Good day, Speaker Chiu, Deputy Speaker Lin, and fellow councilors.

My team and I came here today to deliver a policy address at the first regular meeting of the fourth session.

My team and I have been adhering to the governance philosophy of "striving for the better." In the past four years, we have been committed to attracting investors and businesses to build the city as a critical base for mainstay industries in Taiwan. We have been promoting the three core agricultural projects to improve highways in rural areas, enhance road traffic, and ensure smooth sales channels. In addition, we have been focusing on constructing a network comprising four horizontal and three vertical highways and express ways to build Tainan as a city where citizens can live and work in peace.

The first official document I signed during my second tenure was the "Tainan City Government Convention on Transparency and Integrity." My team and I adhere to the core principle of "integrity, openness, and transparency" to ensure that each and every project can be completed on schedule and with high quality and that administrative transparency can be executed.

Next, under the five major pillars of sustainability, vitality, culture, convenience, and prosperity in Tainan, my team and I have been implementing the three major policies of "transportation convenience," "welfare for the elderly," and "integrity and diligent governance." With better execution results, we are able to provide citizens with a better quality of life.

Regarding the achievements of the Tainan City Government from the period of June 16, 2022 to March 15, 2023, a written report has been submitted to the council. Please refer to it at your own discretion. The following is a concise oral report on the achievements of the city government in the defined period.

## 1. Transportation Convenience and Regional Balance

My team and I strive to build a convenient road network. The third phase of Tainan Metropolitan Expressway, the widening of City Highway 172 from Ansiliao to Baihe, and the 10-30m planned road in the designated area of Southern Tainan Science Park (STSP) have been completed and opened to traffic. The improvement project of Tainan System Interchange at National Highway No. 8 and the elevation project of the Gangkou Interchange have entered the planning stage. The construction

project of the Zengwenxi Bridge on West Coast Expressway (Provincial Highway 61) has been kicked off. The 10-meter connective road near the Guanmiao Tangshan Camp of the Army Artillery Training Headquarters was completed and opened to traffic. The construction of the third connective road has been kicked off. The comprehensive planning of the first stage of the blue line has been reviewed by the Ministry of Transportation and Communications. My team and I will accelerate the launch of the construction and improve the public transportation and road network in Tainan.

To create a "vehicle-friendly" environment, in addition to building bus transfer stations, forward-looking parking towers, MRT routes and other facilities, at the same time, we have introduced AI-powered technologies and applied them to management strategies such as parking and traffic guidance, making transportation more friendly in Tainan.

Shuttle taxi is the most heartwarming transportation policy in Tainan City. The program combines medical institutions across the city to provide a total of 21 shuttle taxi routes in 14 districts serving more than 100,000 passengers. The satisfaction rate

reached as high as 90%, and the program won the 5th Government Service Award.

In addition, Tainan City was rated as one of the 12 cities most suitable for cycling in the world in 2023 by a well-known bicycle magazine. This year, a total of 124 YouBike 2.0 service stops have been launched, and a total of 300 are expected to be available by the end of the year, creating a low-carbon and sustainable city.

To better improve the living quality of citizens, my team and I have promoted the development of 23 emerging areas and launched the release of 500 hectares of land for public facilities year by year to develop high-quality public constructions. Meanwhile, we also focused on strengthening rural infrastructure. This year, another NTD 838 million will be invested to on the construction and maintenance of agricultural and waterways to ensure the path from farm to table.

## 2. Welfare of the Newborn and the Elderly

In terms of the welfare of the newborn and the elderly, this year's subsidy for the first and second newborns in each household has been raised to NTD20,000, and childcare allowances and childcare subsidies are now available to all citizens

with no limitation on financial status. For the preferential interest rate for loans of self-purchased houses, a purchase subsidy of NTD60,000 per household is provided by the city government. The maximum amount of youth entrepreneurial loans has been increased from NTD 1 million to 2 million, and the full interest for the first two years is subsidized to help citizens realize their dreams.

In addition, large-scale and medium-sized job fairs and small-scale talent recruitment events are held every year to match talents and jobs, creating the lowest unemployment rate in six consecutive years. We have been implementing housing justice through multiple channels, continuously increasing housing subsidies, providing housing subleasing and management, and planning 21 social housing units with a total of 7,922 households. In particular, the construction of 2,155 of the planned households have started, allowing young citizens to take root in Tainan.

