal construction is a team effort that is passed down between administrations, projects the Tainan government team have promoted had constantly been met with recognition, accumulating a total of 155 awards between assessment results and international and local awards. Of the five Tainan communities chosen to participate in the 2019 National Outstanding Community Development Selection, all five communities won awards. In the 2019 National Outstanding Construction Awards, the city government won 19 trophies; amongst which, the Daxue Road Parking Lot under the Tainan Bureau of Transportation was awarded the highest honor in the management and maintenance category. In the 2019 Yuan Ye Awards, the Tainan City government was also acknowledged with 6 awards. Tainan Transfer Station was on the final list of the transportation category for the Oscars of the architectural world, the 2019 World Architecture Festival and Awards (WAF), greatly increasing the exposure of Tainan City on a global stage.

Regarding the achievements of the Tainan City Government from the period of February 1, 2019 to August 31, 2019 a written report has

been submitted to the council. Please refer to it at your own discretion. The following is a concise oral report on recent achievements of the Tainan City Government:

I. Attracted Investments to Promote Smart and Green Economics

Attracting investment from businesses and creating job opportunities are both responsibilities a government should shoulder without a doubt. We are actively implementing various measures to attract investment, with a uniform window of service to assist businesses with the “five deficiencies.” A monthly investment report meeting is held to shorten time needed in tackling investment barriers. During this session, there were 198 instances of investments totaling NT\$15.9 billion. Annual output value is NT\$16.1 billion, and 4,402 job opportunities were created. In regards to large investments over NT\$200 million, there are currently 82 cases totaling NT\$259.4 billion registered and supervised. As for the first joint bidding in 2019 for land in developmental zones, total land sold added up to NT\$10.9 billion, showing the success of land development and paving the way for more prosperous local growth.

In order to provide more diverse investment targets, we continued to revitalize old facilities in industrial zones and actively took inventory of industrial-use land in the city. Currently, a total of 238.99 hectares of land, including land from Sin Ji Industrial Park, is open for investment biddings to attract Taiwanese businesses in China as well as both foreign and local exceptional companies to invest in Tainan. To date, there are 22 instances of Taiwanese vendors returning to Tainan bringing NT\$56.419 billion in investments, creating 8,349 job opportunities. Four more cases are currently pending review or in the process of negotiations.

The future of Taiwan’s development lies in renewable resources. Tainan City has been developing green energy and taking the vision of becoming a low-carbon city at heart. Not only has the city received the honor of being evaluated as the best of the six special municipalities by Greenpeace according to international evaluation standards, but it has also been awarded Excellence in the Renewable Energy Development Rating three years in a row by the Bureau of Energy, Ministry of Economic Affairs. Furthermore, the city’s efforts were acknowledged

by Google with an announcement on September 11 after purchasing renewable energy in Tainan earlier this year that its third data center in Asia and second in Taiwan will be situated in Tainan. In addition, Maohong Power Company and its investment partners showed support of the efforts Tainan has made in establishing a friendly green energy investment environment through tangible actions of investing NT\$17.4 billion. The first phase target of the investment is to expand the coverage of solar panels in Tainan to 300MW in collaboration with the city government. Furthermore, the Solar City of Tainan 2.0 program that the city government has been so actively pushing has completed its goal of setting up 1GW of solar panels in June, two years ahead of schedule.

To promote circular economy, we started the plan of recycling effluents from Yongkang, Anping, and Rende Districts. Through reduction of waste and increased reuse of resources, the recycling rate of the city has reached 52.85%. In addition, to maintain a clean city, 1.624km of road-side ditches were cleaned by a total of 12,564 person-time. On June 18, the first publicly built joss paper furnace called "Jingyuanman" was opened to the public. The furnace not only contributes to environmental protection but also caters to Taiwanese traditions and cultures. Our insistence on pursuing a green, low-carbon, and sustainable development has won Tainan City eight High Distinctions awards in the 2018 Special Municipality and City Government Environmental Protection Performance Assessment.

