Good day, Speaker Guo, Deputy Speaker Lin, and fellow councilors.

My team and I came here today to deliver a policy address at the third regular meeting of the third session.

First, I would like to thank the Tainan City Council for passing the 2020 General Budget Proposal, working with us to promote urban construction, leading to better urban development. In the general final accounts of 2019, we had a budget surplus of NT\$3.95 billion. We have had a budget surplus for five consecutive years, which shows that "reducing expenditure before increasing revenues" is an effective strategy. Through austerity measures, we prioritize the funds according to the citizens' needs, thus carrying out policies effectively.

Since January 2020, COVID-19 has spread rapidly from China to all parts of the world, causing more than 3 million confirmed cases across 184 countries/regions. In order to continue providing public service to the citizens in the face of the global pandemic, the city government has implemented "Preemptive Preparation, Prioritizing Epidemic Prevention, Personnel Separation, and Space Preparation," improving risk management and carrying out more than 40 preemptive preparation measures. We comply with the central government's epidemic prevention regulations and guidance, integrate the resources of the central and local governments, and follow the principle of "epidemic prevention and financial relief come before economic stimulus" established by the Executive Yuan, protecting the citizens and every part of Tainan.

The city government has gained the citizens' support and cooperation in the COVID-19 epidemic prevention measures. According to the survey conducted by Global Views Monthly in the six special municipalities, over 80% of the citizens in Tainan are satisfied with the city government's epidemic prevention measures. With the increasing prevalence of the pandemic and the potential risk of infection in the community, various large-scale events have been suspended or postponed, and schools are closed to

the public. We apologize for the inconvenience and thank everyone for their support and efforts. We must continue to work hard until the epidemic is completely under control.

Regarding the achievements of the Tainan City Government from the period of September 2019 to the end of March 2020, a written report has been submitted to the council. Please refer to it at your own discretion. The following is a concise oral report on the epidemic prevention of COVID-19 and recent achievements of the city government:

1.Protect Our Home and Create a Safe City with Epidemic Prevention

On January 21 this year, the first confirmed case of the COVID-19 was reported in Taiwan. During the Lunar New Year, the city government started taking epidemic prevention measures, such as asking mask factories to resume business operations early. According to the mask-rationing plan, the city government has created two maps: "Where to Buy Masks" and "Mask Inventory of

National Health Insurance Contracted Pharmacies," so that people can buy masks near their home.

In response to the impact of the pandemic, we built an epidemic prevention and response team on February 3, to keep tabs on the relief and economic stimulus package of the central government, and develop strategies to help affected industries. On February 13, before the start of the second semester, we completed the preparation of epidemic prevention supplies for schools of all levels, prepared various prevention measures and provided online epidemic independent learning resources. On the city government's official website, there is a section dedicated to COVID-19, with information such as news regarding epidemic prevention, the relief and economic stimulus hotline and Q&As. By providing necessary information, we hope to get through the difficult times with the public.

On February 14, with the pandemic still ongoing, we assisted 142 social welfare residential institutions in epidemic prevention and suspended visits. At the same time,

we invited doctors and public health experts to form the "Epidemic Prevention Consultation and Supervision Group" to provide on-site consultation and supervision, increasing the competence of social welfare institutions in epidemic prevention.

Up until April 27, there are 16 confirmed cases in Tainan, which is the lowest among the six special municipalities. 144 individuals are in government enforced home quarantine, and 421 are in locally monitored home quarantine. To ensure that those in quarantine have everything they need at home, through public-private cooperation, we have provided quarantine hotels and quarantine care kits. Family welfare service centers have also set up 12 care bases, giving timely support and care so that we can get through this together.

As the epidemic continues to spread, the epidemic prevention measures have been upgraded from "wear masks and wash your hands frequently" to "wear masks, wash your hands frequently, and keep your social distance,"

affecting the life and work of every citizen. By making sacrifices to protect Tainan and Taiwan, everyone is a hero. During this period, the city government has received supplies and donations from all walks of life, including masks, thermometers, drinks and ambulances, demonstrating that Tainan is a city full of love, which can be seen in every corner of Tainan.

