

Good day, Speaker Guo, Deputy Speaker Lin, and fellow councilors.

My team and I came here today to deliver a policy address at the sixth regular meeting of the third session. First of all, I would like to thank Tainan City Council for your support and guidance to the city government. With your support, the city can continue to improve, and Tainan will become a better city.

The Annual Budget Proposal for next year has been completed, and the annual revenue deducted by the annual expenditure will be negative NTD 4.05 billion, a value less than that of last year. In terms of annual expenditure, the expenditure on "education, science and culture" is the highest category, accounting for 36.76%; expenditure on "economic development" is the second highest category, totaling 18.55 percent; and expenditure on "social welfare" has increased significantly compared with previous years, with a spike to 17.86%.

In order to cater to the needs of every citizen, my team and I have developed various welfare policies, including "increasing the subsidy for the first newborn from NTD 6,000 to 10,000" and a new health insurance benefit of NTD 1,000 for senior citizens with

an individual income tax rate below 12%. We have expanded our denture subsidy program to cover more people and worked together with the central government to establish central kitchens in remote schools. In order to foster the development of athletes, we are gradually increasing the prize money of various competitions and expanding our care program for the athletes.

In addition, the budget for road maintenance and park maintenance will be increased by NTD 100 million, and the budget for agricultural roads, fishways, and waterways will be increased by another NTD 180 million. Ever since I took office, budget of this category has increased significantly by NTD 405 million, a twofold growth. It is the goal of my team and I to increase the city's competitiveness and bridge the gap between urban and rural areas. I sincerely request your support and approval.

Regarding the achievements of the city government from March 1 to August 15, 2021, a written report has been submitted to Council. Please refer to it at your own discretion. The following is a concise oral report on the recent achievements of the city government:

1. Safeguarding the City Under COVID-19

Facing the continued impact of COVID-19, Tainan City has carried out a total of 136 days of epidemic prevention work from May 10 to September 22. There were 19 days where we had confirmed cases, and 117 days where we had non. We have achieved a record of zero confirmed cases for 87 consecutive days. This is the result of the joint efforts of all citizens.

In terms of epidemic prevention and preparation work, the city government has developed an "AI Smart Epidemic Prevention System." The system helps monitor the flow of people in traditional markets and traffic stations, greatly improving the efficiency of epidemic prevention and control. At the same time, my team and I took the lead to launch the "Public Live Streaming Classroom" on May 20, allowing students to stay home without suspending their studies. So far, the platform has had 9 million views. It is a sign of recognition by all teachers and students in Taiwan.

In response to the cluster in Annan District, we immediately expanded the screening coverage, identifying potential contacts and executing necessary quarantine within 3 days. Nearly 4,000

people were screened and the transmission chain was quickly cut off. At the same time, a large-scale screening station was set up for migrant workers to check against COVID-19. Within one week, more than 6,000 people were screened, and 652 dormitories for migrant workers in the city were inspected to ensure a stable economic development and allay public anxiety.

In addition to the rigid reinforcement of mask rules, our epidemic prevention efforts also includes vaccination. A total of 283 vaccination stations have been established in the city, and every 12,174 Tainan citizens enjoy the access to one vaccination station on average. The service density is the highest among the six special municipalities in Taiwan. In addition, the city's 33 day care centers provide 46 day care shuttle cars and 37 rehabuses to transport more than 1,900 elderly citizens to the vaccination stations. They have jointly protected the health of the elders in Tainan City.

In the prevention of African swine fever, in order to protect the pig farming industry in Tainan, my team and I have formulated a three-pronged strategy of "strict inspection, strict prevention, and strict punishment" to protect the health of people

in Taiwan and the pig farming industry. During August 24 to 26, we completed pig health status and biosafety inspections across the 598 pig farms in the Tainan. In addition, two years ago, two high-speed food waste fermentation plants were constructed in response to the disease. The plants were affirmed by the central government. The way food waste is processed in Tainan will become a model and benchmark and serve as an SOP for all of the other cities in Taiwan.

