

**Good day, Speaker Guo, Deputy Speaker Lin, and fellow councilors.**

**My team and I came here today to deliver a policy address at the fifth regular meeting of the third session.**

**First, I would like to thank the Tainan City Council for your approval of and support for the 2021 Annual Budget Proposal of the Tainan City Government.**

**My team and I adhere to the principle of treating every citizen's need with the highest priority. We have been relentless in providing services to the citizens. and solve problems in a practical manner. We have been dedicated to the development and progress of Tainan City, and measures taken include: economic stimulus via investment invitation, investment in travel and cultural industries, township revitalization and construction of a habitable city, improvement to the state of citizen welfare, and the creation of a promising and safe hometown. It is expected that through the constant development of the city, our citizens will be able to enjoy a satisfactory living standard.**

**2020 was a challenging year. In face of the impact of COVID-19, my team and I have been taking preemptive measures to**

**prevent the spread of the disease. We have worked with the central government to further strengthen our pandemic prevention efforts, safeguard our homeland, and push proposals for economic revival. It is our goal to achieve the best possible performance in the worst of days.**

**Regarding the achievements of the Tainan City Government from the period of August 16, 2020 to February 28, 2021, a written report has been submitted to the council. Please refer to it at your own discretion. The following is a concise oral report on the recent achievements of the city government:**

### **1. Safeguarding the City**

**COVID-19 vaccinations are now available to priority groups in Taiwan, and the vaccinations will encompass a wider range of people in the near future. In the meanwhile, it is advised that everyone should continue wearing face masks, wash their hands, and maintain social distancing. Only if we follow these prevention measures will we be able to embrace normalcy and enjoy holidays to their fullest.**

**As Taiwan has dropped its import restrictions on American beef and pork on January 1, my team and I have been taking**

**corresponding measures to mitigate potential impacts. Measures taken to build consumer confidence and ensure food safety include: origin verification, product labeling, proposals to garner a subsidy worth over ten billion NTD from the central government, and joint food safety inspections. In addition, we have submitted several proposals to the Council of Agriculture, Executive Yuan, including livestock productivity enhancement, local marketing, prevention of pollution from stock farming activities, and upgrade of slaughterhouse facilities. The proposals together are expected to garner a subsidy of over 700 million NTD and position Tainan's stock farming industry in an even more competitive spot. Meanwhile, all of the 24 schools with outsourced lunch services in Tainan have updated their contracts with their providers in December, 2020. The updated contracts require catering service providers to purchase and cook with domestic pork and beef. In addition, the frequency of sampling and testing meat from school lunches have been increased to five times per semester. In doing so, students and parents can rest assured that school lunches will be completely safe.**

**In terms of living safety, my team and I have launched plans**

**to install street lights in remote areas and security surveillance cameras in school. The plans have been approved with a budget of 122 million NTD from the secondary reserve fund and will install 3,336 street lights and 192 security surveillance systems. The plans will involve citizens, communities, schools, students, religious groups, and charitable enterprises and organizations. With all parties constituting the caring network, we will be able to eliminate blind spots in the public security system and build a better social protection network.**

**In terms of air quality management, the city government has launched the cross-departmental Clear Sky Program. The program includes source management and endpoint control and inspection. So far, Tainan has the highest commercial/industrial boiler replacement rate in Taiwan. My team and I have coordinated street sweepers available in the city to help contain dust entrained into the air by passing vehicles. The total length of streets cleaned has reached 498,000 kilometers, an equivalence of circling 12.5 times around the Earth. By the end of 2020, the number of registered electric scooters in Tainan was around 44,000, with a growth of 532% over a three-year period, ranking 1<sup>st</sup> among the six**

**municipalities in Taiwan. In addition, advanced sensors have been used to create the Internet of Things for Air Quality Monitoring that will further enhance the performance of air quality management. As of now, over 1,400 air quality micro-sensors have been installed around the city, the highest number among all of the cities in Taiwan.**

## **2. Boosting Industrial and Economic Activities**

**My team and I have been focusing on the development of local industries in Tainan and the construction of a business conducive environment to attract investment. We have worked together with the central government to strengthen vertical and horizontal integrations among governmental agencies, increasing administrative efficiency and accelerating investment projects as a result. Over the past two years, we have completed 33 investment projects worth over 200 million NTD each, with total investment reaching 31.5 billion NTD. Furthermore, we have attracted 673 investments totaling 66.1 billion NTD. The investments are expected to generate 90.8 billion NTD in terms of output value and create over 160,000 job opportunities. The results of investment invitation are evident, as Tainan now boasts the highest labor force**