As people are more inclined to stay indoors during the epidemic, the city government has been promoting the "otaku economy," selling agricultural products on Postmall, helping industrial associations form alliances with market vendors, integrating tourism factories, markets and commercial areas, and working with e-commerce platforms to launch the "Tainan Goods Section," so that people can buy anything they want without leaving their house. In addition, we also promote home delivery, online shopping and delivery services of products from traditional public markets, so that people can shop to their heart's content without worrying about the epidemic.

In order to help workers who, due to the COVID-19, are on unpaid leave or have lost their jobs, the city government took the unprecedented step of using the secondary reserve fund to offer 200 job openings related to epidemic prevention. The first group of workers started work on April 20, and the second group will start on May 4. In addition, to give workers affected by the epidemic an supplement their income, opportunity to the city government got 1,155 public service job opportunities from the "Start Work Right Now" program of the Ministry of Labor, which is more than any other city. At the same time, we helped 13 business units apply for the "Recharge and Start Afresh" training program, and 292 people from 4 business units have applied for a subsidy to compensate for the decrease in salary. The allocation of related funds is underway.

Keeping in step with the central government, we launched Tainan's online application system "Financing Diagnostic Services Application Platform" providing

one-stop service to help small and medium enterprises and local microenterprises such as markets or vendors to overcome difficulties. We have currently helped more than 250 industries submit their application, with a financing amount of over NT\$800 million. Commercial areas have applied for a total of NT\$54.47 million for economic revitalization. Moreover, to reduce the impact caused by the epidemic, for the 59 public markets in Tainan, there is a 30% discount on booths and stalls from March to May. During the same period, the monthly royalties of the 31 outsourced historic venues are reduced by 50%. For non-public use real estate owned by the city government but leased to businesses, the rent is also reduced by 50%.

For the tourism industry, adversely affected by the pandemic, the city government has been promoting rural attractions and outdoor activities, and integrating hotels with epidemic prevention as the short-term solution. The city government took the unprecedented step of cooperating with 5 tourism-related public associations to provide training and assist in digital transformation. We received NT\$15 million of approved training funds and have started five courses, benefiting 400 tourism professionals. After the pandemic, we can look forward to the business opportunities of tourism recovery, and advertise the city's travel resources.

As for the transportation industry, we have provided 3,978 taxi drivers with fuel subsidies, 1,500 with subsidies for epidemic prevention supplies, and 2,554 with wage subsidies. Furthermore, to provide financial relief to recreational fishing vessels (rafts), we will subsidize the companies' operating costs and crew salaries for 3 months.

We take care of the disadvantaged first. Cooperating with the "Additional Living Allowance for the Disadvantaged" program of the Executive Yuan, the city government transferred the money in advance on April 21, with a total of NT\$96.19 million, benefiting more than 60,000 people. 102 people have benefited from the emergency relief, and a total of NT\$1.46 million has been issued. More than 20,000 people have applied for the worker

relief living allowance, and the approval and money transfer is underway. 3,354 applications for epidemic prevention compensation are also being approved. In order to assist the citizens and businesses affected by the pandemic, the city government launched the Joint Service Center for Relief and Revitalization Measures on the first floor of Yonghua Civic Center, providing one-stop consultation.

2.Stimulate the Economy, Attract Investment and Create a Blue Ocean for Industries

"Stimulating the economy" has always been one of the city government's main focus of policy. We opened the "Green Energy Technology Demonstration Area" of Shalun Smart Green Energy Science City. In the future, it will combine with Academia Sinica, the Greater Tainan Expo & Convention Center and the green energy industrial park still in development, forming a complete industrial cluster from research and development, production to display and marketing. Along with the expansion of the Southern Taiwan Science Park (STSP), they will stimulate economic development, gradually achieving the vision of a "core industrial area." The self-driving bus service is expected to launch in the second half of the year, with two demonstration routes, the Shalun circular line and the STSP circular line. As the first self-driving bus experimental program in Taiwan, it will lay the industrial foundation and build a world-class self-driving car base. As of the end of March this year, 27 Taiwanese businesses have returned to Taiwan, investing about NT\$128 billion and employing 8,465 people. In addition, we accelerate the development of Cigu Technology Industrial Park and revitalize existing industrial zones, which will create more than 16,000 job opportunities.