Under the principle of being friendly to the elderly and taking into account the financial stability of the city government, the elderly health insurance subsidy will be launched in July this year. For those who are eligible, the maximum subsidy amount per person per month is NTD826, which will be paid by the city government to the National Health Insurance Administration.

My team and I have been promoting the "Enjoy the Local, Use the Seasonal, and Eat Safely" policy to provide nutritious lunches for students. In the 2022 school year, the number of central kitchens has increased to 55, capable of supplying lunches to other 155 schools, and the proportion of meals jointly provided by central kitchens has reached 75%. As a result, Tainan has become a national model city in terms of central kitchen promotion, benefiting more than 84,000 teachers and students from primary and secondary schools in the city.

To improve the development of sports, a series of sports games will be held in 2023, including Tainan Giants National Junior Baseball Championship in January, Tainan Half Marathon in March, Hua Nan Financial Holdings National Junior Baseball Championship and the Tainan National Triathlon Championship in May, Tainan City International Dragon Boat Championships in June, WBSC U-12 World Cup in July, Nan Ying Cup International Junior Tennis Championships in September, the National Games in October, and the National Middle School

Athletics Championships, the Giants Cup National Little League and Youth League Championships at the end of the year. These events will be held to create a sports city for all citizens.

To build a city where citizens can do exercise anywhere, the Xinshi Sports Center and South District Sports Center, which are combined with school resources, have been put into operation. The construction of the sports centers in Annan and Xinying District will start this year, and the planning and design of centers in Yongkang, Rende, and Shanhua Districts are under the way to create a friendly environment for exercising.

### 3. Outstanding Growth of the Industry and Agriculture

My team and I have been optimizing the investment environment in STSP and Shalun. We have completed the improvement of Backloun and Siraya Boulevards. The number of parks, public schools, and public transportation systems in the designated area of STSP has been increasing year by year. Through the one-stop service of investment promotion and the investment report meeting, we have accelerated the review process, and managed a total of 92 major investment cases reaching over than NTD 200 million, with an investment amount

totaling NTD 276.1 billion. At the same time, we have been reviewing the use of industrial land to build up the momentum of Tainan's industrial and economic development.

In addition, we have been executing the development plans of STSP Phase III, Liuying Science and Technology Industrial Zone Phase III, Xinshi Industrial Park, Qigu Technology Industrial Park, Green Energy Industrial Park, and Shalun Health Park, driving the annual output value of STSP to over NTD 1 trillion for two consecutive years and setting Tainan's foundation as the main growth contributor of the Greater South.

To accelerate the transformation of agriculture, my team and I have proposed a three-pronged strategy. Xinhua Fruit and Vegetable Market has been opened and has become an important base for agricultural product transactions in southern Taiwan. Construction of Yujing Agricultural Product Processing and Cold Chain Logistics Center started in February this year. The center will one-stop service covering fruit and vegetable collection to processing, transportation, and sales. The first phase of the construction of the "Smart Aquatic Demonstration Base" of the Jiangjun Smart Aquatic Products Processing and Logistics Center

is scheduled to be completed by the end of this year, which will help adjust the balance of aquatic product production and sales.

To expand overseas marketing channels, my team and I led a delegation to participate in FoodEx Japan 2023 and obtained orders for more than 100 tons of fresh pineapple, processed food and aquatic products worth more than NTD 120 million. The purchase orders for the coming five years will exceed NTD 1 billion. Furthermore, our agricultural products will be on the shelves of Maebashi Akagi Rest Area, the largest highway rest area in Japan. In addition, we have signed a letter of intent for cooperation with Hokushin-Shouji, and our agricultural products will be displayed in its supermarkets.

The 2023 Taiwan International Orchid Show, which was scaled up with resources from the central government, attracted more than 320,000 visitors and buyers from 17 countries to negotiate with 30 domestic orchid producers, and generated nearly NTD 700 million in business opportunities.

# 4. Resilient Water Management and a Sustainable Future of Net Zero Emission

To Integrate regional resources, my team and I have attended

the Southern Taiwan Regional Governance Platform Leadership Conference, to gather consensus on issues such as water resources, net-zero transformation, and green transportation. In terms of resilient water management, the improvement project of Sanye River was completed 3 years ahead of schedule, greatly enhancing the flood control capacity. At the same time, efforts have been put to improve the drainage function of areas in the city, reducing the flooded area by more than 5,000 hectares and the number of affected households by nearly 9,000. As a result, citizens are relieved from the worry of flooding.