2. Economic and Industrial Development

To accelerate investment in Tainan, my team and I have been actively building Tainan into a preferred city for investment from improvement in environmental and industrial structures. This year, 210 investment projects have been launched, attracting a total investment of NTD 20.8 billion and NTD 40 billion in output value. The projects have helped create more than 5,400 job opportunities. In addition, through monthly investment follow-up meetings, my team and I are assisting companies to execute their investment plans. Currently, 96 major investment projects with a scale of over NTD 200 million each have been added to our follow-up list. The total investment scale has reached NTD 314.9

billion.

My team and I have been developing Southern Taiwan Science Park and Shalun as the twin engine that drives Tainan's overall economic development. In the first half of this year, the turnover of Tainan Science Park exceeded NTD 486 billion, a YOY increase of 31.74%, which was an impressive growth performance. Garmin, a major global wearable device manufacturer, has recently invested in the city's Tree Valley Park, with an estimated investment scale of NTD 9 billion, which is expected to create an annual output value of over NTD 50 billion and provide 7,500 job opportunities. The Shalun Smart Green Energy Science City Office, which is responsible for the resource integration of the entire Shalun region, has been officially launched. It has recently obtained subsidies from the Forward-Looking Infrastructure. Development Program 2.0 for Shalun Industrial Park. Looking forward, we expect to build a more comprehensive science and technology industry corridor. The Greater Tainan Convention and Exhibition Center is expected to open in the second quarter of next year, and the first Mitsui Outlet Park in southern Taiwan will open early next year. The

technology industry cluster has gradually taken its shape.

In addition, the Eighth Commercial Land in Yancheng, South District will be jointly developed by Eslite Bookstore and restaurant brand Tan Zuo Ma Li by building a 19,835 square meter complex that boasts to be the first single, detached street-side store in southern Taiwan, which is expected to provide more than 250 job opportunities. In addition, Nan Ren Hu Entertainment has announced to invest NTD 10.34 billion in the Waterfront and Recreation Complex Area of the Port of Anping, creating more than 1,000 job opportunities. The investments will drive Tainan's economic growth and foster the development of an integrated platform for the harbor and the city, adding new momentum for Tainan's urban development.

In terms of enhancing our agricultural competitiveness, Tainan's mango production volume ranks first in Taiwan. Through the launch of domestic marketing campaigns and strategies such as market diversification and mango processing, as well as video conferences with foreign businesses on procurement, we have created business opportunities worth NTD 348 million. Pomelos in Tainan have won international recognition, and a total

of 10.78 metric tons of pomelos have been sold to the Japanese market, which holds high standards for all imported produce. This accounted for 70% of Taiwan's total pomelo export to Japan. With an investment of NTD 825 million, the construction of the Taiwan's most beautiful Sinhua Fruit and Vegetable Market is expected to be completed in October. The Jiangjun Smart Aquatic Product Processing and Logistics Center, with an investment of NTD 144 million, will be contracted for construction before the end of the year.

In terms of COVID relief and revitalization, in line with the Central Government's COVID Relief Package 4.0, my team and I adhere to the principles of providing preferential, lenient, and expeditious approval standards for relief application to assist businesses and labors impacted by the pandemic. Together, we have launched more than 40 local relief programs in Tainan, with a total funding reaching NTD 93.55 million. This is coupled by Tainan's Back-to-Work Subsidy Plan for 200 applicants and Insurance and Loan Interest Relief for 1,000 applicants. At the same time, we have collaborated with delivery couriers and taxi drivers to provide delivery service for retailers in shopping

districts, markets, and malls. The new platform, Tainan Convenient Delivery, which aims to provide service and reduce COVID impact at the same time, has received over 24,000 orders, totaling NTD 14.21 million.