To encourage innovative research and development, we set up the WinWin Innovation & Incubation Base, where 47 teams have been mentored and 23 of which have found a company. We assist in technology and service matching of innovation teams, with a business opportunity profit of NT\$227 million. We introduce digital industries into Tainan and develop an AI digital cluster. Linker Networks Tainan Office has employed 200 local students, taking the first step to connect AI talent cultivation, technology and youth entrepreneurship in Tainan.

The city government continually strives to create a blue ocean for agriculture and present the high-quality agricultural specialties of Tainan to the world. In order to actively expand the diversified markets of the Tainan pineapple, we think outside the box and cooperate with shopping channels for the first time to promote sales of the Tainan pineapple. We also work with a number of farmers' associations in Taipei and New Taipei to enhance its marketability. At the same time, we start the acquisition and processing program of pineapples to maintain the balance between production and sales. Sinhua Fruit Market, which has obtained the certificates for green buildings and smart buildings, is expected to be completed and opened early next year, enhancing the competitiveness in the market and becoming an important wholesale market for fruits and vegetables in southern Taiwan.

We create a tourism brand of Tainan. In 2019, more than 23 million tourists visited Tainan, and the number of hotels exceeded 600. Tainan City created the nation's first "Legal Bed & Breakfast Mark" to help tourists identify safe accommodation. The construction of the BOT hotel around Anping Waterscape Park, the city's first successful investment project, is underway, and the current progress is 22.59%. Yanshuei District, Houbi District and Sinhua District were selected as classic Taiwanese towns by the Tourism Bureau, the Ministry of Transportation and Communications. In addition to setting a precedent for cooperation with Booking.com, the world's largest hotel booking platform under the name of a public agency, we also work with KLOOK, a world-renowned travel experience reservation platform, to actively assist in the digital transformation of products in Tainan. At least 100 products will be available for sale before the end of June, expanding Tainan's tourism market.

3.Better Transportation Achieves Co-prosperity of Urban

and Rural Areas

We create a better transportation environment. In 2019, the bus's ridership reached a new record of 23.68 million passengers, with an increase of 13%. We used the smart transportation system to reduce traffic congestion around interchanges, thus allowing peak traffic flow to increase 13%. Attraction zone traffic directing information is disseminated to visitors to improve traffic flow. The average speed of traffic flow at tourist areas such as Anping and 12%. We Yanshuei have improved strive for forward-looking infrastructure. 7 multi-story parking garages have been approved and have started construction this year, which should provide 2,236 additional parking spaces for cars and 1,357 for motorcycles. At the same time, smart parking management systems such as 1,413 smart parking posts and 5,188 parking spaces with ground magnet detectors have been deployed to increase the turnover rate of parking spaces, implementing the transportation policy of "good transportation, good travel, good environment and good operation."

We put emphasis on the improvement of transportation quality in remote areas. The new Orange 9 express bus, and 6 taxi-bus routes including Zuojhen and Longqi that will be opened in May will protect the right of transportation of people in remote areas. On January 6, Tainan Transfer Station was officially put into operation, and we continue to support the construction of Heshun Transfer Station and Station, promoting Pinshi Transfer local economic prosperity with transportation infrastructure. We took the unprecedented step of building 30 solar-powered e-paper smart bus stops in the Sibei area to provide real-time bus arrival information, promoting balanced urban and rural development.

The construction of Zengwun River Bridge on Provincial Highway No. 61 (West Coast Expressway), which connects the national road network and will offer spectacular coastal scenery, was recently approved by the central government, completing the puzzle of the Freeway/Expressway Network and bringing us closer to the goal of "One-hour Living Sphere in Tainan." We improve the infrastructure of Sibei. After 2 years of construction, the Siaying District South Outer Ring Road, which locals in Siaving had waited on for 15 years and cost NT\$530 million, was opened to traffic on January 18, reducing traffic congestion in downtown Siaying. We received a subsidy of **NT\$360** million from the Construction and Planning Agency to run the "Enhancement Program of Jinhua Road and Changrong Road in Sinying District," which is scheduled to finish at the end of the year, providing better roads for pedestrians and drivers. We continue to promote the North Outer Ring Expressway system to connect the four major industrial areas and living spheres.

