Good day, Speaker Guo, Deputy Speaker Lin, and fellow councilors.

My team and I came here today to deliver a policy address at the eighth regular meeting of the third session. First of all, I would like to thank Tainan City Council for your supervision and support, which helps Tainan move forward.

Leading the city government team to fulfill our commitment to the citizens, we implemented the "National Single Self-use Residence" low tax policy to reduce the burden of citizens; we designated the Longci Niupu Badlands as a nature reserve, preserving a world-class natural landscape; we distributed Chong Yang Festival cash gifts to the elderly and increased the 2023 health insurance benefit, taking care of 316,492 senior citizens; childcare allowances and childcare subsidies have been increased again, reducing the burden of childcare. All this makes Tainan citizens feel happy and proud.

We adhere to the principles of fiscal sustainability. Not only has the gross debt been reduced by NT\$22.4 billion in the past three years, but we also have a borrowing capacity of up to NT\$99.2 billion in 2022, allowing Tainan to continue its

development; we initiated more than 16,000 local infrastructure projects with a total amount of over NT\$11.4 billion, completing 698 major projects of over NT\$10 million; we won more than 1,000 national and international awards and received excellent results in our performance assessment, striving to do better so that citizens can live better.

The Annual Budget Proposal for 2023 has been completed, with a deficit of NT\$4.555 billion. In terms of annual expenditure, the expenditure on "education, science and culture" is the highest category, accounting for 37.3%; expenditure on "social welfare" is the second highest category, increasing by NT\$1.048 billion and totaling 18.8%, further improving the social welfare system. I sincerely request your support and approval.

Regarding the achievements of the Tainan City Government from the period of December 25, 2018 to June 15, 2022, a written report has been submitted to the council. Please refer to it at your own discretion. The following is a concise oral report on the achievements of the city government in the past four years:

I. Heartwarming Care Services for All Ages

We provide childcare resources to build a livable city for

young people. The contract rate of quasi-public infant care centers and babysitters has reached 99%, doubling the public childcare resources; the coverage of public preschool education services has been expanded, and the ratio of affordable and public/quasi-public preschool education reached 78.4% in the 2021 academic year; we build children's dream parks, completing 15 out of 28 planned featured parks.

To help young people enhance their innovative and creative abilities, we launched the WinWin Innovation & Incubation Base, created business opportunities worth over NT\$400 million and provided more than NT\$2.27 billion in loans for young entrepreneurs and aspiring farmers; we promote the public participation of young people, so that their opinions can be heard and implemented in policies. This year, more than NT\$600 million has been invested in youth policies, creating a niche for young people to make a living in Tainan.

Long-term Care 2.0 resources are allocated throughout the city. In the overall community care service system, we have provided case management service to more than 830,000 people and long-term care benefits and payment service to over 28.59

million people; we established the second culture health station for indigenous peoples in Yongkang District and 18 bagong care stations (Hakka senior care stations) in Tainan, so that indigenous and Hakka senior citizens can receive the best care; the Beimen Branch of Sinying Hospital, MOHW will be put into operation in October as Tainan's first "Multiuse Long-Term Care Resource Center". In addition, public and private sectors work together to set up residential long-term care institutions with a total of 2,402 beds, making Tainan an age-friendly city with long-term care.

Strengthening the educational system, we built new schools including Yan-Hang Junior High School, Jiufenzi Elementary and Junior High School and Siao Sin Elementary School Liantan Campus to meet educational needs; we invested more than NT\$920 million on sports facilities and the environment of 138 schools; at the same time, to help teachers and students stay safe during daily commute, 16 safe routes to school have been completed, with 19 under construction; Taiwan's first public live streaming classroom now has more than 9.8 million views, allowing students to stay home without suspending their studies.

The Bureau of Sports, Tainan City Government was

established to achieve the goal of "Healthy Citizens, Sustainable City and Exceptional Sports". The first international competition "WBSC VI U-12 Baseball World Cup 2022" will take place at the Asia-Pacific International Baseball Training Centers on July 29. We are also organizing the 2023 National Games and building civil sports centers to realize the vision of Tainan as a sports city.

Our 12 social welfare centers have provided service to more than 160,000 people, protecting and taking care of the disadvantaged in Tainan; we set up food banks, barter banks, food cherishing platforms and public welfare platforms to make the most out of donated resources, benefiting over 930,000 people; to increase the mobility of the disabled, there are currently 156 rehabuses in use, with a total of 960,000 round trips. Every citizen in need can enjoy all kinds of reliable and immediate service.

II. Stimulate the Economy through Industry Development

The city government continues to build a high-quality investment environment. We completed 1,057 investment projects, attracting a total investment of NT\$124.5 billion, creating more than 34,000 job opportunities, thus attracting more people to

come work in Tainan.