In addition to the Quintuple Stimulus Voucher program, my team and I have launched the Tainan Revitalization Plus program, with a hope to maximize the overall effect. We took the lead and held the 2021 Tainan Shopping Festival on August 23, and released the Tainan Voucher on September 6. We welcome people from all over the country to come to Tainan for shopping and lucky draws. So far, more than NTD 500 million worth of receipts have been registered. My team and I aim to encourage more consumption and as a result benefit all citizens.

3. Infrastructure Construction and Revitalization

To build a convenient transportation network, the construction of the planned 10 - 30M and 5 - 40M roads in the designated area of Southern Taiwan Science Park has started in May, and will be completed by the end of this year and the end of next year respectively to improve the living environment around the park. In terms of roads connecting Shalun Smart Green

Energy Science City, the progress of the widening plan of the ramp connecting Datan Interchange on Provincial Highway 86 (to HST Station) has reached 64.16%. The connecting roads to Yongkang Interchange on National Highway 1, with a cost of more than NTD 3.7 billion, is under construction. In particular, the 3-60-20m road has been completed earlier and opened to traffic, alleviating traffic congestion between Annan District and Yongkang Interchange. The project to expand Tainan Metropolitan Expressway to connect with the interchange to National Highway 1 has been approved by the National Development Council, marking another milestone for Tainan's convenient transportation network. In addition, Heshun Transfer Station, with an investment of NTD 120 million, started on June 23 and will become a new landmark of transportation in Annan District.

In order to improve the quality of park playgrounds and ensure the safety of both children and adults, my team and I have started examining the 336 public parks and attached children playgrounds in Tainan and draft improvement plans right away according to the new standards released by the Ministry of Health

and Welfare. We have allocated a budget of NTD 100 million for both this year and next year. It is estimated that 138 parks will be covered in the program by the end of this year, and the remaining shall be completed before January 2023.

In order to improve living the standards, production activities, and ecological constructions in rural areas and execute the rural rejuvenation program, my team and I have engaged 97 rural communities in the program, ranking first among the six special municipalities with a total of more than NTD 1.48 billion in subsidies. As a result, the rural areas can now demonstrate a new side of them.

In order to increase the city's flood control capacity, my team and I have adopted a comprehensive water control strategy that is adapted to local conditions to continue improve our water control infrastructure. During the southwest airflow impact in July and August, Tainan saw an intense rainfall in a short period that exceeded its water control standard. The 57 pumping stations in the city played a key role in flood prevention, with a total of 9.76 million tons of water pumped and drained, which greatly shortened the flooded area and flooding time. In addition, my

team and I have obtained a subsidy of NTD 78.54 million from the Construction and Planning Agency for the first phase of the Sewage Construction Plan in North District to contain flooding. We have garnered NTD 300 million from the central government to build the Yanzhou Pumping Station to reduce flooding impact in the Yanhan area.

4. The New Charm of Art and Cultural Tourism

To further develop the arts, culture, film and television industries, my team and I have invested NTD 240 million on the first film and television base in Annei Sugar Factory, a project in collaboration with the Ministry of Culture. The first historical drama filmed in the base, Seqalu: Formosa 1867, was premiered on the Public Television Service (PTS) and has attracted heated discussions. Starting on September 17, the base is open for visits on a reservation-only basis. In addition, the hit TV series, The Making of an Ordinary Woman 2, was filmed on Jingliao Old Street in Houbi District, and the sites appeared in the series have become a destination of drama craze.

In addition, my team and I have successfully obtained a subsidy of NTD 186 million for the development of Guanziling in

Baihe District, Hutoupi in Sinhua District, and the fan-shaped salterns in Jiangjun District. We have been marketing both scenic spots in the mountains and by the sea and proposing for a new service area along Provincial Highway 61 in Jiangjun District to create more business opportunities for the tourism industry. Our new project, 400 Years of Tainan - Cultural Assets Field Regeneration, was approved by the Ministry of Culture on July 13 with a total funding of more than NTD 370 million. At the same time, our proposal to build a traditional art and culture preservation center has also received a subsidy from the Ministry of Culture subsidized for pre-opening planning. My team and I aim to re-brand Tainan as a city of traditional arts and culture.