We strive to create a people-oriented smart transportation service. Shalun Smart Green Energy Science City is the first national enclosed testing site for autopilot cars. Up until the end of August, Acer, NCKU, ITRI, Turing Drive, and NSYSU have tested or showcased their self-driving cars at the site for a total of 148 times. These tests helped build a more mature and stable autopilot system before self-driving cars become available on public roads. On July 24, the first Smart Transportation Center in Taiwan, which covers all aspects of transportation, was opened. It can analyze traffic conditions of the city in realtime and promote safe road and transportation education through simulations of actual road conditions. In regards to smart agriculture, we expanded the use of AI drones against agricultural disasters to lessen the burden of district offices and shorten the time it takes to be notified of agricultural disasters.

II. Marketed Agriculture and Developed the Best of Tainan Brand

Tainan has a 15-year long history in the development of the orchid industry, and on July 26 during the 13th Asia-Pacific Orchid Conference and Exhibition held in Kuching, Borneo, Malaysia, it was announced that Tainan was entitled to host the 15th Asia-Pacific Orchid Conference and Exhibition in 2025. Additionally, in 2020 Tainan City will hold the Taiwan International Orchid Show from March 6 to March 16, in connection with the World Orchid Conference held in Taichung from March 9 to March 18. In doing so, Tainan shall reach a new milestone in becoming a world player in the orchid industry.

Ensuring the livelihood of farmers and the sustainable development of land has always been one of the main administrative goals of the government. This year, a total of 539 hectares of farm roads and waterways have been retrofitted, covering 100,139m of farm roads and 26,394m of waterways. The team and I will continue to improve the working environment of farmers and push for a modernized farm management. As of the end of August, a total of 52 cases of road and pipe maintenance in aquafarming zones were approved and 15 instances have been completed.

We encouraged exceptional Tainan farmers to apply for the Best Product of Tainan endorsement seals. As of the end of August, a total of 238 cases were approved. Furthermore, my team and I are also committed to the expansion of agricultural marketing channels with assistance from all sectors. In response to the bountiful mango harvest this year, not only did we host multiple series of domestic marketing events, but we also worked together with around 850 PX Marts and 5,400 7-11s in Taiwan to sell the mangoes. We even went to Japan to collaborate with York Benimaru, a high-end supermarket, to sell Tainan's mangoes in 305 of its branches. During pomelo season, we not only went to Singapore to market the fruits, but also for the first time, went to the five largest provinces and three major supermarkets in Canada for an exhibition sales event. I spearheaded the marketing campaign for Tainan mangoes, pomelos, and other agricultural specialty products. As a result, over 362 metric tons of the products were sold, worth NT\$43.59 million. Furthermore, we arranged a special day for international purchases of tropical fruits and processed

products, with the goal of increasing the profits of our farmers. Currently 84 communities in Tainan city have succeeded in applying for the rural regeneration program, top among the six special municipalities, and funding received from the central government has reached NT\$1,437,436,310.

III. Promoted Tourism and Developed International Horizons with Localized Perspectives

Tainan is not only a vintage, humble city, but it is also a city with its own attractive charm. The city is a tourist paradise with its innovative spirits, delicious delicacies, and historic art. After the success of the Tainan Red Chair Club, the streets of Tainan have continuously been featured on the cover of renowned Japanese magazines such as *PEN* and other magazines. On September 2, the news program World Business Satellite from TV Tokyo reported on the topic of “Focusing on Taiwan! The Tainan that We Don’t Know?” and had a near 8 minute exclusive segment on Tainan. In addition, TA DAI MA, a renowned Thailand travel program, also shot a travel show about tourism in Tainan this May.

The Tainan High Summer Program incorporated Cigu Seafood Festival, Tainan Summer Music Festival, Tainan Chisi Festival, and other themed activities to establish Tainan’s image as a tourist destination with a variety of attractions. The theme for the 2019 Tainan Street Arts Festival was “Sakariba” and saw almost 40 teams from both Taiwan and around the world give over 100 performances. We invited artist Olivier Grossetête from France to design a tailor made cardboard structure, The Lost Tainan Post Office, to open up a new imaginative look of the city. The three-day event saw crowds of 16.3 million people that all came to revel in the vitality and creativity of Tainan street art.