We promote the twin engines of growth from Southern Tainan Science Park (STSP) and Shalun to build a southern Silicon Valley. The second phase of the development project of the Cybersecurity & Smart Technology R&D Zone in Shalun has recently broken ground; National Cheng Kung University Hospital's Shalun Branch has been approved by the Ministry of Health and Welfare; Premier Su Tseng-chang announced the launch of the development plan of the "Tainan Science and Technology Industry Zone" in the West Central District. Combined with the Green Energy Science City, Healthcare and Shalun Industrial Park, Shalun Medical Service and Innovation Park, Cigu Technology Industrial Park and Sinshih Industrial Park, which are under development, Tainan will become the core of technology industry.

We invite great talents to "take root in Tainan". The city government has organized more than 1,000 talent recruitment activities, providing over 240,000 job openings with an initial matching rate of over 50%. The unemployment rate in Tainan has not only been lower than that of Taiwan for three consecutive

years, but it is also the lowest among the six special municipalities.

To enhance Tainan's agricultural competitiveness, we have been building a cold chain logistics system for agriculture, fishery and animal husbandry, and the Sinhua Fruit and Vegetable Market will be officially opened in October; we expanded the local and global sales channels of agricultural and fishery products, exporting to new markets such as Canada, the United States, Japan and New Zealand. Adopting diverse marketing strategies, our actual sales exceeded NT\$280 million, allowing Tainan's high-quality agricultural and fishery products to go global.

In the past four years, the Taiwan International Orchid Show has accumulated more than 410,000 visitors, with sales totaling more than NT\$23.1 billion in domestic and international markets, which is valued by the central government. The Council of Agriculture, Executive Yuan will take over and continue to promote the transformation of the Taiwan Orchid Plantation, which is expected to be unveiled at the end of August. We hold local industrial and cultural activities, increasing the output value by more than NT\$310 million and attracting 1.82 million tourists. Moreover, a total of 97 rural communities have been approved,

ranking first among the six special municipalities with a total of more than NT\$1.5 billion in subsidies. As a result, the rural areas can have a makeover and transform into sustainable communities.

III. Protect the Health and Maintain the Quality of Life of Citizens through Epidemic Prevention and Economic Revitalization

Using smart technology, we create Tainan's own epidemic prevention system. We have developed online systems such as "Tainan Vaccination", "Tainan Shared Care Cloud", "Tainan Vaccine Chatbot" and "AI Screening Test Result Verification". Nearly 1.55 million appointments have been made for the "Tainan Vaccination" service, and isolation notices have been downloaded more than 570,000 times. Up to 3.24 million care messages have been sent through Tainan Shared Care Cloud, and the chatbot's automatic responses reached 91.19 million. Thanks to every epidemic prevention personnel and the cooperation of every citizen, the number of confirmed cases in Tainan is the lowest among the six special municipalities. Let us protect Tainan together.

As for dengue fever prevention, there haven't been any

domestic cases since 2020. Apart from the continuous implementation of "patrol, discard, clean, and brush", we also launched Taiwan's very first "AI Dengue Fever Prevention Platform", using digital technology to quickly respond to the needs of epidemic prevention and demonstrating our determination to protect the health of citizens.

In terms of COVID relief and revitalization, we worked with the central government to subsidize the salaries and working capital of adversely affected companies by more than NT\$2.1 billion; over NT\$250 million of subsidies have been provided for quarantine accommodation. To assist laborers impacted by the pandemic, we promoted the Back-to-Work Subsidy Plan, providing 8,184 job openings; through the "Recharge and Start Afresh" and the "Working Hours Reduction Compensation" programs with more than NT\$400 million in subsidies, we have made sure that over 140,000 laborers have a steady income. This year, the city government has proposed nine major relief measures and six major revitalization plans, investing NT\$1.88 billion along with the central government to balance the needs of epidemic prevention and people's livelihood.

IV. Charming City with Deep-rooted Culture

Tainan is the first city in Taiwan. We use cultural construction to connect regional development. The Southern Branch of the National Central Library & National Repository Library in Sinying has been successfully contracted, further demonstrating the beauty of the cultural capital; we established the "Tainan's 400th Anniversary" preparatory committee and released the key visual and theme music. With the vision of "Tainan and the World, Hand in Hand", Tainan will lead Taiwan on a confident new journey to the world.