We promote land justice, solving the problem of private land reserved for public facilities through project comprehensive review and regular comprehensive review. It is estimated that about 528 hectares of land reserved for public facilities will be returned to the people, benefiting over 10,000 landlords. After nearly 20 years of sitting idle, the Sinying Changsheng Camp completed its readjustment and opened on March 6. Along with Sinying Railroad Park nearby, it will bring prosperity to Sinying and promote its development.

4.Sustainable Green Energy Leads to Clear Waters and Blue Sky

For water control, there is always room for improvement. Cooperating with the central government, we promote the drainage treatment of Sanye River, which can effectively lower the water level by 1.77 meters, improving the situation of the drainage basin of Sanye River, so that people and businesses in the Rende area no longer need to worry about floods. We added water pumping stations in Xuejia District, Yongkang District and Madou District, using the advantage of the terrain for the rectification of internal and external waters.

To construct two lines of defense for the urban settlement, we promote the retaining wall and road structure around the Beimen community, and establish two lines of defense to block the inflow of external water, providing additional flood protection for the citizens. Using nonstructural disaster prevention measures, we built 42 autonomous flood prevention communities, and utilized the latest technology of the Internet of Things to place road flood sensors at 80 locations and monitor the operation of 120 portable pumps, making a backup of the hydrological system and improving the effectiveness of flood control.

To address climate change and achieve sustainable water reuse, we actively promote the Yongkang, Anping and Rende water reclamation project to stabilize water use in high-tech industries, so that public sewage plants can be transformed into small urban reservoirs. We opened the Liucuo and Jhu River water treatment plants, the 10th and 11th water treatment plants in the city, effectively reducing the pollution levels of Jishuei River, Erren River and Yanshuei River by 2%.

"The Spring" of Tainan, hailed as one of the "seven

most anticipated parks in the world," opened on March 7. This recreational space incorporates urban planning, culture and history, environmental protection and sustainability, reviving and renovating the old city zone. We promote the drainage basin rectification of the Jhu River, investing NT\$1.086 billion to improve flood control, make room for the river and promote aqua friendly life, thus recovering the ecological oasis of Tainan. 6 of the highly anticipated unique parks, including Yongkang Sianghe Park, have been completed, and 12 are in the phase of planning and construction. Among them is the "Special Playground of Historic Harborside Park" in Anping, the first park built through civic participation. Through three playground workshops, we decided on the theme of "Deep Sea Adventures," and have built a kingdom of amusement dedicated to children.

We promote the Blue Sky Project to improve air quality. In 2019, the number of days with clear blue sky in Tainan reached a record high of 77%, and the number of

days with red warnings reached a record low. In the 2019 evaluation of carbon disclosure cities by the CDP (Carbon Disclosure Project), Tainan City made the A List among 850 cities in the world, representing the results of Tainan's efforts to tackle climate change.

energy is a future indicator of energy Green development and one of the important factors in the development of Tainan. On April 24, we opened the office of "Green Energy Technology Industrial Promotion the Center" to be in charge of the overall plan of the city's green energy policy and accelerate the development of green energy technology. Integrating waste treatment facilities and photovoltaics, we transformed closed landfill sites into photovoltaic power plants. We built 13 photovoltaic power facilities, with the highest installed capacity in Taiwan. We promote photovoltaics in elementary and junior high school campuses, working with private sectors to set up the first photovoltaic covered court at Tainan Municipal Sin-nan **Elementary School, Anping District. In the next three years,** we will install solar panels in 206 school buildings of 90 schools, and all the feedback funds will be used for educational resources, promoting energy education.

5.Warm and Caring, We Take Care of the Disadvantaged First

The future rests on the shoulders of our children, so "investing in children equals investing in the future of our country." This year, we further increase the maternity pension from 30,000 dollars to 50,000 dollars per child for the fifth child and subsequent newborns. We added 2 parent-child centers, 1 community-based public nursery and 3 non-profit infant care centers, reducing the pressure of parents and creating a friendly environment for childcare.

We protect housing rights, implementing multi-pronged strategies to promote social housing policies. Apart from having approved 7,000 integrated housing subsidies, we also help landlords rent their property out through sub-letters, 1,200 properties a year. The city government constructed 1,145 units and obtained 855 units through the urban renewal of military camps and villages, reaching the goal of 2,000 units of social housing, the construction of which is expected to start from 2021 to 2023.