**participation rate and the lowest unemployment rate among the six municipalities.**

**As for the construction of industrial areas, land consolidation of Madou Industrial Park is expected to be completed by August. Qigu Technology Industrial Park is now in the substantial development stage and is expected to attract 127 enterprises, creating an annual output value of 28.9 billion NTD and 9,540 job opportunities. In addition, my team and I are pushing forward the ongoing Phase 3 Expansion Plan of Southern Taiwan Science Park through the construction of connecting roads, drainage, education, social welfare, and healthcare facilities. The plan will further complete the living circle surrounding the science park.**

**As for green energy development, Tainan now owns an installed solar energy capacity of over 2GW, which is able to cover the annual energy consumption of all of the 755,000 households in Tainan. Introduction of solar energy will reduce the city's carbon emission by 1.346 million tons. In response to the global green energy trend, Tainan City Government has collaborated with the Ministry of Economic Affairs and the Ministry of Finance to launch the Salt Field Solar Power Field, the largest solar power plant in**

**Taiwan and 46<sup>th</sup> largest in the world. The solar power plant will generate 200 million kWh of green energy per year, sufficient to satisfy the annual needs of 55,000 households. Furthermore, the new solar power plant will reduce approximately 100,000 tons of carbon emissions, making Taiwan a role model city of smart green energy.**

**In terms of sustainable agriculture, my team and I have been dedicated to making Tainan's agricultural products even more competitive in the global market. Based on the cold chain logistics system, we have proposed plans to build an agricultural product processing and cold chain logistics center in Yujing District and a smart aquatic product processing and logistics center in Jiangjun District. The two plans are expected to garner a subsidy of 470 million NTD from the central government and will create a win-win for production, processing, logistics, and marketing by achieving production-marketing integration.**

**After China banned Taiwanese pineapple imports, my team and I coordinated local production and marketing operators to integrate the production and marketing momentum of cities in southern Taiwan. We have also worked together with the central**

**government to launch a three-pronged strategy, namely diversified domestic sales channels, international export sales, and product processing. The strategy encompasses short-, mid-, and long-term measures that aim to build lasting and stable sales channels and enhance the livelihood of farmers. Mike Pompeo, the former Secretary of State of the US, shared on his personal Twitter account the dried pineapple he received from Hsiao Bi-khim, the representative of Taiwan to the United States. This has aroused international interest over the tasty dried fruits from Taiwan.**

**As for job security, the city government has held three major and 206 minor job fairs, offering over 40,000 job opportunities in total. As Tainan has a high labor force participation rate of around 70% among middle-aged citizens, we have specifically coordinated suitable job opportunities for the specific age group. The first job fair for middle-aged citizens will be held on April 17 to assist these citizens in joining the labor market.**

### **3. Developing the Tourism and Cultural Industries**

**Tourism can play an important role in revitalizing the rural economy. So far, Yanshuei, Houbi, Sinhua, Beimen, Guantian, and Anping Districts have been listed as Taiwan's classic small towns**

**by the Tourism Bureau, Ministry of Transportation and Communications. Furthermore, Lioujia, Guantian, Yanshuei, Baihe, Beimen, and Jiangjun Districts have won the Taiwan Town Brand Award 2020, a demonstration of the uniqueness and competitiveness of the rural towns in Tainan.**

**In terms of domestic tourism promotion, my team and I have garnered a subsidy of over 300 million NTD with our safe travel program. In addition, our policies prioritize pandemic prevention as we seek to boost the tourism industry through local cultural resources. The number of tourists and visitors to Tainan in the second half of 2020, as a result, rebounded and almost doubled, with an increase of 275%. The number of new registered accommodation properties and overall occupancy rate in Tainan are the highest among the six municipalities. We organized a series of shopping activities and festivals for the triple stimulus vouchers issued by the central government to stimulate consumption, and in the end, was met with great enthusiasm, with the total value of registered receipts reaching 660 million NTD. Our revenue generated by historical monuments around the city also reached a record high of 180 million NTD, an increase of 19% from 2019.**

**As for the development of new cultural elements, the new main branch of Tainan Public Library opened on January 2. Serving as both an art gallery and a museum, the main branch is a milestone that marks Tainan Public Library's one-hundred-year history and its entry to the next one hundred years. Within just three months, the number of registered visitors to the main branch reached 290,000, symbolizing a new reading trend in Tainan where all citizens enjoy the pleasures of reading.**

**Arts and cultures are the most valuable treasures of Tainan. With the participation and support of numerous artists, local revitalization was made possible through events such as Longci Light Festival, Yuejin Art Museum, and Arts to District. These events allowed arts to take roots in the communities. Starting from March 6, the Arts as Spring Wind in Tainan event features mobile stages on vehicles that toured around the city to deliver stage shows. In addition, Yuejin Lantern Festival 2021, which was formerly suspended due to COVID-19, is scheduled to take place from June 26 to July 18. These efforts strive to make arts and cultural activities an essential part of Tainan's cityscape.**