Facing severe water shortage, Tainan implemented "orange light" water restrictions on March 1 this year. My team and I have launched various tasks such as searching for water sources, reducing water consumption, dispatching water efficiently, and preparing backup sources. At the same time, we have launched an emergency water source plan for drought relief, combining recycled water, reclaimed water, drought-resistant wells, and mobile RO systems to provide 80,000 tons of alternative water per day to tide over water shortage challenges with citizens.

In the execution of environmental governance, my team and I

launched the "Bright Sky Plus" project. In 2022, the proportion of blue sky days reached 90%, a new high in the past 10 years. The average concentration of PM<sub>10</sub> and PM<sub>2.5</sub> is also the lowest over the past 10 years. In addition, we stipulated the "Tainan City Self-Government Ordinance on Net-Zero and Sustainable Urban Management" to adopt a multi-pronged approach from public-private collaborations and legal regulations to accelerate net-zero transformation.

In terms of energy transformation, the Solar City 3.0 plan has a registered photovoltaic capacity of 3.8GW, with an estimated annual power generation of nearly 5 billion kilowatt-hours, which can provide electricity for nearly 1.43 million households. The plan contributes an annual carbon reduction of more than 2.51 million tons, equivalent to carbon reduced by 7,731 Tainan Parks. This plan has won the recognition from the National Sustainable Development Awards.

In terms of circular economy, the Chengxi Incineration Plant BOT Renewal Project has successfully attracted investment of over NTD 7.2 billion. After completion, the plant will become be a renewable energy power plant with a power generation efficiency of more than 25%. In addition, efforts have been put on promoting the recycling of livestock wastewater. The first centralized treatment plant for husbandry faeces and urine in Tainan has been constructed to implement the target of zero waste in husbandry and recycling resources sustainably.

#### **5.** A Multicultural Travel Destination

To promote the name rectification of the Siraya people, the Constitutional Court of the Judicial Yuan declared Article 2, Paragraph 1, Subparagraph 2 of the Status Act For Indigenous Peoples unconstitutional in October last year. In addition, the design of Beitouyang and **Settlement** basic planning Comprehensive Service Center has been completed, and the construction progress of Indigenous Creativity Center has reached 40%. In addition, we have established the Tainan Hakka knowledge system to promote local Hakka culture and festive events. We also aim to increase the usage of Hakka cultural institutions in the city to achieve the target of a multicultural education platform.

In terms of city diplomacy, in October last year, Tainan established a sister city relationship with New Orleans, the United

States. This year, we established a friendship city partnership with Torrance, the United States, and Tsuchiura, Japan. To attract international tourists, several efforts have been made. Vietjet Air's Tainan-Ho Chi Minh City flights resumed in January this year. The first charter flight between Tainan and Sendai City, Miyagi Prefecture, Japan took place in April. A delegation from the city government attended the 8th Taiwan-Japan Exchange Summit in Kochi to promote Tainan's tourism. In addition, we worked together with the city's tourism industry and the Hong Kong Outbound Tour Operators' Association to sign an MOU. These efforts marked a new milestone for international tourism in Tainan.

In terms of tourism infrastructure, Tainan has received more than NTD 700 million in funding from the central government in the past two years, which is the highest funding for tourism infrastructure in the city's history. The funds will be used to develop highlight constructions and local branding.

To demonstrate the charm of Tainan, my team and I held the 2022 Mattauw Land Art Festival, Wind Music Festival, Double Branded Lantern Festival - 2023 Yuejin Lantern Light Festival and Longci Light Festival, the 1st Focasa Circus Festival in 2023, and 2023 Yuguang Island Art Festival. The art and cultural events attracted more than 1.62 million visitors and created a vivid artistic and cultural scene in the city.

To recreate the splendor of the cultural capital, the 2024 Taiwan Lantern Festival will be held in Tainan, kicking off Tainan's 400th Anniversary. The Tainan 400 Project Office is established to bring together the academic, cultural, and artistic sectors and expand civil participation, allowing everyone to jointly interpret the historical trajectory and achievements of the city in the past 400 years and cocreate a vision for the future.

# Conclusion - Diligent Administration for the Common Good of Tainan

My team and I adhere to the original intention of an honest and upright service attitude, promote various municipal constructions in a down-to-earth, open, and transparent manner, demonstrate the performance of governance, regard every single need in the lives of citizens as a mission that must be fulfilled, and take care of every citizen with heart, with a goal of building Tainan as a happy and livable city.

Finally, I wish you all good health and good luck.

May the meeting be a complete success. Thank you!