The 2019 Guanziling Hot Spring Food Festival opened on September 21 and came out with a series of events centered around the theme of hot springs, night festivals, delicacies, and yukatas. This year we specifically invited our sister city, Hirosaki of Aomori prefecture, Japan, to showcase their Nebuta lantern floats during the event, bringing the most authentic Japanese hot spring matsuri to Tainan. It is worth mentioning that the Guanziling Mud Hot Springs were named the most environmentally friendly hot spring in the first Golden Hot Spring

Awards by the Tourism Bureau, Ministry of Transportations and Communications. In addition, our Tainan Hot Springs Innovative Value Enhancement Project won the second Government Service Award.

In response to China's ban on individual travelers to Taiwan, the team and I designed a program called "Tainan, a Place You Want to Revisit" and integrated it with the central government's policies. The three pillars of the program are: providing fall and winter domestic travel subsidies, expanding the domestic tourism market, and attracting more international travelers. By doing so, the resource efficiency in tourism can be maximized, and an increase of 80 thousand travelers to be accommodated is expected. Our overall goal is to thrive among challenges.

Tainan is an ancient city where old and new cultural elements are combined. By day the city provides a relaxed atmosphere of a slow lifestyle, while by night it turns into a wonderfully romantic place. Recently, LED light installments on 11 bridges along the city's canals have been completed, and new cruise routes on the canals at night have been planned, with new cruise destinations such as 1661 Taiwan Warship Museum, Anping Fort, and Fort Provintia. In addition, the public construction in the China Town and Canal Nova special area was completed, and its opening was held on September 20, with both New Linan Bridge and Jinhua Bridge being open for traffic. Meanwhile, we included these locations in the routes of the double-decker sightseeing buses, with an aim to open up a new blue sea of night tourism in Tainan.

Zuojhen Fossil Park, the first and the only fossil museum to combine a school with a museum, opened on May 12. Since its inception, the museum has attracted more than 230 thousand visitors and obtained 3.3 million dollars of funds by the Flagship Program from the Ministry of Culture to upgrade facilities in the park. Tainan City government spent 383 million dollars to renovate the old Tainan Watercourse, which has a 100-plus-year history and was declared one of the important world civil engineering heritage. It has been transformed into the biggest watercourse museum in Taiwan - the Hilltop Garden Watercourse Museum, with abundant historical, cultural, and tourism resources. The inauguration is scheduled on October 10, and it is expected that the museum, together with the fossil park, will create new business opportunities for tourism in mountainous areas. Moreover, Taijiang Cultural Center, Taiwan's first institution to

combine "a performance hall, a library, and a community college" into one, was inaugurated on April 13. It has held 93 quality artistic and cultural activities and attracted 19,869 visitors so far.

The government aims to unite the visions of different ethnic groups and show the diversified culture in Tainan to enrich the city. We kept promoting the second phase of the construction of Beitouyang Pingpu Cultural Park and designed the project "Expanding Distribution Channels - Ca'hamu Indigenous Innovation Center." In addition, music performance events and the Ca'hamu market were held 9 times, including 5 major events such as the Day of Tsou Culture, Ca'hamu Music Competition, and Ca'hamu Music Festival, attracting 9,604 participants. We also held the 2019 Getting to Know Hakka in Tainan - Colorful Hakka Culture in Tainan event and received 3,500 visitors. In terms of social welfare in the Hakka community, the Ethnic Affairs Commission has made an application to Hakka Affairs Council under the Executive Yuan to construct four Bagong Care Stations (Hakka senior care stations).