**As for the revitalization of old streets, the central government**

**had invested over 100 million NTD on the revitalization of 103 old houses by the end of 2020. In response, the private sector has contributed another 300 million NTD to the efforts. Furthermore, 14 historical monuments, including the 1924 Army Social Club Building, have obtained a subsidy of 150 million NTD from the Bureau of Cultural Heritage, Ministry of Culture.**

#### **4. Social Welfare**

**As for welfare for the underprivileged groups, my team and I have been allocating resources through goods banks, food banks, and pending meal stations. These institutes allow us to deliver the right resources to the right people and realize the goal of cherishing food, realizing social welfare, and avoiding the waste of resources. We have built a charity platform and obtained over 40 million NTD in donations. The donations have benefited over 210,000 people so far. In addition, we have worked together with the nine main labor unions in Tainan to execute the House Repair Services Project for Underprivileged Families. As of now, 140 houses have been repaired under the project. Through the project, we aimed to uplift the living conditions of those in need and extend the warmth and charity of Tainan to every corner of the city.**

**In terms of long-term care, Guanmiao Community Long-Term Care Institution was launched on December 15 last year. The institution is the last piece of the puzzle to achieve the goal of building one long-term care institution in each district. It is the milestone of Tainan's long-term care system. My team and I will continue the efforts and realize the goal of having one day care center in every junior high school district. In addition, we have integrated resources in the communities and established 375 community care centers, with a goal of minimizing the proximity between senior citizens and the care centers. With the collaboration of the central and the city governments, we have launched long-term care shuttle services in Nansi, Zuojhen, Nanhua, and Longci Districts to expand the scope of Tainan's long-term care services.**

**As for the construction of a friendly environment, it is our goal to build a city of happiness, where young citizens are willing to get married and give birth and are able to afford raising children. My team and I continue to increase the number of child care institutions and resources in the city. It is expected that this year, 13 parent-child centers, 14 public community child care families, and two public infant care centers will be launched. In addition,**

**starting from August this year, childcare subsidies for households with children under the age of 5 will be raised to 3,500 NTD per month, and day care subsidies will be increased to 7,000 NTD monthly. The expanded program will cover more households than before and will be applicable to households receiving subsidies for parental leaves. Furthermore, starting from August, 2022, childcare subsidies will be raised to 5,000 NTD, and day care subsidies will be increased to 8,500 NTD. This will bring us one step closer to the goal of supporting child care for households with children between the age of 0 to 6. Meanwhile, my team and I are also working on the expansion of our house rental subsidy program, the execution of the house subletting program, and the acceleration of social housing for young adults. We aim to make Tainan a livable and affordable city.**

**In terms of campus improvement, to achieve the goal of air conditioning in every Taiwan school by 2022, my team and I have submitted plans to improve electricity use and install air conditioners in schools. The central government has approved the plans and allocated a budget of approximately 3 billion NTD. We are the first city in Taiwan to complete the contracting process of**

**the first stage electricity improvement program for schools. Meanwhile, procurement and tender for air conditioners are in progress. We have also been installing solar photovoltaic systems and planting trees in schools in order to increase energy efficiency and achieve sustainable development.**

**As for campus safety and security, reconstruction of school buildings damaged by the 0206 earthquake has been completed, and we have obtained a budget of over 1.7 billion NTD to subsidize the reconstruction and retrofitting of old school buildings that are scheduled to be executed between 2020 and 2023. As of now, Dongsing Elementary School in Siaying District is under reconstruction. In addition, to ensure the safety of students while playing in school, we are also working on the maintenance of playgrounds in schools, which will be completed by the end of this year.**

**In recent years, my team and I have been advocating cooking school lunch in centralized kitchens. As of the 2020 academic year, 48 schools have been equipped with centralized kitchens, providing lunch to 42% of the schools in Tainan. Meanwhile, the plan proposed by the Ministry of Education to build centralized kitchens**

**in remote schools has been approved by the Executive Yuan. The rate of schools covered by centralized kitchens in Tainan is estimated to grow to 62%, the best performance among the six municipalities.**

**As for the promotion of bilingual education, my team and I have launched the plan to double the number of bilingual elementary and junior high schools in Tainan, in response to the central government's goal to develop into a bilingual nation by 2030. In the 2020 academic year, we established the first ever cross-discipline bilingual education advisory group in Taiwan. In the 2021 academic year, the bilingual education center will be launched. It is our goal to provide equal opportunities and educational resources to students both in the city and in rural areas.**

## **5. Building a Livable City**

**As for the construction of road networks, we have invested over 65 billion NTD to balance regional development. On the 18th of December last year, the ring road east of Sigang, which took 334 million NTD to build, was completed and launched. The plan to improve the road networks around Linchupi and Siaonanhai scenic areas in Baihe District has been completed as well. The**