We aim to make Tainan City the first choice for sightseeing. We create a 2.5-kilometer golden canal, connecting the Spring and the glamor spots along Huanhe Street waterfront. Along with the reconstruction of Linan Bridge and the water quality improvement of the canal, we restored the canal waterfront to its former glory; we promote mountain-sea cross-regional tourism, create the tourism brands of the Qingkunshen Fan-shaped Salt Fields, Guanziling and Hu-Tou Pei, and successfully obtained the NT\$200 million subsidy for the "Gold Coast—New Ocean Paradise", making significant progress in tourism facilities; as

more and more home stays and hotels obtain the authorized room mark, along with the promotion of the country's first home stay facility operation convention, the number of hotels, the number of new registered accommodation properties and overall occupancy rate in Tainan are the highest among the six municipalities in 2020 and 2021, successfully building a high-quality tourism brand in Tainan.

To capture the charm of Tainan, we have organized a variety of cultural and festival activities such as Yuejin Lantern Festival, Longci Light Festival, Bring the Art to Your Community, 2022 in Tainan, Tainan Music City, Tainan Market, and Tainan Christmas and New Year's Eve event, attracting more than 9 million visitors with all those wonderful events.

To recognize the multi-ethnic society and promote diverse cultures in Tainan, we established the Indigenous Peoples Affairs Commission and the Hakka Affairs Commission, and support the Siraya name rectification movement. Furthermore, we created the indigenous cultural industry platform, the construction of the Indigenous Creative Center has been awarded, and we have also started planning the Beitouyang Settlement Service Center; to

promote Hakka, a total of 126 schools have organized "Hakka in daily life" classes and cultural tour trains, and 2,447 children from 16 kindergartens have participated in the Hakka language and culture promotion program.

V. Strike a Balance between Livable and Sustainable Construction

We improve the transportation network, connecting the living areas and opening up the conception and governor vessels of Tainan's development. The Executive Yuan has allocated NT\$6.636 billion to the construction of Zengwen River Bridge on Provincial Highway No. 61 (West Coast Expressway), completing Freeway/Expressway Network. Additionally, we the completed the construction, widening and improvement of 52 roads, including the Guiren 13th Road to Provincial Highway 86, and the Siaying District South Outer Ring Road. A total of 793 km of roads have been improved, and 18 new/reconstructed bridges and 292 bridge repairs have been completed; in addition, we invested NT\$3.452 billion in the repair of 1,004 km of agricultural roads, 134 km of waterways and 104 km of fishways, ranking first in Taiwan in terms of improvement, so that we can promote

balanced urban and rural development.

As the final piece of the puzzle of Tainan's public transportation, the overall road network of the MRT system has been approved by the Ministry of Transportation and Communications. The first phase of the blue line, blue extension line, green line and red line have all started their planning process according to the procedures. The dark green line, which will strengthen the connection between the three core living areas of Tainan, STSP and Shalun, was subsidized by the Ministry of Transportation and Communications for a feasibility study, so that Tainan's MRT development can continue to move forward.

In order to meet the parking demand, more than 40,000 parking spaces have been added; we promote the taxi-bus, with 20 routes in 14 districts, providing service to over 69,000 people, so that rural areas in Tainan are more easily accessible.

To build a resilient city with comprehensive flood control, we invested NT\$14.3 billion in water control, with a total of 59 pumping stations, 2,374 water gates and 469 portable water pumps of over 8 inches. We also constructed 3 flood detention ponds and built 57 autonomous flood and mudflow prevention

communities with smart disaster prevention. At the same time, we built 3 water recycling facilities and promoted the construction of the sewerage system, increasing the penetration rate to 25.31% and taking over more than 180,000 households; in addition, by the end of 2021, the length of the stormwater sewer drainage box culvert in Tainan is the longest in the country, which is an indication of the city's progress and will improve the quality of life of citizens.

To implement housing justice, we promote the "house tax low tax policy" and the "non-self-use" house tax. Using various methods to promote public housing, we have planned 7,000 units. Along with the housing subsidies provided by the central government and the house subletting program, these policies and efforts can make life more livable in Tainan.

To build a new green city, the installed solar PV capacity of the Solar City Project 2.0 has exceeded 3.5 GW, and the estimated annual energy production is about 4.5 billion kWh, which covers the needs of over 1.29 million households annually, and emissions reduced per year is over 2.27 million tons. In response to Taiwan's Pathway to Net-Zero Emissions in 2050, we announced "Tainan's Pathway to Net-Zero Emissions in 2050", focusing on major aspects including energy transition, low-carbon green transport, building energy efficiency, circular economy and sustainable living, so that Tainan can use sustainable green energy and strive for a net-zero future.

Conclusion—Keep Working Together to Create a City of Glory and Progress

My team and I are dedicated to serving our citizens, listening to their feedback with the humblest attitude; step by step, we will achieve the city's vision of a cultural capital, an industrial and economic hub, a smart city, urban and rural revitalization, and a home full of hope. We hope that the citizens and the council will work together with the city government, so that we can continue to make progress and make people happy.

Finally, I wish you all good health and good luck.

May the meeting be a complete success. Thank you!