The city government endeavors to put diversified language education into practice by offering four local language courses including the Minnan, Hakka, Siraya, and Indigenous languages. Since the second semester of the academic year of 2018, 4,867 classes were held in 271 primary and junior high schools. Furthermore, 174 teaching assistants have been trained to teach the native languages of new immigrants.

IV. Offered Convenient Traffic Service to Benefit both Urban and Rural Areas

In order to shorten the commuting time between all regions, the team and I strived to build a network of roads connecting urban and rural areas and have connected the road networks among the Southern Taiwan Science Park (STSP), the four principal industrial areas, and Shalun Smart Green Energy Science City. Together with the Working Bee Construction Program, we aim to provide citizens with a convenient, safe, and smooth flow of traffic.

In order to reduce the travel time between downtown Tainan and National Freeway 1, my team and I succeeded in securing NT\$1.799 billion of funds from the central government to build a new interchange

on the Tainan Metropolitan Expressway to connect the National Freeway directly, making the network composed of three crosswise roads and three lengthwise roads more complete. Furthermore, roads inside the Tree Valley Park and certain areas in the STSP were built to open up the road network within the science park. We created a new transportation corridor by connecting the STSP with Tainan Technology Industrial Park, Yongkang Industrial Park, and Yongkang Technology Industrial Park. The completion of new roads connecting Shalun Smart Green Energy Science City will save up to 30 minutes of travel time between STSP and two major science parks in Shalun. Moreover, to deal with the traffic congestion near the old town of Anping and an increasing number of travelers, the last construction to connect Hwei Road to Anping - the Extension of Section 5, Hwei Road in West Central District - was subsidized by the central government with total funds of NT\$430 million. The construction is now under the procedures of land acquisition and engineering design, and is expected to help build a more comprehensive road network.

On the other hand, the widening of Yongxing Road that the locals in Yongkang had waited on for 32 years was finally completed, making the driving in the area easier and allowing ambulances and firefighting vehicles to pass through smoothly. As the relocation project of Shinhua Fruit and Vegetable Market is expected to be completed next year, the widening construction of County Highway South 175 in Shinhua was started on September 23 to further connect the market with Hu-Tou Pei Scenic Area. My team and I continued executing the road-grading program and have finished 7 cases in this session, covering a total of 11,261.1 meters of roads. Furthermore, three cases of the road condition optimization program have been completed, covering a total of 18,103.2 meters of roads.

A comprehensive traffic network has been constructed to cover remote areas and provide green public transport services: Bus Orange 11-1 has provided service to 9,050 people within three months, and the all-electric bus route, Bus 70 (Chunghua Circular Line), has a passenger volume of nearly 138 thousand people within six months. As for Taxi Buses, five new routes have been opened up with the passenger volume reaching 6,314 people in seven months. Approved by the Ministry of Transportation and Communications, the second phase of the Taxi Bus Development Program obtained central government subsidies, and six

new routes are expected to extend service to Zuojhen, Guanmiao, Longci, and other districts in the first quarter of 2020. Additionally, we secured funds to run the express shuttle bus between Madou and THSR Chiayi Station, which is expected to be in service by the end of the year.

To further balance regional development, the fifth overall reassessment of the main urban development plan of the former Tainan City was released for implementation on August 15. In the reassessment, development plans for 17,524-hectare area of former Tainan City were reviewed, and 195 changes were released for implementation and served as the main guideline for the former Tainan City's development after the merging of former Tainan City and Tainan County. In order to deal with the unsolved problems of lands reserved for public facilities, which had existed for decades, and to reduce the loss of private landlords, we became the first city in Taiwan to reassess its 133 lands reserved for public facilities with the approval of the Construction and Planning Agency, Ministry of the Interior.