We take care of the disadvantaged first, so that Tainan can become a city full of warmth and love. We promote food banks to cherish food and rescue food surplus. On April 7, we opened the third barter bank in Taiwan, the Sibei Branch, in the basement of Nanying Green City Park, Sinving District. We also created a special vehicle to provide supplies to rural areas, spreading warmth and care all over Tainan. Up until the end of March, the barter banks have received over 2.15 million dollars' worth of donated goods and have provided service to 9,450 people. The 9 Food Cherishing Platforms have received 3,615 kg of vegetables and fresh food, benefiting more than 22,000 people. We promote the "Sunny Life Project" to help the disadvantaged start their own business, which has earned additional income of more than NT\$5 million in this session.

To implement Long-term Care 2.0, we worked with

hospitals and social welfare institutions to establish 40 dementia service bases in every district of the city, so that dementia patients in need and their families can get help near their home. We provide transportation services in 37 districts to help the disabled elderly visit a hospital or a physical therapy and rehabilitation clinic, relieving the burden of the elderly who need medical treatment and their caregivers. Through the 367 community care centers, we let the local elderly take care of those in need, promoting social participation of senior citizens. To protect the safety of high-risk groups, 95.17% of the households with the disabled have installed house fire alarms. We built the new ambulance quality control education center and launched the emergency medical service e-system, increasing the success rate of emergency first aid to 27.5%, which is nearly 5% higher than the national average. With these efforts, we hope to turn Tainan into a livable, healthy and age-friendly city full of warmth.

6.Promote Art and High-quality Education in a City of

Culture

Education will determine the future urban culture, so we must look to the future. Paying special attention to remote and suburban schools, we established the "Tainan Remote and Suburban Educational Resources Center" on January 9. Through the integration of resources between schools and the assistance of teachers, we create a homogeneous educational environment for every child. We strive for the digital campus, urban and rural construction, and the forward-looking infrastructure construction of friendly childcare spaces in response to sub-replacement fertility. We received up to NT\$3.464 billion of approved funds, accounting for 14% in Taiwan, to continually improve educational facilities. We built the city's first inclusive playground on campus at Tainan Municipal East District Degao Elementary School, and invested about NT\$26.05 million to subsidize the construction of creative playgrounds in 45 schools, ensuring equal opportunities for children with disabilities to participate in games, sports and recreational activities.

We build sustainable low-carbon schools that are safe and simple, healthy and friendly, disaster resistant, and promote energy saving and disaster prevention. We have the highest number of schools and school buildings approved for reconstruction and reinforcement, and the degree of progress made is also the highest in Taiwan. In addition, combined with the existing little league baseball field, we continue the second phase of the "Adult Baseball Field" to complete the Asia-Pacific International Baseball Training Center, building Tainan as a baseball city.

Longci Light Festival: Void Mountain, the most beautiful lantern festival in the mountains, combines young talents and community construction to increase local creative energy, attracting over 190,000 visitors during the 47-day exhibition period. The 2020 Yuejin Lantern Festival helped the town relive its glory days with experimental and innovative art, attracting 920,000 visitors during the one-month exhibition period. Tainan is the only city in the country to hold two lantern festivals, one in the north and the other in the south, one in the mountains and the other by the waters.

The contract of the "BOT Project of the Taiwan Trilogy Historical and Cultural Park" has been signed, marking a new milestone for the city of culture. As film director Wei Te-sheng said, "We are like farmers of the Jianan Plain, but this time we plant the seed of history and culture that came from Taiwan 400 years ago." This park will lead Tainan and Taiwan to the future glory of Formosa Wonderland.

Conclusion—Build a Happy and Sustainable Livable City

Looking ahead to 2020, "3 Upgrades and 3 Aspects of Sustainable Development" is our policy. Step by step, we promote the vision of urban development and collaborate with the central government on the "Great South, Great Development" plan to promote balanced regional development and reduce the gap between urban and rural areas. Transforming the challenge of the epidemic into the motivation for Tainan's improvement, the city government will continue working as a team to make sure that the citizens live in abundance and lead a happy life. We will implement each policy pragmatically and complete all major constructions on schedule. We hope to receive the continued support of the citizens and to work with the city council to build a happy and sustainable livable city.

Finally, I'd like to thank the city council again for your support, and I wish everyone good health and good luck.

Thank you!