**improvement work involved six tertiary roads in Baihe and Houbi Districts, such as Tertiary Road South No. 86, with a total improved length of 17 kilometers. In response to the relocation of Sinhua Fruit and Vegetable Market, Tertiary Road No. 175 will be widened by the end of July. In addition, to address the growing need for the development of Southern Taiwan Science Park (STSP), tender for the construction of the 5-40M and 10-30M roads connecting the northern part of STSP has been completed. The project will begin in May. In addition, to enhance the road networks for the transportation of agricultural products, my team and I have implemented the renewal and improvement project. As of now, a total of 577 kilometers of agricultural roads and fishways as well as 55 kilometers of waterways have been renewed or improved. Our total length of renewed or improved roads is top among the six municipalities. This year, we have increased the budget for the project to 823 million NTD, with a goal of enhancing the infrastructure for the agricultural industry.**

**The two projects of access roads connecting Shalun Smart Green Energy Science City, namely the extension of Gueiren 13th Road to Guanmiao District and the connecting road between**

**Shalun Station (Tainan HSR) and Tertiary Road South No. 154, have been completed, and the two connecting roads were launched on January 25, turning a new chapter for the traffic around the specific zone of Tainan HSR station. The project of eastern Tertiary Road Special 27 in Rende that took over 1 billion NTD has been completed. Launched on January 27, the road is expected to address the heavy traffic on City Highway No. 182 and the congestion around Rende Interchange on Provincial Highway No.1.**

**In terms of transportation, my team and I have invested 140 million NTD in the construction of Sinying Transfer Station. This critical transportation hub for northern Tainan was launched on January 20, and is expected to drive local development through a more efficient transfer system. Tainan City has received a subsidy of over 4 billion NTD from the Forward-looking Infrastructure Development Program to build 9 parking lots. The new parking lots together will provide 2,700 parking spaces for cars and 1,629 for scooters. Furthermore, a smart transportation management system will be introduced to make both parking and driving easier in Tainan. Right now, we are installing accessible traffic signals for the visually challenged as well as variable message signs (VMS). We**

**are also working with companies and schools to launch the School Traffic Accident Risk Mapping app. These plans will ensure citizens safer and smoother traffic.**

**Self-driving buses in Tainan are moving into a new chapter. On April 8, four service providers signed a letter of intent (LOI) and formed the official self-driving bus alliance of Tainan, bringing us one step forward to commercial operation. The self-driving bus service is expected to be available in the 3rd quarter this year and will charge the same rate as regular buses. The service will allow smart technologies to take root in the city.**

**As for water facilities, my team and I are accelerating the construction of sewers and the implementation of reusing water. By the end of this year, the sewage system will be connected to 24% (around 170,000) of households in Tainan, and the total length of the sewers will reach 505 kilometers. In addition, Yongkang Water Recycling Facility has started providing reclaimed water to Southern Taiwan Science Park for industrial use. The supply will grow from 2,500 tons as of now to 8,000 tons per day. After the completion of the three water recycling facilities in Yongkang, Anping, and Rende, the total supply is estimated to reach 63,000**

**tons per day, realizing the goal of water sustainability.**

**2020 was the first time in 56 years Taiwan had no typhoons at all. To fight against the drought, Tainan has reduced its water supply since February 25 and water pressure since April 1. In addition to a series of strategies taken to prolong water supply, we have also initiated projects to address the impacts of drought and required water conservation in industrial zones. Furthermore, supplementary water sources have been on standby, including 19 anti-drought wells and 6 water resource centers. The water recycling system will be able to supply 160,000 tons of reclaimed water per day. We have installed the first container-size RO filter system in the sewage treatment plant in Tree Valley Park, which is able to produce 430 tons of reclaimed water daily. By the end of June, a total of 38,000 tons of reclaimed water will be produced. My team and I will continue to maintain a steady water supply and overcome challenges brought by the drought together with the citizens.**

### **Conclusion - Building a Happier Tainan City**

**It takes long-term investment to achieve goals. From small steps to giant leaps, my team and I are determined in our efforts to**

**develop technology, cultural, manufacturing, tourism, agricultural, and food industries. We are relentless in enhancing our welfare system to provide citizens with a better living standard.**

**We have seen significant progress in Tainan's infrastructure. Southern Taiwan Science Park has been providing job opportunities for the citizens. Shalun Smart Green Energy Science City is under steady development. And we are boosting the tourism industry through the integration of our cultural assets. These achievements have made Tainan a role model livable city in southern Taiwan.**

**I would like to extend my appreciation for the support and encouragement of the citizens and guidance from the city council. Let us work together and make Tainan an even happier city than ever.**

**Finally, I wish you all good health and good luck.**

**May the meeting be a complete success.**

**Thank you!**