Heart of the Town - the Competitive Project of Connecting Twin Cities of Shinying and Yanshui with Yuejin Port obtained new funding of NT\$80 million for extended constructions, and NT\$201.5 million for policy-oriented projects, apart from the original subsidies of NT\$362.5 million. We're now working on the creation of green landscapes in parks. The city-held urban renewal projects of military dependents' villages, including Tainan's 2nd Redevelopment Zone, Jingzhong Village No.2, Erkong New Village, and villages near Anping Fort have been open for tenders. The construction of two access roads for the relocated Yongkang Artillery School in Guanmiao was finished on June 3 at a cost of NT\$748 million dollars. All of these constructions are expected to bring a win-win future for Yongkang and Guanmiao in terms of traffic and urban development.

We have built many unique parks in a way completely different from traditional patterns through bottom-up civic participation, with the goal of providing children adequate public space for comprehensive development. This includes the first specialty park with character, Daen Park, the first special playground with land arts, Minghe Park, and the largest multifunctional playground for children, Shueipingwun Park. On the other hand, Yongkang Public No.7 Park, a park with inclusive playground facilities is now under construction, and workshops have been held to enact the construction plan for the first demonstration

playground in Historic Harborside Park. In Yenshui Public No.20 base, we have built the first inclusive park in northern Tainan that features "inclusiveness" as the major theme. In addition, my team and I are planning to convert Shinying Public No.3 Park into an educational, interactive park with interactive tactile and hearing play equipment.

V. Managed and Prevented Floods to Build a Safe, Livable City

Faced with the challenges of extreme climate, we took advantage of landforms and landscapes and built flood control constructions to carry out strategies such as runoff distribution and outflow regulation. Detention basins and parks are utilized to reduce flood runoff resulting from torrential rainfall. In Madou industrial zone, the land was rearranged to build two detention basins, Public No.10 and Public No.11 besides the drainage in Pitou Village. The two basins are capable of retaining 100 thousand tons of flood water, with 12 high capacity flood control pump installed. Since the completion of the project, no flooding has been reported around the industrial zone in Madou.

Aside from revetments, sluice gates, pumping stations, and other fixed facilities, 725 mobile flood barriers and 72 mobile water pumps were purchased to enhance flood control efficiency. A smart monitoring system was also developed to take instant measures to address flooding conditions. In addition, Road Flood Warning Sensors have been installed in 60 areas vulnerable to flooding with the assistance of smart IoT technologies. So far, Tainan is the first city to apply such equipment in flood management. The sensors report real-time water levels to the supervising headquarters, and as a result timely precautions can be taken. On May 13, the Fire Bureau established a drone rescue center, incorporating cutting-edge technologies to increase adaptability when responding to disasters.

During the peak of the severe outbreak of Dengue fever in October, we worked together with the central government and other local governments to prevent the disease. Based on the extensive four years of disease prevention experience, on July 8 the city government team invited 11 experts and scholars to serve as consultants and established the Tainan Dengue Fever consulting team. By utilizing the latest disease prevention technology, we wish to be able to completely prevent another outbreak.

After 22 years of tireless efforts, Taiwan finally made it to become a foot-and-mouth disease-free country. Among all cities in Taiwan, Tainan City received the top award in the first category of the 2018 Rating of Foot-and-Mouth Disease Prevention. Facing the African swine fever, a disease with a 100% death rate, Taiwan is the only country in Southeast Asia to be a non-affected region. On June 28, President Tsai Ing-wen arrived at Houbi military base to oversee the National Emergency Drill of African Swine Fever Prevention to tackle all types of potential scenarios and discuss corresponding strategies as well as inspect the standard operational procedures to tackle the disease. This drill has enhanced Taiwan's capability to address and respond to African swine fever.

My team and I aim to safeguard our city and citizens and are dedicated to the mobile police station policy. We have a zero tolerance of gender equality violation in all workplaces and schools in Tainan. The city government has proposed a major "Three No's and One Yes" reform on methods to address gender equality violations on campus: No Concealing, No Shielding, No Procrastinating, and Yes to Necessary Investigation and Corresponding Punishment. We demand that schools should convene a gender equality committee and start investigation within three days of reporting, and investigation should be completed within two months thereof. We've also constructed a management platform for reported cases, where schools must submit follow-ups every two weeks. On June 28, we established the first Women and Children Protection Center in Taiwan to facilitate horizontal communication and build a social safety network for women and children in Tainan. In addition, we have been promoting the "Quality Temple Fairs, Cultural Tainan City" action plan. The plan has been signed by 1,268 temples in Tainan, and all temples have reached a consensus on self-regulation. Reporting on temple fair disruptions has been reduced by 70%, compared to the same session last year. We truly appreciate the cooperation of all temples.