In terms of promoting safe tourism, my team and I have launched Tainan City Tourism Industry Safe Travels Stamp Certification Program to help businesses improve their safety standards. We have been assisting these businesses in applying for Safe Travels Stamps from the World Tourism & Tourism Council (WTTC). Moreover, we are promoting certificates for safe restaurants, safe hotels, safe dining, and safe scenic spots. We aim to make Tainan a safe destination for tourists.

On August 25, the Michelin Guide announced that Tainan will be included in its scope in 2022. This further confirmed that Tainan is the City of Gourmet. The number of old house B&B with rich historical and cultural backgrounds in Tainan has exceeded 400. They together represent Tainan's unique brand of B&B. In addition, the Guanziling Hot Spring Area in Baihe won the Environment Friendly Tourism Gold Award at the Taiwan Golden Hot Spring Award. In the near future, my team and I will be holding various events, including the 2021 Guanziling Hot Spring Gourmet Food Festival, the 1st Tainan International Music Festival, the 2021 Bringing the Arts to Your Community, the Cigu Seafood Festival, and Water Recreation Activities. These events will showcase the new charm of the city.

In promoting the inheritance and innovation of aboriginal cultures, Cahamu Tribal University in Tainan is the only university named in an aboriginal language in Taiwan. Cahamu has been accredited as a superior university for 8 consecutive years. My team and I have launched the construction of the Indigenous Creative Center to build a base for the development of the city's aboriginal industries and cultivate local cultural and

creative talents as well as indigenous brands.

5. New Vigor of Social Welfare

Regarding the publicization of early childhood educare, my team and I have doubled the amount of affordable educare services to reduce the burden of parenting. We aim to increase the share of affordable and public educare service to over 70%. That is, 7 out of every 10 children can enjoy affordable education and care services. In addition, we have provided 8 additional classes exclusive for 2-year-old children in the 2021 academic year, and another 58 classes accommodating 824 students will be ready for service within the next three years.

In terms of developing the sports industry, the National Games will be held in Tainan in 2023. On July 28, the central government approved a budget of NTD170 million on the renovation of 14 sports venues, including billiards and more. In addition, my team and I have been planning on the construction of national sports centers. We have received a budget of NTD 460 million from the central government on the construction of the city's first National Sports Center in Annan District and the second in Sinying District. In addition, the second phase of the

construction of Tainan Asia-Pacific International Baseball Stadiums and Training Center is on progress, and two infield practice fields have been completed. The center will become the most comprehensive venue for baseball games and training in Taiwan. With the center, Tainan will become an international city of baseball.

In the promotion of public housing, my team and I continue to facilitate the development of public housing for young people. We have executed the program with a pragmatic and diversified approach to cater for the housing needs of the citizens. The construction target has increased from 2,000 to 4,229 units. It is estimated that the construction of 1,174 units will begin this year. It is our target to strike a balance between urban development and housing justice.

In terms of care services for the elderly, Tainan now has a total of 378 community care stations to allow the elderly care and welfare services to spread and take roots in the city. The Ministry of Health and Welfare recently announced the shortlist of the 7th Golden Community Care Stations Awards. A total of 4 communities in Tainan were nominated for the group awards, and

five long-term care staff members were shortlisted for the individual awards. Our efforts have received the greatest recognition and honors.

Conclusion - Building Tainan as a Livable, Suitable for Living, and Easy-to-Live City

In the face of challenges, my team and I have been sticking to our original intention of serving the people. We believe in turning crises into opportunities and converting setbacks into strength. We will continue to improve the efficiency of urban governance with more concrete actions to promote balanced regional development. We aim to build Tainan as a livable, suitable for living, and easy-to-live city.

Finally, I wish you all good health and good luck.

May the meeting be a complete success.

Thank you!