Tainan City is the only special municipality in Taiwan to implement drug testing. The legally binding drug testing is implemented by the laboratory center under the Public Health Bureau. We integrated our resources to conduct cross-bureau drug testing. With the instant and rapid screening equipment, the police are able to crack down on drug abuse in no time and fulfill our target of zero tolerance

on drug abuse.

VI. Created A Hopeful and Warm City with More Accessible Resources

The happiness of adults lies in the happiness of children. With limited tax revenue and resources, we still stick to the central government's policy to address low birth rates. My team and I continue to increase the number of public and nonprofit kindergartens. In 2019, we established 6 more classes, which provided 180 extra vacancies. We also expand the range of recipients of child care subsidies, and over 70,000 children aged 0 to 4 have benefited from the policy. In addition, we worked with the private sector to promote quasi-public kindergartens and affordable private kindergartens, providing 11,677 affordable education opportunities in 122 kindergartens to relieve the financial burden of parents. This is a win-win among children, parents, teachers, child caregivers, kindergartens, and the city government. Furthermore, we have established eight parent-child centers so far in the East, Madou, and Shanhua Districts. Three more centers are scheduled to be completed by the end of the year. Children aged 0 to 3 and their parents can thus have exclusive places for education, fun, and games. I put much emphasis on the commuting safety of teachers and students in Tainan. By August, ten new walkways around primary and junior high schools in Tainan have been completed. We aim to ensure the safety of students and alleviate the worries of parents.

In addition, the Curriculum Guidelines of the 12-Year Basic Education have officially been in effect since August. Tainan City is the first in Taiwan to establish an office for promotion of the new curriculum. The 271 primary and junior high schools in Tainan have formed strategic alliance circles (14 circles among junior highs and 44 among primary schools) and trained 250 new members for advisory group of the new curriculum. We stick to the "Working Together to Achieve Professional Empowerment" policy and look forward to achieving the outlook of "Excellence and Distinctive Features in Every School." Starting this academic year, we have increased the number of teachers in junior high schools by the guideline of "one extra teacher for every nine classes" to provide better quality of education for all students.

This year, we launched the summer internship program, making

the city government a place to develop professional skills for 108 students of internship courses from 30 universities and colleges. This program is expected to bridge college students with workplaces and assist them in early career exploration. On October 3, the city government hosted a job matching event with local enterprise ChiangPao, Ltd. and four universities such as Chung Hwa University of Medical Technology, with a total of 25 internships and 30 summer internships provided. Students can thus join the job market immediately after graduation, and the internship program is expected to close the education-industry gap. So far, we have worked together with local enterprises to provide 512 internships, and 121 students were hired by the enterprises after their internships were completed.

To increase the employment rate of the youth, we have held 6 workshops to facilitate youth employment as well as two large and two medium-sized job fairs, with a total of 9,954 job opportunities provided. In addition, we have built a start-up platform for young entrepreneurs. 41 start-up groups have received support from Tainan Digital Creative Park and WIN WIN Innovation & Incubation Bases, and 12 of them later registered as companies. To encourage young entrepreneurs, we continue to implement regional SBIR plans. In 2019, the total amount of subsidies has reached NT\$52.7 million, with 68 applications approved.

To ease the burden of young citizens on accommodation, we follow the central government's policy on house rent subsidies. Furthermore, we have launched a social housing project where houses constructed by the city government are only for renting and not for sale. We plan to build a social housing of 350 units at the intersection of Siaodong Road and Beimen Road, with an estimated total budget of NT\$1.5 billion. In addition, in Pinshi Park, Jingjong Village No.2 and Erkong New Village, where our urban renewal policy is taking place, the city government has acquired a total of 450 units in social housing by providing public welfare facilities.

As becoming a super-aged society is an irreversible trend, my team and I have aimed to provide localized, easily accessible, diverse long-term care services. During this session, our long-term care services have benefited 1,718,730 people in 364 community care centers, including 160 Tier-C LTC stations and meal sharing services for senior citizens. Currently, there are 50 day care centers in Tainan, outnumbering all of

the other cities in Taiwan. It is expected that we can achieve the target to have at least one day care center in each district by the end of the year. Furthermore, we also put much emphasis on the benefits and welfare of home caregivers and have established 146 respite care institutions. In addition, we have established centers for home caregivers in Xinying, Jiali, Madou, East, and Yujing Districts to provide supporting resources. We aim to achieve the target of creating an “accessible, reachable, and useful” long-term care service network.

To distribute social welfare resources to each corner in the city, we have established the Tainan Public Welfare Platform to maximize the influence of these resources. On September 11, the first barter bank in Taiwan, the Jiali Branch, was open, which also serves as a care center for people with dementia. The second branch is scheduled to open in the Central West District by the end of the year. Since July, we have built five Food Cherishing Platforms. The platforms has received NT\$3,118,494 worth donation, and 20,643 people have benefited from them so far. In addition, we worked together with 9 labor unions in Tainan to launch a house renovation program for disadvantaged victims of occupational accidents. With a total of 96 households having benefited from the program, we aim to turn Tainan City into a homeland filled with hope and hospitality.

Laborers are the cornerstone of economic development, and they are the vital momentum for the progress of a city. On January 22, the labor inspection center was elevated as a tier 2 agency. On April 28, we established Occupational Safety and Health Department, the first exclusive occupational safety and health institution in Taiwan. The role of the government has changed from solely issuing punishments to managing occupational safety and health. We ensure occupational safety and the physical and mental health of laborers through law enforcement and corporate concerns to abide by relevant regulations. In the future three years, we aim to lower the rate of occupational accidents to below 30%.

Among the six special municipalities in Taiwan, Tainan has the least self-financing sources. With the decrease in house tax revenue and the pressure to allocate budgets for the central government’s Forward Looking Infrastructure Development Program, we have reduced the amount of budgets in our budget proposal for the coming year to stick to fiscal discipline rather than to increase debt. We will definitely

maximize the value of every penny we spend.

It is expected that next year we will have a deficit in annual revenue and expenditure primarily as a large proportion of the budget will be allocated for city-raised subsidies for central government projects as well as personnel costs. This includes personnel costs for the police and firefighters, an increased rate in workers' retirement preparation funds, and salaries for additional teachers of additional classes, totaling NT\$1.296 billion. Overall, the "education, science and culture" category make up the highest percentage within the next year's total budget, with economic development being the second. In addition, the percentage of social welfare has increased significantly compared to 2019. In particular, NT\$120 million was allocated to reduce urban-rural gap by renovating farm roads and waterways as well as to purchase the second set of European firefighting clothing for firefighters in Tainan City, being the first special municipality to propose the policy. In addition, the city government will provide NT\$1,000 moon festival bonus for every neighborhood chief every year. These efforts aim to provide a better living environment for our citizens and achieve a balance between city development and fiscal discipline. My team and I appeal for support from the council.

Conclusion - Building a City of Happiness for Citizens

Managing a city is synonymous to driving a train, where the administrative team must keep moving forward and honor its promises to citizens. We must always seek the best for our citizens and never stop moving forward. Through the implementation of all of the policies, we aim to provide comprehensive and thorough services that cater to the needs of our citizens in every stage of their lives.

We sincerely look forward to the support and supervision from our citizens and the Tainan City Council. Let us work together in building Tainan as a city of happiness for our citizens. Finally,

I wish everyone good health and good luck.

May the meeting be a complete success.

Thank you!